



ANNUAL BUDGET OF

West Coast District Municipality

2014/15 TO 2016/17
MEDIUM TERM REVENUE AND
EXPENDITURE FORECASTS

Copies of this document can be viewed:

- In the foyers of all municipal buildings
- At www.westcoastdm.co.za

Table of Contents

PART 1 – ANNUAL BUDGET	1
1.1 MAYOR’S REPORT	1
1.2 COUNCIL RESOLUTIONS	13
1.3 EXECUTIVE SUMMARY / FINANCIAL PLAN.....	14
1.4 OPERATING REVENUE FRAMEWORK.....	22
1.5 OPERATING EXPENDITURE FRAMEWORK.....	24
1.6 CAPITAL EXPENDITURE	29
1.7 ANNUAL BUDGET TABLES - PARENT MUNICIPALITY.....	32
PART 2 – SUPPORTING DOCUMENTATION	47
1.8 OVERVIEW OF THE ANNUAL BUDGET PROCESS.....	47
1.9 OVERVIEW OF ALIGNMENT OF ANNUAL BUDGET WITH IDP	48
1.10 MEASURABLE PERFORMANCE OBJECTIVES AND INDICATORS.....	54
1.11 OVERVIEW OF BUDGET RELATED-POLICIES.....	62
1.12 OVERVIEW OF BUDGET ASSUMPTIONS	63
1.13 OVERVIEW OF BUDGET FUNDING	65
1.14 EXPENDITURE ON GRANTS AND RECONCILIATIONS OF UNSPENT FUNDS.....	77
1.15 COUNCILLOR AND EMPLOYEE BENEFITS.....	79
1.16 MONTHLY TARGETS FOR REVENUE, EXPENDITURE AND CASH FLOW.....	69
1.16 ANNUAL BUDGETS AND SDBIPs – INTERNAL DEPARTMENTS.....	88
1.17 CONTRACTS HAVING FUTURE BUDGETARY IMPLICATIONS	89
1.18 CAPITAL EXPENDITURE DETAILS	89
1.19 LEGISLATION COMPLIANCE STATUS.....	96
1.20 OTHER SUPPORTING DOCUMENTS.....	97
1.21 MUNICIPAL MANAGER’S QUALITY CERTIFICATE	105

List of Tables

Table 1 Consolidated Overview of the 2014/15 MTREF	21
Table 2 Summary of revenue classified by main revenue source.....	22
Table 3 Operating Transfers and Grant Receipts	23
Table 4 Proposed Water Tariffs	24
Table 5 Summary of operating expenditure by standard classification item	25
Table 6 Operational repairs and maintenance	27
Table 7 Repairs and maintenance per asset class.....	28
Table 8 2014/15 Medium-term capital budget per vote	29
Table 9 MBRR Table A1 - Budget Summary	32
Table 10 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification).....	34
Table 11 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote).....	35

Table 12	Surplus/(Deficit) calculations for the trading services	36
Table 13	MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)	37
Table 14	MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source.....	39
Table 15	MBRR Table A6 - Budgeted Financial Position	41
Table 16	MBRR Table A7 - Budgeted Cash Flow Statement	43
Table 17	MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation	43
Table 18	MBRR Table A9 - Asset Management.....	45
Table 19	MBRR Table A10 - Basic Service Delivery Measurement	46
Table 20	IDP Strategic Objectives	49
Table 21	MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue	51
Table 22	MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure.....	52
Table 23	MBRR Table SA7 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure.....	53
Table 24	MBRR Table SA7 - Measurable performance objectives.....	57
Table 25	MBRR Table SA8 - Performance indicators and benchmarks.....	60
Table 26	Credit rating outlook	64
Table 27	Breakdown of the operating revenue over the medium-term	65
Table 28	Proposed tariff increases over the medium-term.....	66
Table 29	Sources of capital revenue over the MTREF	66
Table 30	MBRR Table SA 17 - Detail of borrowings	68
Table 31	MBRR Table SA 18 - Capital transfers and grant receipts	70
Table 32	MBRR Table A7 - Budget cash flow statement.....	71
Table 33	MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation	72
Table 34	MBRR SA10 – Funding compliance measurement.....	74
Table 35	MBRR SA19 - Expenditure on transfers and grant programmes.....	77
Table 36	MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds.....	78
Table 37	MBRR SA22 - Summary of councillor and staff benefits	79
Table 38	MBRR SA23 - Salaries, allowances and benefits (political office bearers/councillors/ senior managers)	80
Table 39	MBRR SA24 – Summary of personnel numbers	81
Table 40	MBRR SA25 - Budgeted monthly revenue and expenditure	82
Table 41	MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote).....	83
Table 42	MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification).....	84
Table 43	MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)	85
Table 44	MBRR SA29 - Budgeted monthly capital expenditure (standard classification)	86
Table 45	MBRR SA30 - Budgeted monthly cash flow.....	87
Table 46	Water Services Department - operating revenue by source, expenditure by type and total capital expenditure	88
Table 47	Water Services Department – Performance objectives and indicators	88

Table 48 MBRR SA 34a - Capital expenditure on new assets by asset class.....	90
Table 49 MBRR SA34c - Repairs and maintenance expenditure by asset class.....	91
Table 50 MBRR SA34d – Depreciation by asset class.....	92
Table 51 MBRR SA35 - Future financial implications of the capital budget	93
Table 52 MBRR SA36 - Detailed capital budget per municipal vote	94
Table 53 MBRR SA37 - Projects delayed from previous financial year	95
Table 54 MBRR Table SA1 - Supporting detail to budgeted financial performance	97
Table 55 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department).....	99
Table 56 MBRR Table SA3 – Supporting detail to Statement of Financial Position	100
Table 57 MBRR Table SA9 – Social, economic and demographic statistics and assumptions.....	101
Table 58 MBRR SA32 – List of external mechanisms	104

List of Figures

Figure 1 Main operational expenditure categories for the 2014/15 financial year	27
Figure 2 Capital Infrastructure Programme	31
Figure 3 Expenditure by major type.....	38
Figure 4 Planning, budgeting and reporting cycle	54
Figure 5 Definition of performance information concepts.....	56
Figure 6 Breakdown of operating revenue over the 2014/15 MTREF.....	65
Figure 7 Sources of capital revenue for the 2014/15 financial year.....	67
Figure 8 Growth in outstanding borrowing (long-term liabilities).....	69
Figure 9 Cash and cash equivalents / Cash backed reserves and accumulated funds	73
<u>ANNEXURE</u> – A – BUDGET RELATED POLICIES.....	ERROR! BOOKMARK NOT DEFINED.
<u>ANNEXURE</u> – B – PROCESS PLAN	ERROR! BOOKMARK NOT DEFINED.

ABBREVIATIONS AND ACRONYMS

AMR	Automated Meter Reading	ℓ	litre
ASGISA	Accelerated and Shared Growth Initiative	LED	Local Economic Development
BPC	Budget Planning Committee	MEC	Member of the Executive Committee
CBD	Central Business District	MFMA	Municipal Financial Management Act Programme
CFO	Chief Financial Officer	MIG	Municipal Infrastructure Grant
CM	City Manager	MMC	Member of Mayoral Committee
CPI	Consumer Price Index	MPRA	Municipal Properties Rates Act
CRRF	Capital Replacement Reserve Fund	MSA	Municipal Systems Act
DBSA	Development Bank of South Africa	MTEF	Medium-term Expenditure Framework
DoRA	Division of Revenue Act	MTREF	Medium-term Revenue and Expenditure Framework
DWA	Department of Water Affairs	NERSA	National Electricity Regulator South Africa
EE	Employment Equity	NGO	Non-Governmental organisations
EEDSM	Energy Efficiency Demand Side Management	NKPIs	National Key Performance Indicators
EM	Executive Mayor	OHS	Occupational Health and Safety
FBS	Free basic services	OP	Operational Plan
GAMAP	Generally Accepted Municipal Accounting Practice	PBO	Public Benefit Organisations
GDP	Gross domestic product	PHC	Provincial Health Care
GDS	Gauteng Growth and Development Strategy	PMS	Performance Management System
GFS	Government Financial Statistics	PPE	Property Plant and Equipment
GRAP	General Recognised Accounting Practice	PPP	Public Private Partnership
HR	Human Resources	PTIS	Public Transport Infrastructure System
HSRC	Human Science Research Council	RG	Restructuring Grant
IDP	Integrated Development Strategy	RSC	Regional Services Council
IT	Information Technology	SALGA	South African Local Government Association
kℓ	kilolitre	SAPS	South African Police Service
km	kilometre	SDBIP	Service Delivery Budget Implementation Plan
KPA	Key Performance Area	SMME	Small Micro and Medium Enterprises
KPI	Key Performance Indicator		
kWh	kilowatt		

Part 1 – Annual Budget

1.1 Mayor's Report / Speech

BEGROTINGSREDE 2014/2015

WESKUS DISTRIKSMUNISIPALITEIT

26 Mei 2014

Geagte Speaker, Onder-Burgemeester, Raadslede, Munisipale Bestuurder, Direkteure, amptenare, verteenwoordigers van Plaaslike Regering, Provinsiale Tesourie die media en Lede van die publiek.

Op die oggend van 5 Desember 2013, soos almal gereed maak vir die Kersseisoen, word ons begroet met die nuus dat ons geliefde Madiba, ons eerste demokraties verkose President op die ouderdom van 95jaar, die tydelike met die ewige verwissel het.. Today we salute a hero, a humble servant Leader of the people and a great unique human being the world have ever known, maar ook in ons eie geledere moes ons n paar maande gelede afskeid neem van twee van ons Raadslede. Op Maandag 24 Februarie het raadslid Isaac Julies ons ontval en op Vrydag 28 Februarie het raadslid Cornelius Owies ons ontval. May the souls of Nelson Rolihlahla Mandela, Isaac Frederick Julies and Cornelius Owies rest in peace.

Meneer die Speaker sedert my laaste begrotingstoespraak op 7 Mei 2013 was daar baie verwickelinge op die sosiale, ekonomiese en politieke front. Die nasionale en provinsiale verkiesing van 7 Mei 2014 is nog vars in ons geheue waar 18,6 miljoen kiesers aan die 5de demokratiese verkiesing deelgeneem het. Die ekonomie is nog steeds onder druk en dit het 'n negatiewe uitwerking op die sosio-ekonomiese klimaat en bring mee dat die werkloosheid syfer aanhou styg tot so 'n mate dat die aanvraag vir werk groter is as wat voorsien kan word.

Speaker weereens kon ons daarin slaag om ons begroting op te stel sonder die hulp van konsultante. Die voorbereiding en opstel van die begroting, maar ook die voorbereiding van ons finansiële state en boeke vir oudit doeleindes word in huis gedoen. Ek kan vanoggend met trots, lof en geloofwaardigheid beklemtoon dat die personeel van Weskus Distriks Munisipaliteit "FIT FOR PURPOSE" is. Ek loof die personeel want as gevolg van hulle toegewydheid is die Weskus Distriksmunisipaliteit die afgelope finansiële jaar met verskeie toekennings bekroon.

Onder andere het die Weskus Distrik Munisipaliteit op 31 Maart 2014 die “Clean audit award” vir n derde keer ontvang.

Te midde van alles wat gebeur het sedert 7 Mei 2013 met ons laaste begrotingsrede, inspireer die afgelope jaar se gebeure ons net verder om van groter diens vir die Weskus gemeenskap te wees.

Met ‘n werkloosheidssyfer wat nog steeds negatief groei en die aanvraag nog steeds groter is as die aanbod, bring dit mee dat dit nie moontlik is om altyd in almal se behoeftes te kan voorsien nie.. Daar’s verskeie faktore wat aanleiding gee tot die hoë werkloosheid en dit plaas verdere druk op munisipaliteite wat ook nie vrygespreek is van hierdie geweldige ekonomiese druk nie. Dit veroorsaak dat die inkomste van munisipaliteite negatief beïnvloed word. Hierdie faktore plaas geweldige druk op die begrotings van munisipaliteite en dis ‘n bewys dat die vraag na werk groter is as die werkseleenthede wat geskep kan word. Die regering is nie ‘n primêre werkskepper nie maar kan wel die gunstige klimaat skep vir ekonomiese groei en sodoende die werkloosheidssyfer positief beïnvloed. Die Nasionale Ontwikkelingsplan stel ambisieuse doelwitte vir armoede verligting, ekonomiese groei, ekonomiese transformasie en werkskepping. Dis waartoe Weskus Distriksmunisipaliteit homself verbind. Daarom wil ons deur middel van die Weskus Ekonomiese Ontwikkelingsvennootskap ‘n gedeelde visie en agenda vir die ekonomiese vooruitgang van die streek skep tussen Besigheid, regering en die ander belangrike rolspelers in die streek. Soos die Nasionale Ontwikkelingsplan dit stel, kan die probleem van ons gemeenskap nie deur ‘n enkele rolspeler, of slegs die regering, opgelos word nie.

“The National Development Plan (NDP) offers a long-term perspective. It defines a desired destination and identifies the role different sectors of society need to play in reaching that goal.” The NDP further emphasize the role of Local Government as a partner of the NDP “The plan highlights the need to strengthen the ability of local government to fulfil its developmental role. Municipal Integrated Development Plans (IDPs) need to be used more strategically to focus attention on critical priorities in the NDP that relate to the mandate of local government such as spatial planning, infrastructure and basic services to ensure effective implementation of the objectives of the NDP. The West Coast District Municipality heeds this call and we therefore align to the critical priorities in both our planning and our practice. It is also important to collectively and strategically plan which priorities are most critical.

To keep a municipality financially sound, it is critical that mechanisms are in place as required by legislation. It's the responsibility of the Executive of Council, councillors and officials to take ownership for the effective implementation. Oversight and accountability is of the outmost importance in this process. Management, governance and oversight structures should compliment each other in monitoring internal controls on a daily, monthly and quarterly basis to drive the achievement of sustainable positive audit outcomes. Otherwise we will fail in our duty to ensure service delivery and comply with legislation which ultimately fail the communities who elected us to serve them. I have the pleasure to announce that WCDM received a positive audit outcome for 2012/2013 as was the case in the preceding two years and have also been designated as the best district municipality in the Western Cape according to the Auditor-Generals audit processes. This is a result of all the hard work of the Executive of Council, Councillors, Officials and their support staff and every legislative committee member. I salute you and I am proud to say we are creating a shining example of commitment to effective service delivery and compliance with legislation. After all, our vision is "a quality destination of choice through an open opportunity society".

Ons het weereens daarin geslaag om ons begroting volgens die Algemene Aanvaarbare Rekenkundige Praktyk (GRAP) op te stel. Hierdie strewe na uitnemendheid en hoë standaarde is deel van die etos van ons organisasie.

Met die opstel van die Begroting en GOP is dit belangrik dat ons insette kry van ons B-Munisipaliteite. Baie dankie aan die Munisipaliteite met wie ons kon gesels, en is ek verheug dat ons vir die eerste keer ook met Cederberg Munisipaliteit bi-laterale samesprekings kon voer. Ek wil daarom die uitsondering maak om burgemeester Scheepers van Cederberg te bedank vir die geleentheid dat ons ingesprek kon tree. We can only do better together.

Honourable Speaker the budget has to give expression to the needs of the community as reflected in the Integrated Development Plan (IDP) of **Council in terms of the Municipal Systems Act Chapter 5 sections 23 - 37.** The West Coast District Municipality is committed to accomplish an integrated sustainable- and socio-economic development of the area and to ensure outstanding service delivery on the West Coast by pursuing the following strategic objectives:

1. Ensuring Environmental Integrity for the West Coast.
 - The focus is developing strategies, policies and practices to improve the environmental integrity of the district over the next five years.
 - Air Quality Management Plan for the West Coast is approved by Council and the By-law was published in the Government Gazette on 6 September 2013 for enforcement.
 - The Integrated Coastal Management Programme in terms of the Integrated Coastal Management Act was already approved by council and the projects will be implemented as and when funds are available. This programmes places a huge responsibility on municipalities and District municipalities see this as another unfunded mandate. This issue was referred to SALGA for an opinion in this regard.
2. To pursue economic growth and the indirect facilitation of job opportunities
 - Our aim is to improve economic development and job opportunities in our region and can proudly say that a successful economic business partnership was recently launched to give effect to this objective
 - Tourism awards received – will give later detail
 - Agricultural action research and round-table hosted
 - First Business Government leadership breakfast hosted
3. Promoting social well-being of the community
 - To promote and improve the social well-being of our targeted vulnerable social groups.
 - A major focus on Early Childhood Development(ECD) especially up skilling of practitioners
 - Unemployed youth between the ages of 18 and 35 received entrepreneurship training.
 - Volunteers are trained to help with the fight of drug abuse that ruin many families and youth. In partnership with Department Education 2 schools per annum received peer counselling.
 - We are in partnership with Department of Health, –Social Development and NGO's with regards the Orphanage Vulnerable Children's(OVC) program.

- Since 2012 the WCDM in partnership with Department Social Development funded and arranged the 1st West Coast Golden games event. This will be an annual event for our elderly and it will be in partnership with B-Municipalities, Department Social Development, business and donors.
4. Provide essential bulk services in the region
- Over the next five years we want to supply adequate and clean water complying to SANS 241 requirements, alternative water supply through the desalination of water, a regional waste site serving Matzikama and Cederberg Municipalities and lastly a revised District Integrated Transport System operating optimally.
 - Authorization for the development of the waste site has been issued.
5. Ensuring Good Governance and financial viability.
- To sustain our Clean Audit Status, to build a happy, motivated staff team that is suitably skilled and a council who exercises its oversight role with due diligence.
 - Sustains a clean audit
 - Risk management shared service implemented for the West Coast region

Meneer die Speaker, daar is werklik in die opstel van hierdie begroting gepoog om optimaal binne die huidige funksionele raamwerk van die Distrik Munisipaliteit aan die behoeftes van ons inwoners te voorsien. Verder poog ons deur die begroting om verder te fokus op die funksies van 'n distrik munisipaliteit soos voorgeskryf deur wetgewing.

As Raad is ons ook statutêr verbind om die groeiende uitdaging van armoede holisties aan te spreek en dus is daar begroot vir sosiale- ekonomiese inisiatiewe om effek te gee aan die bogenoemde doelwitte.

Dus, Meneer die Speaker is dit vanoggend vir my weereens n voorreg om die Begroting van die Weskus Distriks Munisipaliteit vir 2014 / 2015 soos volg.aan u voor te hou.

Die begroting vir die Weskus Distriksmunisipale Raad

A. **Kapitaal** begroting beloop **R47,993 miljoen** teenoor die **R16,300 miljoen** van verlede jaar.

Die Raad se kapitaal begroting kan as volg opgesom word:

1. **Infrastruktuur**

Water: : **R45,218 miljoen (94%)**

Dit sluit ook die bedrag van R 10 miljoen in vir die ontsouting van water.

2. **Ander**

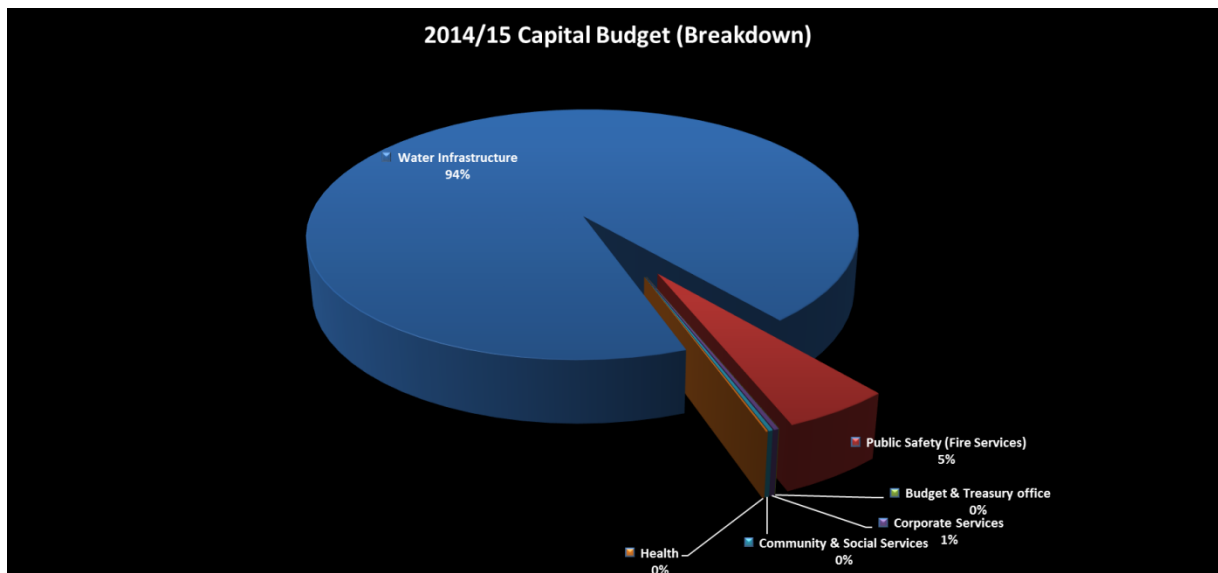
Kapitaal uitgawes : **R2,775 miljoen (6%)**

Wat insluit brandweer toerusting, kantoor toerusting, radio netwerk, ens.

Grootmaat watervoorsiening is een van ons kern funksies en is dus van kardinale belang dat die bestaande infrastruktuur so doeltreffend moontlik onderhou en verbeter word.

Watervoorsiening in al sy afdelings synde:

- a. Suiwering en verspreiding van grootmaat water aan die B-Munisipaliteite (Swartland, Saldanhaabaai en gedeelte van Bergrivier)
- b. Instandhouding van toerusting en netwerk



B. Bedryfsuitgawes vir hierdie boekjaar is **R284 673 250 miljoen** (**twee honderd vier-en-tagtig miljoen, ses honderd drie-en-sewentig duisend, twee honderd-en-vyftig rand**) teenoor verlede jaar **R269 805 560 miljoen** (**twee honderd nege-en-sestig miljoen, agt honderd-en-vyf duisend, vyf honderd-en-sestig rand**) wat die instandhouding van Paaie ten bedrae van **R75, 094 000 miljoen** (**vyf-en-sewentig miljoen, vier-en-negentig duisend rand**) insluit.

Die Bedryfsbegroting is dus as volg:

Departement Munisipale Bestuurder en Raad

- Interne oudit, GOP, Streekseksioniese Ontwikkeling, Interregeringsverhoudinge, Publieke Deelname, Kantoor van die Munisipale Bestuurder : **R2,155 miljoen**
- **Ontwikkeling** : **R3,204 miljoen**
- Verskeie ontwikkelingsprojekte word onder die pos ingesluit. Die projekte fokus op die kwesbare groepe onder andere vroue, kinders, persone met gestremdhede, jeug **en ouer persone (bejaardes)**.
- **Opleiding** : **R1,7 miljoen.**
- **Raad** : **R5,695 miljoen**
- **Toerisme** : **R2,391 miljoen**

Toerisme is tans die vinnigste groeiende ekonomiese sektor in die wêreld en ook een van die sektore in die Weskus wat indirek die meeste werk verskaf. Dit is baie belangrik dat die WKDM voortgaan om as katalisator op te tree vir die groei en ontwikkeling van Toerisme in die Weskusstreek deur middel van effektiewe bemerkingsaksies, samewerkingssooreenkomste en 'n positiewe klimaat vir toerisme ontwikkeling.

Dynamic promotion of the West Coast region was done in collaboration with the other local municipalities as well as the Local tourism organisations(LTO's) and Wesgro.

West Coast Tourism provided a platform for LTO's and products to exhibit at the **Cape Outdoor Expo** near Stellenbosch, where we won a silver award for stand design and presentation, the **Beeld Holiday Expo** in Johannesburg, the **Cape**

getaway Expo in Somerset-West, **World Travel Market Africa** in Cape Town and the **Namibia Expo** in Windhoek.

At the **Tourism Indaba** in Durban, West Coast Tourism shared a platform with Wesgro and the other regions in the Western Cape and this once again proved to be an excellent marketing platform. 27 Delegates from the West Coast attended the Indaba which included 12 SMME's of who 10 were "black" entrepreneurs. The stand once again won a gold award.

At the **PMR awards** held at Saldanha, West Coast Tourism once again won a Diamond Award for Leadership and Achievers

- **Risiko bestuur** : **R 600 000**

Gedeelde dienste en ondersteuning vir die B-munisipaliteite geniet hoë prioriteit. 4 van die 5 B Munisipaliteite deel in hierdie diens met die uitsluiting van Saldanha Munisipaliteit. Die diensvlak ooreenkoms is alreeds geteken deur Bergrivier-, Cederberg-, Matzikama- en Swartland Munisipaliteite. Na deeglike navorsing is besluit om met risikobestuur as gereelde diens af te skop. Die WKDM se Risiko Bestuurder is op 1 Maart 2013 aangestel. Met die ondersteuning van GIZ en die Provinsiale Regering is fondse beskikbaar om die projek te begin.

Verder sal voortgegaan word met die ondersteuning aan ons B-munisipaliteite op die gebiede van stads- en streeksbeplanning, ekonomiese ontwikkeling, menslike hulpbronnbestuur en omgewingsintegriteit.

Hierdie inisiatiewe is 'n poging deur die Distriks Munisipaliteit om uitvoering te gee aan artikels 83(3) en 88 van die Strukture wet.

Departement Finansies en Administrasie

Die begroting vir die Departement is as volg:

- **Bydraes** : **R4,082 miljoen**
(Sluit in Bydraes aan slegte skulde, verlof, en Mediese Fonds)
- **Administrasie** : **R5,921 miljoen**

- **Bydraes/Opgradering van Plaaswerker**
- Behuising** : R1,080 miljoen
- **Finansies** : R6,670 miljoen
- **Grond en Geboue** : R3,308 miljoen
- **Openbare Oord – Ganzekraal** : R3,910 miljoen

Cape Nature het reeds n voorlegging aan die Burgemeesters komitee gedoen en sal die UBK eersdaags die voorlegging bespreek, maar ons kan nie ingebreke bly om daarvoor te begroot nie.

Departement gemeenskapsdienste

- **Brandweerdienste** : R31,983 miljoen

Die befondsing vir Brandweerdienste raak nou 'n bron van kommer. Daar moet indringend gesprekke gevoer word met die B-Munisipaliteite rakende die lewering van 'n koste effektiewe brandweerdienste in die Weskus Distriksgebied. Ons funksie is bos- en veldbrande, en gespesialiseerde brande. Struktuur brande is die verantwoordelikheid van B-Munisipaliteite, maar die plaaslike munisipaliteite beskik nie oor die vermoë om hulle statutêre funksie wat struktuurbrande is, te verrig nie.

Die Saldanhaabaai munisipaliteit het besef dat hulle 'n wetlike verantwoordelikheid teenoor hul inwoners het ten opsigte vir die lewering struktuurbrande, redding en motorvoertuigongelukke en het weens hul gebrek aan infrastruktuur, die Weskus Distriksmunisipaliteit versoek om die brandbestrydingsdiens op agentskap namens hulle te lewer. Hierdie diensleweringsooreenkoms het op 1 April 2014 inwerking getree en sal vir 'n termyn van 3 jaar duur waarna dit hersien sal word. Saldanhaabaai munisipaliteit sal vir die 2014/2015 finansiële jaar R4.3 miljoen begroot vir die lewering van brandbestrydingsdiens en sodanige befondsing sal aan die Weskus DM oorbetal word.

Die hersiening van die memorandum van verstandhouding rakende die lewering van Brandweerdienste met die ander B-munisipaliteite in die streek moet daadwerlik aangespreek word ten einde die finansiële druk op die DM te verlig. Tans is ons brandweerdienste op standaard en wil ek ons brandbestryders bedank

vir hul harde werk, toewyding en deursettingsvermoë in soms moeilike omstandighede. Met al ses Brandweerstasies toegerus met voertuie en toerusting kan ons net 'n beter diens aan almal in ons streek lewer.

- **Munisipale Gesondheid** (dit sluit in die funksies van Lugkwaliteitsbestuur , Omgewingsgesondheid asook Omgewingsintegriteit) : **R16,547 miljoen**
Hierdie funksies dra by tot die daarstel van 'n gesonde omgewing en bly hierdie raad daartoe verbind om hierdie diens aan al vyf B – Munisipaliteite te lewer.
- **Rampbestuur** : **R2,438 miljoen**

Departement Tegniese Dienste

- **Behuising(Waterafdeling)** : **R0,985 miljoen**
- **Water(grootmaat)** : **R107,469 miljoen**
- **Beplanning /Grootmaat Vullis/Proekte** : **R1,033 miljoen**
- **Paaie** : **R75,094 miljoen**

Agentskapdienste en dienste aan ander plaaslike owerhede en instellings word gelewer teen werklike koste. Die Departement Paaie se uitgawes word ten volle deur die Provinsie gedra en die Raad kan slegs fondse bestee soos deur die Prinsipaal begroot en voorgeskryf. U is egter almal bewus dat **GEEN** raadsfondse aangewend mag word om genoemde diens te subsideer nie en ons personeel doen dus alles in hul vermoë om dienste op standaard te hou met die fondse tot hul beskikking.

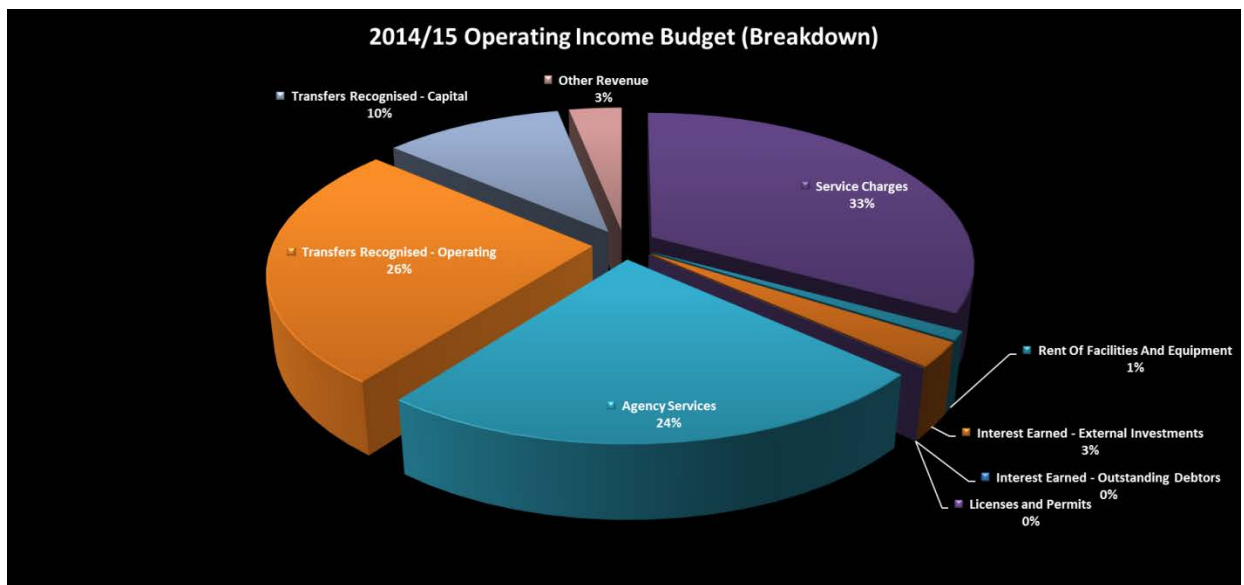
Ons fokus op die uitbreiding van grootmaatdienste aan ons B-Munisipaliteite en die beplanning vir die ontwikkeling van die ontsoutingsaanleg in die Saldanhabaai omgewing is reeds aan die gang. Die Omgewingsimpakstudie is afgehandel en is goedgekeur. 'n Loods aanleg by Danger Bay is opgerig op die terein waar die ontsoutingsaanleg gaan wees, om die effektiwiteit van voorbehandeling en water kwaliteit vir 12 maande te monitor..

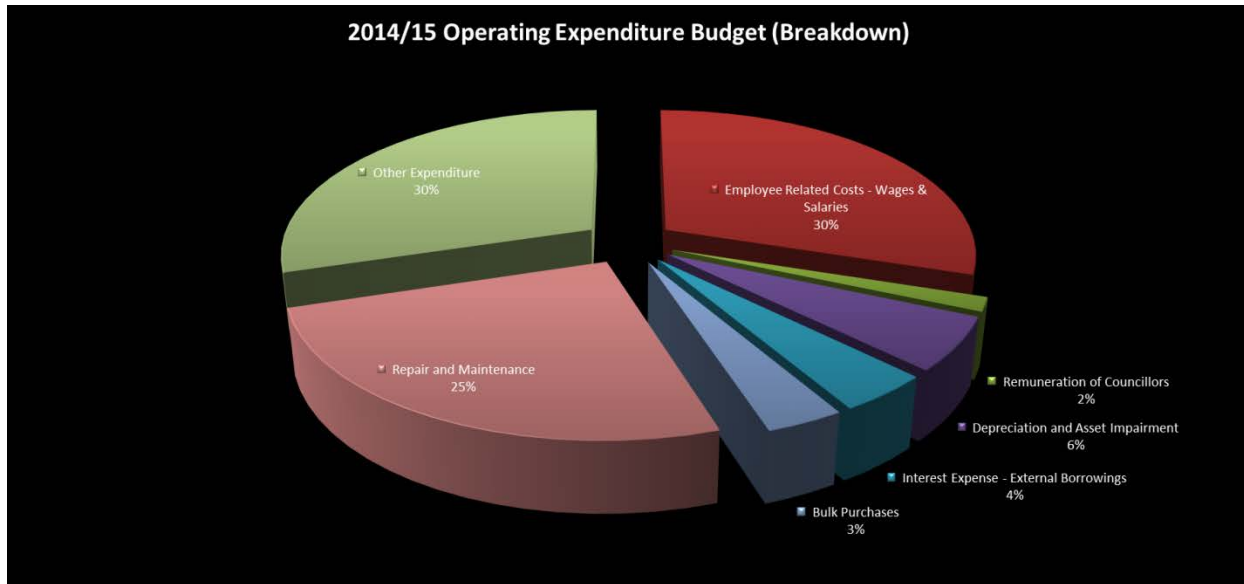
Tariewe

- **Water**
 - 'n Gemiddelde verhoging van **13,16%**
- **Ganzekraal Vakansieoord**

- 'n Gemiddelde verhoging van **7,87%**
- Water
- 6 Kiloliter water word gratis verskaf aan alle eindgebruikers van die weskus omgewing aan wie die munisipaliteit water verskaf.

Salarisse is een van die faktore wat bydrae tot die verarming van munisipaliteite. Die personeelbegroting beloop 31,52% van die bedryfsbegroting(sluit alle vakante poste in) wat nog steeds onder die norm van 35% is.





Speaker ons Inkomste / Uitgawe begroting vir hierdie jaar is as volg:

INKOMSTE	: R315,774 miljoen
UITGAWES	: R284,673 miljoen
SURPLUS	: R31,100 miljoen

Vote of thanks

Mr Speaker I want to express my sincere thanks to the Management and personnel who contributed to the compiling of the budget and IDP but also to the success rate of this municipality. Thanks for your loyalty and positive inclination in the execution of your work. You can be assured of council's appreciation for the work you have done and for the effort put in.

Ook my opregte dank aan die Munisipale Bestuurder vir sy leidende rol wat hy vervul asook aan die Direkteure van die onderskeie departemente. Saam met jul onderskeie bestuurders is julle 'n span toegewyde vroue en manne.

Aan die UBK wil ek ook my opregte dank betuig vir jul volgehoue ondersteuning die afgelope jaar. Baie dankie aan al die ander Raadslede vir jul getrouheid, maar in besonder aan my kollegas in die opposisie. Baie dankie vir die rol wat julle vervul. Dit is werklik 'n plesier om julle hier te hê. Kom ons doen wat die provinsie van ons vra: "BETTER TOGETHER"

Speaker dit is dan vir my 'n voorreg om die GOP 2014/2015 – 2018/2019 en die begroting vir 2014 / 2015 – 2016/2017 aan u voor te lê vir goedkeuring.

I THANK YOU

1.2 Council Resolutions

On 26 May 2014 the Council of West Coast District Municipality met in the Council Chambers to consider the annual budget of the municipality for the financial year 2014/15. The Council approved and adopted the following resolutions:

1. The Council of the West Coast District Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
 - 1.1. The annual budget of the municipality for the financial year 2014/15 and the multi-year and single-year capital appropriations as set out in the following tables:
 - 1.1.1. Budgeted Financial Performance (revenue and expenditure by standard classification) as contained in Table 10 on page 34;
 - 1.1.2. Budgeted Financial Performance (revenue and expenditure by municipal vote) as contained in Table 11 on page 35;
 - 1.1.3. Budgeted Financial Performance (revenue and expenditure) as contained in Table 13 on page 37; and
 - 1.1.4. Multi-year and single-year capital appropriations by municipal vote and standard classification and associated funding by source as contained in Table 14 on page 39.
 - 1.2. The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets are approved as set out in the following tables:
 - 1.2.1. Budgeted Financial Position as contained in Table 15 on page 41;
 - 1.2.2. Budgeted Cash Flows as contained in Table 16 on page 43;
 - 1.2.3. Cash backed reserves and accumulated surplus reconciliation as contained in Table 17 on page 43;
 - 1.2.4. Asset management as contained in Table 18 on page 45; and
 - 1.2.5. Basic service delivery measurement as contained in Table 19 on page 46.
2. The Council of the West Coast District Municipality, acting in terms of section 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect the policies.
 - 2.1. All related policies – as set out in Annexure A
3. The Council of the West Coast District Municipality, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2013 the tariffs for other services.
4. To give proper effect to the municipality's annual budget, the Council of the West Coast District Municipality approves:
 - 4.1. That cash backing is implemented through the utilisation of a portion of the revenue from the RSC Levy Replacement Grant to ensure that all capital reserves and provisions, unspent long-term loans and unspent conditional grants are cash backed as

required in terms of the municipality's funding and reserves policy as prescribed by section 8 of the Municipal Budget and Reporting Regulations.

1.3 Executive Summary / Financial Plan

1. Introduction

The implementation of the Integrated Development Plan is largely reliant on the efficiency of the financial management system, and a strategy to enhance this capacity is necessary.

The principles, Strategic Financial Framework, the Medium Term Expenditure and Revenue Framework (for the next three years) and Capital Investment Programme, are outlined in this section. The emphasis for the initial year, i.e. 2014/2015, is on projects receiving committed funding, and priority projects. It is important for the Municipality to ensure that they source funding for projects in an aggressive way in order to ensure that the implementation process is sustainable.

The emphasis will fall on basic service delivery (bulk water supply), which will be funded, by all levels of government. Local economic development shall be encouraged as it could have a spill over effect, which will be beneficial to the municipality as a whole, triggering more investment.

2. Arrangements

The following arrangements regarding Resources and Guidelines will receive attention:

2.1 Inventory of Resources

2.1.1 Staff

- a) An organisational structure for the finance department will be regularly reviewed.
- b) Job Descriptions will be kept updated for all Finance staff.
- c) A Standard Operating Procedure manual needs to be documented as guidance to staff.
- d) Training of staff will be performed in terms of a Skills Development Plan.

2.1.2 Supervisory Authority

The Finance Committee deals with all financial issues. The Municipal Manager is the Accounting Officer, and is therefore responsible for financial management. The Chief Financial Officer will however be tasked with the day-to-day management of the Finance directorate in terms of his/her Performance agreement. The Audit Committee will perform a Monitoring and Evaluation function of External, Internal and Performance audit procedures and control systems.

2.1.3 Systems

- a) Debtors Billing, Receipting, Creditors and Main Ledger transactions is performed on the SAMRAS (DB4) Data Processing System. The compatibility of the system with Council's specifications will be regularly reviewed, inclusive of support services (hardware and software), and training for staff on the applications utilized.
- b) Payroll function is managed on the SAMRAS (DB4), and will suffice for the next three years.
- c) BAUD is used as an Assets management system and upgrading thereof is receiving Council's attention. Reconciliations are performed on a monthly basis between the financial management system and the asset management system. In the medium term the councils Asset Management system will be transferred to SAMRAS (DB4)
- d) Grant management, Investments, Cash at Bank (reconciliation), and External Loans will be managed with SAMRAS (DB4) and control spread sheets. Incorporation into the Financial Management System will be updated monthly.
- e) Systems procedure manuals (SOP's) to all staff will be developed.

2.1.4 Accommodation

- a) *Offices*: This space is restricted.
- b) *Registry*: Is shared with the other Departments in close proximity to Finance.
- c) *Archives*: An archiving system in place and conforms to legislation.

2.2 Management Guidelines

The formulation and adoption by Council of Policies and Bylaws to guide management towards the attainment of the vision and mission of the Municipality is a crucial aspect.

The following policies will be reviewed on a regular basis:

- a) *Supply Chain Management Policy* - conforming to National legislation (including the Preferential Procurement Policy Framework Act, Broad Based Black Economic Empowerment Act, and Municipal Finance Management Act) and Council's own vision;
- b) *Investment Policy* - conforming to the guidelines supplied by the Institute of Municipal Finance Officers and the Municipal Finance Management Act;
- c) *Tariff Policy* - conforming to the principles contained in the Municipal Systems Act;
- d) *Rates Policy* - conforming to the principles outlined in the Property Rates Act, regulations;
- e) *Credit Control and Debt Collection Policy* - in accordance with the Municipal Systems Act and Case studies in this respect;
- f) *Indigent Policy* - from the National guidelines on this aspect;
- g) *Asset Management Policy* - to promote the efficient use and effective control over Municipal assets, in terms of the Guidelines supplied by the Institute of Municipal Finance Officers, Local Government Capital Asset Management Guidelines and the Accounting Standards Board.

Legislation requires that certain policies e.g. Credit control and Debt collection be supported by Bylaws, to assist enforcement.

3. Strategy

Strategies to be employed to improve the financial management efficiency and the financial position are as follows:

3.1 Financial Guidelines and Procedures

The Accounting policies will be reviewed to conform to the provisions contained in the Municipal Finance Management Act, and the Guidelines supplied by the Department of Finance and Accounting Standards Board. Procedures to give effect to these policies will be compiled. The Procedures will be aligned with Council's policies regarding the various aspects, with reference to the applicable Job descriptions, and Terms of Reference of the various Standing Committees, to affix responsibility. Alignment with the Performance Management System will ensure the necessary control to Council.

3.2 Financing

3.2.1 Operating:

Revenue to finance the operating account is mainly attributed to bulk water supply, interest on investments, RSC Levy Replacement Grant (Equitable Share) and agency services in respect of road maintenance.

3.2.2 Capital:

Capital expenditure is funded through revenue contributions, grants, capital contributions from Local Municipalities (Bulk water infrastructure).

3.3 Local Economic Development:

Council will embark on an extended Local Economic Development Programme, structured to facilitate financing from internally generated funds as well as Government grants.

3.4 Revenue raising

3.4.1 Tariffs:

Tariffs for all services will be reviewed to conform to the principles contained in the Tariff policy, the Indigent policy and National guidelines in respect of the provisions of Free Basic Services.

3.4.2 Other Services:

The possibility to raise revenue from services not previously provided by the Council, in accordance with the Schedules to the Constitution, and the Division of Powers and Functions (Section 84(1) of the Municipal Structures Act), will be investigated.

3.5 Asset Management:

All assets will be managed in terms of the applicable policy from Council. Maintenance plans will be drawn up and implemented for all major assets with an extended lifespan. This municipality has a GRAP compliant Asset Register and utilize an external service provider to perform yearly asset counts, revision of useful lives, condition assessments and unbundling of assets. The Asset Register is updated on a monthly basis by the Asset

Manager. The above procedures is done to mitigate risks and to segregate duties. The obsolescence and redundancy of assets are regularly monitored, with adequate replacement cycles being instituted, where applicable and affordable.

3.6 Cost-effectiveness

The Expenditure / Income and Supply Chain Management divisions will be tasked to perform costing exercises on major expenditure, goods and services, in respect of projects and continuous contracts, to ensure Council obtains maximum benefit. The applicable policies will provide the guidelines in this respect.

4. Revenue and Expenditure Forecast

4.1 Financial Position

4.1.1 Cash Position:

Council have sufficient cash resources available to meet its medium to long term needs. Certain resources are representative of unspent funds held by Council in respect of Government Grants. The utilization of these monies to finance operating expenses, and projects other than their directed use is not permissible.

4.1.2 Funds and Reserves:

The Accumulated surplus have been utilised to finance Capital expenditure by the Fire Protection and Finance and Administration directorates and partially the Water Provision directorate. Council's Retained Surplus / Working Capital, as well as the Provisions set aside for specific purposes e.g. Bad debts, Post – employment Health Care Benefits and Employee Benefits Accrual (Performance bonuses and Bonuses), represented by either Cash or Investments.

4.1.3 Debtors:

The implementation of the procedures in terms of the Credit control and Debt collection Policy has facilitated the management of cash flow, and place Council in a position to finance operation expenses.

4.1.4 Rates and Tariffs

The structure of Tariffs will be implemented in accordance with the applicable Council Policy documents.

4.1.5 Equitable Share Allocation

One of Council's sources of revenue to finance its Operating expenses is the RSC Levy Replacement Grant. Increased allocations in terms of the Division of Revenue Act were published for the next three years.

4.1.6 Depreciation

The Depreciation cost in the Expenditure forecast was equated.

4.2 Operating Expenses

The following table detail the operating expenditure for the medium term revenue and expenditure framework:

Medium Term Revenue and Expenditure Framework			
OPERATING EXPENDITURE	Budget Year 2014 / 2015	Budget Year 2015 / 2016	Budget Year 2016 / 2017
	Budget R	Budget R	Budget R
Operating Expenditure by Type			
Employee costs	85,387	97,988	105,815
Remuneration of councillors	4,358	4,788	5,171
Depreciation & asset impairment	16,584	21,707	24,022
Finance charges	11,847	10,664	9,299
Bulk purchases	9,800	10,388	11,011
General / Other expenses	156,697	160,089	176,978
Total Operating Expenditure	284,673	305,624	332,296

4.3 Operating Revenue

The following table detail the operating revenue for the medium term revenue and expenditure framework:

Medium Term Revenue and Expenditure Framework

OPERATING REVENUE	Budget Year 2014 / 2015	Budget Year 2015 / 2016	Budget Year 2016 / 2017
	Budget R	Budget R	Budget R
Operating Revenue by Type			
Property rates	-	-	-
Service charges	104,279	118,918	136,719
Investment revenue	8,250	8,828	9,445
Transfers recognised - operational	81,632	85,668	87,890
Other own revenue	88,113	93,871	99,802
Contributions recognised – capital DORA	30,000	30,000	52,000
Local Municipalities - capital	3,500	-	-
Total Operating Revenue	315,774	337,285	385,856

4.4 Grant Receivable

The following table detail the grants receivable for the medium term revenue and expenditure framework:

Medium Term Revenue and Expenditure Framework			
GRANT RECEIVABLE	Budget Year 2014 / 2015	Budget Year 2015 / 2016	Budget Year 2016 / 2017
	Budget R	Budget R	Budget R
Grant name			
Financial management grant	1,250	1,250	1,300
EPWP Incentive	1,000	-	-
Municipal systems improvement grant	934	967	1,018
LGSETA	504	539	577
Equitable share grant	75,984	80,493	82,571
Regional bulk infrastructure – capital	30,000	30,000	52,000
Local Municipalities – capital	3,500	-	-
Rural Roads Asset Management System	1,960	2,419	2,424
Total Operating Revenue	115,132	115,668	139,890

5. Capital Investment Programme

Functional Sector	Programme & Project Description	Funding Source	Budget Year 2014/2015	Budget Year 2015/2016	Budget Year 2016/2017	Total
Water Provision	F Pipeline	Surplus	1,200	1,200	-	2,400
Water Provision	PVR System	Surplus	1,100	150	-	1,250
Water Provision	Pipeline Swartland	Surplus	-	26,000	3,000	29,000
Water Provision	Desalination Plant	Grant	30,000	30,000	52,000	112,000
Water Provision	Voëlvelei WTW filter	Surplus	500	10,000	32,000	42,500
Water Provision	Veldrift Pipeline	Surplus	-	1,000	2,000	3,000
Water Provision	Rural Scheme : Rooikaroo (WDM)	Surplus	-	450	-	450
Water Provision	Rural Scheme : Weltevrede	Surplus	-	1,250	-	1,250
Water Provision	Vergelee Reservoir Storage (29MI)	Surplus	7,000	24,000	13,000	44,000
Water Provision	Darling Reservoir (SL Mun)	Surplus	1,850	200	-	2,050
Water Provision	Besaansklip Storage P 1 and 2 (65MI)	Surplus	-	6,000	17,000	23,000
Water Provision	Rural Scheme : Rooikaroo Reservoir	Surplus	-	1,500	1,000	2,500
Water Provision	Vehicles	Surplus	750	500	600	1,850
Water Provision	Flow meters	Surplus	250	350	350	950
Water Provision	Computers & Network	Surplus	250	85	50	185
Water Provision	Valves	Surplus	1,230	1,500	1,500	4,500
Water Provision	Electronic equipment	Surplus	100	150	35	235
Water Provision	Laboratory equipment	Surplus	25	35	35	95
Water Provision	Furniture and office equipment	Surplus	28	20	20	68
Water Provision	Air conditioning	Surplus	35	15	15	45
Water Provision	Pipe FA & FB	Surplus	700	300	300	1,300
Water Provision	Motor & Pump	Surplus	200	200	200	600
Health Inspectors	Furniture and equipment	Surplus	50	-	-	50
Firefighting Services	Fire Fighting Equipment	Surplus	2,500	-	-	2,500
Disaster Management	Furniture and equipment	Surplus	8	-	-	8

Finance and Administration	Furniture and equipment	Surplus	17	-	-	17
Ganzekraal	Furniture and equipment	Surplus	100	-	-	100
Information Technology	Computers & Network	Surplus	50	-	-	50
Buildings	Furniture and equipment	Surplus	50	-	-	50
			47,993	104,905	123,105	276,003

6. Conclusion

The Financial planning imperatives contribute to ensuring that the Municipality remains financially viable and that municipal services are provided economically to all communities and stakeholders. The Multi-year Financial Plan contains realistic and credible revenue and expenditure forecasts which should provide a sound basis for improved financial management and institutional development as well as service delivery improvements and implementation. The strategy towards cash backing will certainly ensure the sustainability of the Municipality over the medium-to long-term.

Table 1 Consolidated Overview of the 2014/15 MTREF

R thousand	Adjustment Budget 2013/14	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Total Operating Revenue	278,208,430	315,774,070	337,285,980	385,855,760
Total Operating Expenditure	267,587,560	284,673,250	305,624,490	332,296,250
<i>(Surplus) / Deficit for the year</i>	10,620,870	31,100,820	31,661,490	53,559,510
Total Capital Expenditure	16,300,000	47,993,000	104,905,000	123,105,000

Total operating revenue has grown by R37 million for the 2014/15 financial year when compared to the 2013/14 Adjustments Budget. For the two outer years, operational revenue will increase by R73.6 million, equating to a total revenue growth of R107.9 million over the MTREF when compared to the 2013/14 financial year.

Total operating expenditure for the 2014/15 financial year has been appropriated at R284.6 million and translates into a budgeted surplus of R31.1 million. When compared to the 2013/14 Adjustments Budget, operational expenditure has grown to R13.6 million in the 2014/15 budget and by R24.5 million and R26.6 million for each of the respective outer years of the MTREF. The operating surplus for the two outer years steadily increases to R156.9 million. These surpluses will be used to fund capital expenditure and to further ensure cash backing of reserves and funds.

The capital budget was R16.3 million for 2013/14. The capital programme increases to R47.9 million in the 2014/15 financial year and then increases out in 2016/17 to R123.1 million. Capital expenditure in each of the MTREF years will mainly be funded from capital grants and internally generated funds.

1.4 Operating Revenue Framework

For West Coast to continue improving the quality of services provided to its customers it needs to generate the required revenue. In these tough economic times strong revenue management is fundamental to the financial sustainability of every municipality. The expenditure required to address challenges will inevitably always exceed available funding; hence difficult choices have to be made in relation to tariff increases and balancing expenditures against realistically anticipated revenues.

The municipality's revenue strategy is built around the following key components:

- National Treasury's guidelines and macroeconomic policy;
- Growth in the municipal area and continued economic development;
- Efficient revenue management, which aims to ensure a 95 per cent annual collection rate for property rates and other key service charges;
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- Increase ability to extend new services and recover costs;
- Tariff policies of the Municipality.

The following table is a summary of the 2014/15 MTREF (classified by main revenue source):

Table 2 Summary of revenue classified by main revenue source

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Financial Performance										
Property rates	868	-	-	-	-	-	-	-	-	-
Service charges	74 341	80 575	88 808	96 511	96 511	96 511	96 511	104 279	118 918	136 719
Investment revenue	9 549	8 076	8 925	8 000	8 000	8 000	8 000	8 250	8 828	9 445
Transfers recognised - operational	81 517	78 037	75 641	76 281	76 761	76 761	76 761	81 632	85 668	87 890
Other own revenue	83 176	80 125	81 466	89 635	80 570	80 570	80 570	88 113	93 872	99 801
Total Revenue (excluding capital transfers and contributions)	249 451	246 813	254 840	270 426	261 841	261 841	261 841	282 274	307 286	333 856

In line with the formats prescribed by the Municipal Budget and Reporting Regulations, capital transfers and contributions are excluded from the operating statement, as inclusion of these revenue sources would distort the calculation of the operating surplus/deficit.

Grants and service charge revenues comprise more than two thirds of the total revenue mix. In the 2014/15 financial year, revenue from grants and services charges totalled R185.9 million. This increases to R204.5 million and R224.6 million in the respective financial years of the MTREF. The third largest sources is 'other revenue' which consists of various items such as

income received from permits and licenses, building plan fees, connection fees and agency services (roads).

Operating grants and transfers totals R115.1 million in the 2014/15 financial year and steadily increases to R139.8 million by 2016/17.

The following table gives a breakdown of the various operating grants and subsidies allocated to the municipality over the medium term:

Table 3 Operating and Capital Transfers and Grant Receipts

Medium Term Revenue and Expenditure Framework			
GRANT RECEIVABLE	Budget Year 2014 / 2015	Budget Year 2015 / 2016	Budget Year 2016 / 2017
	Budget R	Budget R	Budget R
Grant name			
Financial management grant	1,250	1,250	1,300
EPWP Incentive	1,000	-	-
Municipal systems improvement grant	934	967	1,018
LGSETA	504	539	577
Equitable share grant	75,984	80,493	82,571
Regional bulk infrastructure – capital	30,000	30,000	52,000
Local Municipalities – capital	3,500	-	-
Rural Roads Asset Management System	1,960	2,419	2,424
Total Operating Revenue	115,132	115,668	139,890

Tariff-setting is a pivotal and strategic part of the compilation of any budget. When tariffs and other charges were revised, local economic conditions, input costs and the affordability of services were taken into account to ensure the financial sustainability of the municipality.

Municipalities must justify in their budget documentation all increases in excess of the 5.9 per cent upper boundary of the South African Reserve Bank's inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment.

The percentage increases of Water bulk tariffs are beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impacts they have on the municipality's bulk water supply are largely outside the control of the municipality.

It must also be appreciated that the consumer price index, as measured by CPI, is not a good measure of the cost increases of goods and services relevant to municipalities. The basket of goods and services utilised for the calculation of the CPI consist of items such as food, petrol and medical services, whereas the cost drivers of a municipality are informed by items such as the cost of remuneration, bulk purchases of water, petrol, diesel, chemicals, cement etc. The current challenge facing the municipality is managing the gap between cost drivers and tariffs

levied, as any shortfall must be made up by either operational efficiency gains or service level reductions.

1.4.1 Sale of Water and Impact of Tariff Increases

South Africa faces similar challenges with regard to water supply as it did with electricity, since demand growth outstrips supply. Consequently, National Treasury is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision water; and
- Water tariffs are designed to encourage efficient and sustainable consumption.

Better maintenance of infrastructure, new pipeline construction, desalination plant and cost-reflective tariffs will ensure that the supply challenges are managed in future to ensure sustainability. Bulk water tariffs will increase on average with 9.73 per cent from 1 July 2013.

Table 4 Proposed Water Tariffs

CATEGORY	CURRENT TARIFFS 2013/14	PROPOSED TARIFFS 2014/15
	Rand per kℓ	Rand per kℓ
Bulk Sales		
Water Sales - All Municipalities (Water Restrictions 0%)	3.80	4.30
Water Sales - All Municipalities (Water Restrictions 5%)	3.94	4.46
Water Sales - All Municipalities (Water Restrictions 10%)	4.10	4.64
Water Sales - All Municipalities (Water Restrictions 15%)	4.27	4.83
Water Sales - All Municipalities (Water Restrictions 20%)	4.27	5.06
Water Sales - All Municipalities (Water Restrictions 25%)	4.69	5.31
Water Sales - All Municipalities (Water Restrictions 30%)	4.94	5.59
Water Sales - All Municipalities (Water Restrictions 35%)	5.23	5.92
Private users		
Water Sales - All Municipalities (Water Restrictions 0%)	4.75	5.37
Water Sales - All Municipalities (Water Restrictions 5%)	4.93	5.58
Water Sales - All Municipalities (Water Restrictions 10%)	5.13	5.80
Water Sales - All Municipalities (Water Restrictions 15%)	5.34	6.04
Water Sales - All Municipalities (Water Restrictions 20%)	5.59	6.33
Water Sales - All Municipalities (Water Restrictions 25%)	5.86	6.63
Water Sales - All Municipalities (Water Restrictions 30%)	6.18	6.99
Water Sales - All Municipalities (Water Restrictions 35%)	6.54	7.40

1.5 Operating Expenditure Framework

The municipality's expenditure framework for the 2013/14 budget and MTREF is informed by the following:

- The asset renewal strategy and the repairs and maintenance plan;
- Balanced budget constraint (operating expenditure should not exceed operating revenue) unless there are existing uncommitted cash-backed reserves to fund any deficit;
- Funding of the budget over the medium-term as informed by Section 18 and 19 of the MFMA;
- The capital programme is aligned to the asset renewal strategy;
- Operational gains and efficiencies will be directed to funding the capital budget and other core services; and
- Strict adherence to the principle of no project plan *no budget*. If there is no business plan no funding allocation can be made.

The following table is a high level summary of the 2013/14 budget and MTREF (classified per main type of operating expenditure):

Table 5 Summary of operating expenditure by standard classification item

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2013/14 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15
Financial Performance											
Employee costs	64 818	66 184	67 151	74 916	76 296	72 481	72 481	85 387	97 988	105 815	
Remuneration of councillors	4 700	3 652	3 951	4 784	4 784	4 545	4 545	4 358	4 788	5 171	
Depreciation & asset impairment	18 351	19 526	12 485	24 764	24 764	23 525	23 525	16 584	21 707	24 022	
Finance charges	8 174	11 164	10 793	12 930	12 930	12 284	12 284	11 847	10 664	9 299	
Materials and bulk purchases	72 764	28 770	21 352	88 061	35 419	35 683	35 683	81 759	88 241	93 531	
Transfers and grants	-	-	-	-	-	-	-	-	-	-	
Other expenditure	81 240	152 915	136 561	64 350	107 027	103 710	103 710	84 738	82 236	94 458	
Total Expenditure	250 045	282 211	252 295	269 806	261 221	252 228	252 228	284 673	305 624	332 296	

The budgeted allocation for employee related costs for the 2014/15 financial year totals R85.3 million, which equals 30.4 per cent of the total operating expenditure. This budget adds a salary increase of 8 per cent for the 2014/15 financial year. An annual increase of 8 per cent has been included in the two outer years of the MTREF. As part of the municipality's cost reprioritization and cash management strategy vacancies have been significantly rationalized downwards. In addition expenditure against overtime was significantly reduced, with provisions against this budget item only being provided for emergency services and other critical functions.

The cost associated with the remuneration of councillors is determined by the Minister of Co-operative Governance and Traditional Affairs in accordance with the Remuneration of Public Office Bearers Act, 1998 (Act 20 of 1998). The most recent proclamation in this regard has been taken into account in compiling the municipality's budget.

The provision of debt impairment was determined based on an annual collection rate of 98 per cent and the Credit Control and Debt Management Policy of the Municipality. For the 2014/15 financial year this amount equates to R0.06 million and stays flat at R0.06 million by 2016/17. While this expenditure is considered to be a non-cash flow item, it informed the total cost

associated with rendering the services of the municipality, as well as the municipality's realistically anticipated revenues.

Provision for depreciation and asset impairment has been informed by the Municipality's Asset Management Policy. Depreciation is widely considered a proxy for the measurement of the rate asset consumption. Budget appropriations in this regard total R16.5 million for the 2014/15 financial year and equates to 5.9 per cent of the total operating expenditure.

Finance charges consist primarily of the repayment of interest on long-term borrowing (cost of capital). Finance charges make up 4.2 per cent (R11.8 million) of operating expenditure excluding annual redemption for 2014/15 and decreases to R9.2 million by 2016/17.

Bulk purchases are directly informed by the purchase of water from The Department of Water Affairs and Forestry. The annual price increases have been factored into the budget appropriations and directly inform the revenue provisions. The expenditures include distribution losses.

Other material comprises of amongst others the purchase of fuel, diesel, materials for maintenance, cleaning materials and chemicals. For 2014/15 the appropriation against this group of expenditure has grown to R71 million and continues to grow of which budget allocation is in excess of R82 million by 2016/17.

Other expenditure comprises of various line items relating to the daily operations of the municipality. This group of expenditure has also been identified as an area in which cost savings and efficiencies can be achieved. For 2014/15 the appropriation against this group of expenditure has grown to R84 million and continues to grow of which budget allocation is in excess of R94 million by 2016/17. Further details relating to contracted services can be seen in Table 54 MBRR SA1 (see page 83 and 84).

The following table gives a breakdown of the main expenditure categories for the 2014/15 financial year.

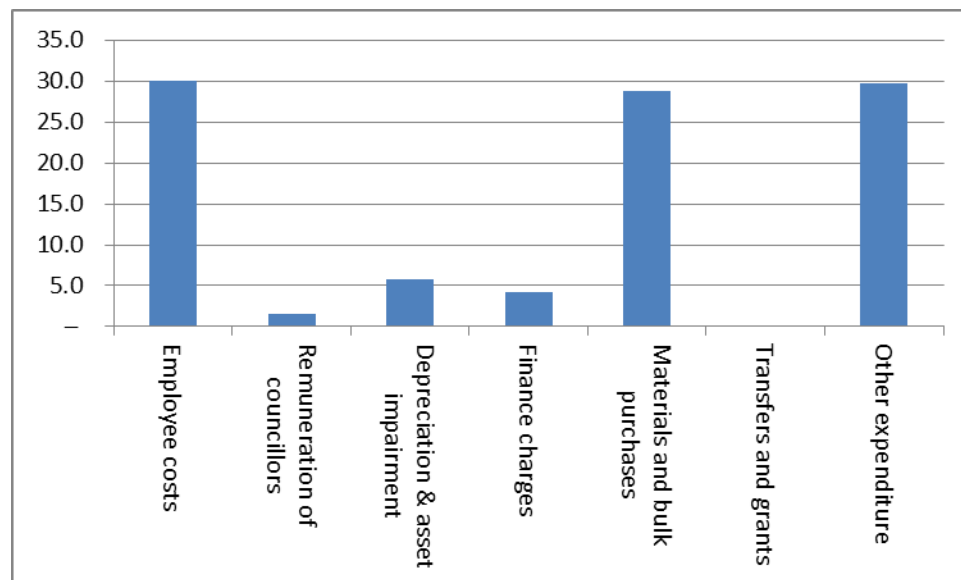


Figure 1 Main operational expenditure categories for the 2014/15 financial year

1.5.1 Priority given to repairs and maintenance

Aligned to the priority being given to preserving and maintaining the Municipality's current infrastructure, the 2014/15 budget and MTREF provide for extensive growth in the area of asset maintenance, as informed by the asset renewal strategy and repairs and maintenance plan of the municipality. In terms of the Municipal Budget and Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. Considering these cost drivers, the following table is a consolidation of all the expenditures associated with repairs and maintenance:

Table 6 Operational repairs and maintenance

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2013/14 Medium Term Revenue & Expenditure Framework		
				Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands	Audited Outcome	Audited Outcome	Audited Outcome							
Financial Performance										
Materials and bulk purchases	72 764	28 770	21 352	88 061	35 419	35 683	35 683	81 759	88 241	93 531

During the compilation of the 2014/15 MTREF operational repairs and maintenance was substantially increased from R81.7 million to R93.5 million. This is due to costing method within our agency services.

The table below provides a breakdown of the repairs and maintenance in relation to asset class:

Table 7 Repairs and maintenance per asset class

Description	IRef	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		63 794	19 276	55 066	73 225	20 960	19 912	66 508	71 285	75 547
Infrastructure - Road transport		60 775	15 767	50 341	70 265	18 000	17 100	63 438	67 992	72 072
Roads, Pavements & Bridges		60 775	15 767	50 341	70 265	18 000	17 100	63 438	67 992	72 072
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		122	-	-	-	-	-	-	-	-
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		122	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		2 897	3 508	4 726	2 960	2 960	2 812	3 070	3 292	3 475
Dams & Reservoirs		-	-	-	-	-	-	-	-	-
Water purification		-	-	4 726	2 960	2 960	2 812	250	265	281
Reticulation		2 897	3 508	-	-	-	-	2 820	3 027	3 194
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Sewerage purification		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management		-	-	-	-	-	-	-	-	-
Transportation		-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Community		937	-	1 908	800	423	402	439	465	504
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	838	800	423	402	439	465	504
Fire, safety & emergency		552	-	1 045	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		385	-	25	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment properties		-	309	-	-	-	-	-	-	-
Housing development		-	309	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		700	1 529	1 757	4 175	4 175	3 967	5 013	6 104	6 470
General vehicles		-	-	-	1 419	1 419	1 348	2 287	2 922	3 098
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	501	-	135	135	129	217	262	278
Computers - hardware/equipment		-	18	200	170	170	162	10	11	11
Furniture and other office equipment		-	211	10	131	131	124	116	123	131
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		148	799	805	2 075	2 075	1 971	2 082	2 467	2 615
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		553	-	742	245	245	233	301	319	338
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Computers - software & programming		-	-	-	-	-	-	-	-	-
Other (list sub-class)		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure	1	65 431	21 114	58 731	78 200	25 558	24 281	71 959	77 853	82 520
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-
R&M as a % of PPE		19.6%	6.8%	17.5%	16.3%	5.3%	7.4%	19.9%	17.5%	15.2%
R&M as % Operating Expenditure		26.2%	7.5%	23.3%	29.0%	9.8%	9.6%	25.3%	25.5%	24.8%

For the 2014/15 financial year, R71.9 million of total repairs and maintenance will be spent on infrastructure assets. Road infrastructure has received a significant proportion of this allocation totalling R63.4 million, followed by water infrastructure at R3 million. Community assets have been allocated R0.4 million of total repairs and maintenance.

1.6 Capital expenditure

The following table provides a breakdown of budgeted capital expenditure by vote:

Table 8 2014/15 Medium-term capital budget per vote

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		51 935	28 877	33 166	15 200	15 200	14 440	41 650	101 750	120 000
Infrastructure - Road transport		3 336	-	-	-	-	-	-	-	-
Roads, Pavements & Bridges		3 336	-	-	-	-	-	-	-	-
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	582	-	-	-	-	-	-	-
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		-	582	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		48 600	28 295	33 166	15 200	15 200	14 440	41 650	101 750	120 000
Dams & Reservoirs		1 591	4 299	-	-	-	-	8 850	31 700	31 000
Water purification		-	-	1 025	-	-	-	-	-	-
Reticulation		47 009	23 997	32 141	15 200	15 200	14 440	32 800	70 050	89 000
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Sewerage purification		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management		-	-	-	-	-	-	-	-	-
Transportation		-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Community		1 667	-	-	-	-	-	100	-	-
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		1 667	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	-	-	-	-	100	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		9 363	2 781	3 078	1 100	1 100	1 045	6 243	3 155	3 105
General vehicles		2 959	26	925	60	60	57	750	500	600
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	725	330	330	314	2 725	2 550	2 435
Computers - hardware/equipment		231	-	308	232	232	221	50	85	50
Furniture and other office equipment		178	598	140	122	122	116	28	20	20
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		-	2	-	356	356	338	-	-	-
Other Land		4 335	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		1 660	2 155	979	-	-	-	2 690	-	-
Other		-	-	-	-	-	-	-	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Intangibles		-	13	24	-	-	-	-	-	-
Computers - software & programming		-	-	-	-	-	-	-	-	-
Other (list sub-class)		-	13	24	-	-	-	-	-	-
Total Capital Expenditure on new assets		62 965	31 671	36 268	16 300	16 300	15 485	47 993	104 905	123 105
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-

For 2014/15 an amount of R41.6 million has been appropriated for the development of water infrastructure which represents 86.8 per cent of the total capital budget. In the outer years this amount totals R101.7, and R120 million, respectively for each of the financial years.

Further detail relating to asset classes and proposed capital expenditure is contained in Table 18 MBRR A9 (Asset Management) on page 33. In addition to the MBRR Table A9, MBRR Tables SA34a, c and d provides a detailed breakdown of the capital programme relating to new asset construction, as well as operational repairs and maintenance by asset class (refer to pages 76, 77 and 78). Some of the capital projects to be undertaken over the medium-term includes, amongst others:

Functional Sector	Programme & Project Description	Funding Source	Budget Year 2014/2015	Budget Year 2015/2016	Budget Year 2016/2017	Total
Water Provision	F Pipeline	Surplus	1,200	1,200	-	2,400
Water Provision	PVR System	Surplus	1,100	150	-	1,250
Water Provision	Pipeline Swartland	Surplus	-	26,000	3,000	29,000
Water Provision	Desalination Plant	Grant	30,000	30,000	52,000	112,000
Water Provision	Voëlvrlei WTW filter	Surplus	500	10,000	32,000	42,500
Water Provision	Veldrift Pipeline	Surplus	-	1,000	2,000	3,000
Water Provision	Rural Scheme : Rooikaroo (WDM)	Surplus	-	450	-	450
Water Provision	Rural Scheme : Weltevrede	Surplus	-	1,250	-	1,250
Water Provision	Vergelee Reservoir Storage (29MI)	Surplus	7,000	24,000	13,000	44,000
Water Provision	Darling Reservoir (SL Mun)	Surplus	1,850	200	-	2,050
Water Provision	Besaansklip Storage P 1 and 2 (65MI)	Surplus	-	6,000	17,000	23,000
Water Provision	Rural Scheme : Rooikaroo Reservoir	Surplus	-	1,500	1,000	2,500
Water Provision	Vehicles	Surplus	750	500	600	1,850
Water Provision	Flow meters	Surplus	250	350	350	950
Water Provision	Computers & Network	Surplus	250	85	50	185
Water Provision	Valves	Surplus	1,230	1,500	1,500	4,500
Water Provision	Electronic equipment	Surplus	100	150	35	235
Water Provision	Laboratory equipment	Surplus	25	35	35	95
Water Provision	Furniture and office equipment	Surplus	28	20	20	68
Water Provision	Air conditioning	Surplus	35	15	15	45
Water Provision	Pipe FA & FB	Surplus	700	300	300	1,300

Water Provision	Motor & Pump	Surplus	200	200	200	600
Health Inspectors	Furniture and equipment	Surplus	50	-	-	50
Firefighting Services	Fire Fighting Equipment	Surplus	2,500	-	-	2,500
Disaster Management	Furniture and equipment	Surplus	8	-	-	8
Finance and Administration	Furniture and equipment	Surplus	17	-	-	17
Ganzekraal	Furniture and equipment	Surplus	100	-	-	100
Information Technology	Computers & Network	Surplus	50	-	-	50
Buildings	Furniture and equipment	Surplus	50	-	-	50
			47,993	104,905	123,105	276,003

The following graph provides a breakdown of the capital budget to be spent per service related projects over the MTREF.

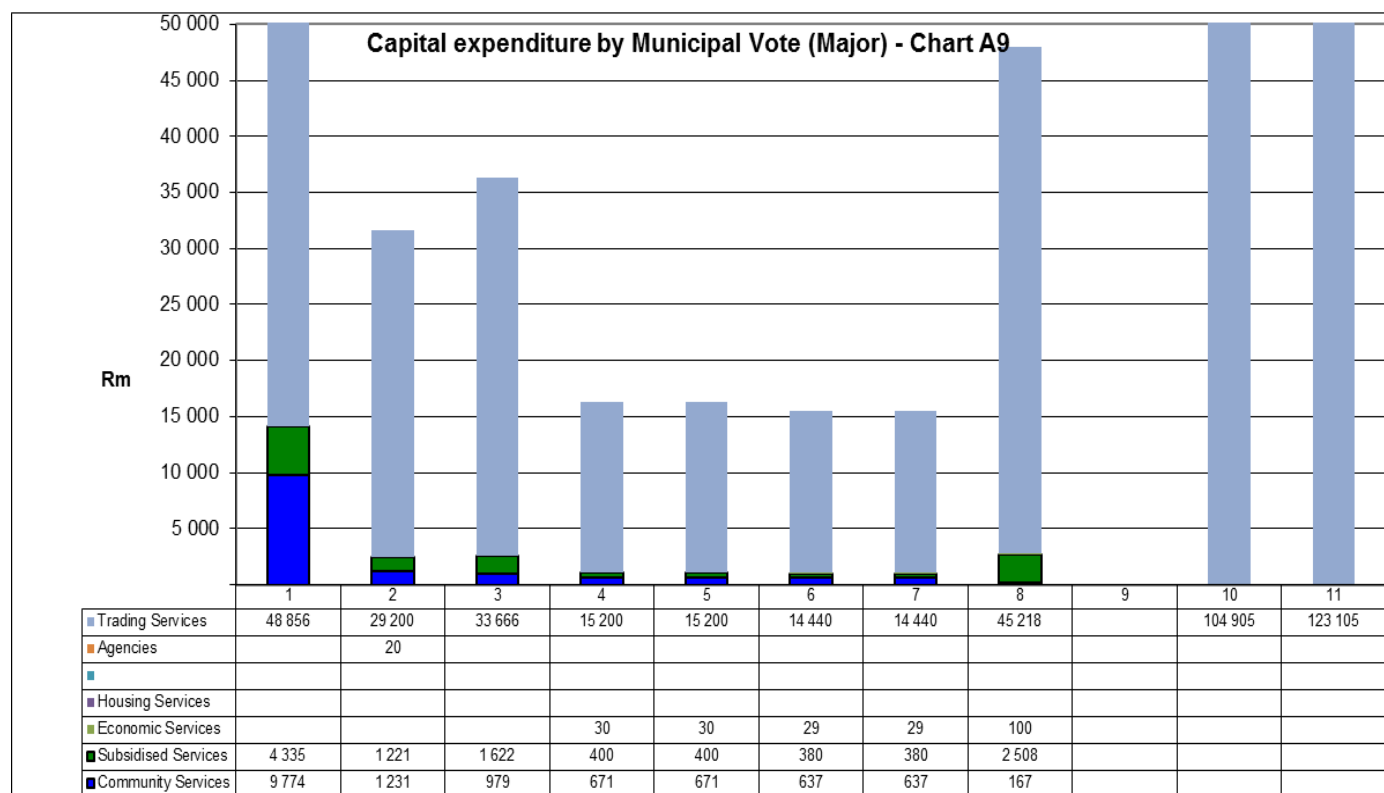


Figure 2 Capital Infrastructure Programme per service

1.6.1 Future operational cost of new infrastructure

The future operational costs and revenues associated with the capital programme have been included in Table 51 MBRR SA35 on page 82. This table shows that future operational costs

associated with the capital programme for trading services totals R45.2 million in 2014/15 and escalates to R123.1 million by 2016/17.

1.7 Annual Budget Tables - Parent Municipality

The following pages present the ten main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2014/15 budget and MTREF as approved by the Council. Each table is accompanied by *explanatory notes* on the facing page.

Table 9 MBRR Table A1 - Budget Summary

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands										
Financial Performance										
Property rates	868	-	-	-	-	-	-	-	-	-
Service charges	74 341	80 575	88 808	96 511	96 511	96 511	96 511	104 279	118 918	136 719
Investment revenue	9 549	8 076	8 925	8 000	8 000	8 000	8 000	8 250	8 828	9 445
Transfers recognised - operational	81 517	78 037	75 641	76 281	76 761	76 761	76 761	81 632	85 668	87 890
Other own revenue	83 176	80 125	81 466	89 635	80 570	80 570	80 570	88 113	93 872	99 801
Total Revenue (excluding capital transfers and contributions)	249 451	246 813	254 840	270 426	261 841	261 841	261 841	282 274	307 286	333 856
Employee costs	64 818	66 184	67 151	74 916	76 296	72 481	72 481	85 387	97 988	105 815
Remuneration of councillors	4 700	3 652	3 951	4 784	4 784	4 545	4 545	4 358	4 788	5 171
Depreciation & asset impairment	18 351	19 526	12 485	24 764	24 764	23 525	23 525	16 584	21 707	24 022
Finance charges	8 174	11 164	10 793	12 930	12 930	12 284	12 284	11 847	10 664	9 299
Materials and bulk purchases	72 764	28 770	21 352	88 061	35 419	35 683	35 683	81 759	88 241	93 531
Transfers and grants	-	-	-	-	-	-	-	-	-	-
Other expenditure	81 240	152 915	136 561	64 350	107 027	103 710	103 710	84 738	82 236	94 458
Total Expenditure	250 045	282 211	252 295	269 806	261 221	252 228	252 228	284 673	305 624	332 296
Surplus/(Deficit)	(594)	(35 399)	2 545	621	621	9 613	9 613	(2 399)	1 661	1 560
Transfers recognised - capital	-	-	6 421	10 000	10 000	10 000	10 000	33 500	30 000	52 000
Contributions recognised - capital & contributed	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(594)	(35 399)	8 966	10 621	10 621	19 613	19 613	31 101	31 661	53 560
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(594)	(35 399)	8 966	10 621	10 621	19 613	19 613	31 101	31 661	53 560
Capital expenditure & funds sources										
Capital expenditure	62 965	31 672	36 268	16 300	16 300	15 485	15 485	47 993	104 905	123 105
Transfers recognised - capital	9 124	-	6 421	10 000	10 000	10 000	10 000	33 500	30 000	52 000
Public contributions & donations	-	-	-	-	-	-	-	-	-	-
Borrowing	35 000	-	25 679	-	-	-	-	-	71 750	68 000
Internally generated funds	18 841	31 671	4 168	6 300	6 300	5 485	5 485	14 493	3 155	3 105
Total sources of capital funds	62 965	31 671	36 268	16 300	16 300	15 485	15 485	47 993	104 905	123 105
Financial position										
Total current assets	166 420	150 763	178 664	181 394	176 697	192 691	192 691	181 349	189 406	198 763
Total non current assets	339 704	317 180	341 672	486 202	486 202	334 202	334 202	365 611	448 809	547 892
Total current liabilities	42 332	39 841	48 172	24 409	19 713	34 330	34 330	37 649	44 227	64 247
Total non current liabilities	141 372	137 331	169 798	161 002	161 002	170 153	170 153	155 801	208 816	243 677
Community wealth/Equity	322 419	290 770	302 367	482 185	482 185	322 410	322 410	353 510	385 172	438 731
Cash flows										
Net cash from (used) operating	37 320	(2 942)	51 353	40 584	35 384	47 206	47 206	47 685	53 369	77 582
Net cash from (used) investing	(62 830)	4 097	(36 022)	(16 300)	(16 300)	(15 485)	(15 485)	(47 993)	(104 905)	(123 105)
Net cash from (used) financing	21 281	(18 239)	9 665	(8 861)	(8 861)	(8 861)	(8 861)	(12 944)	57 623	52 507
Cash/cash equivalents at the year end	151 325	134 241	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916
Cash backing/surplus reconciliation										
Cash and investments available	151 325	134 240	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916
Application of cash and investments	65 158	60 912	85 509	65 866	4 606	86 084	86 084	85 663	90 288	107 526
Balance - surplus (shortfall)	86 166	73 328	73 728	108 290	164 854	96 013	96 013	83 182	84 643	74 390
Asset management										
Asset register summary (WDV)	339 704	317 180	341 672	486 202	486 202	334 202	365 611	365 611	448 809	547 892
Depreciation & asset impairment	18 351	19 526	12 485	24 764	24 764	23 525	16 584	16 584	21 707	24 022
Renewal of Existing Assets	-	-	-	-	-	-	-	-	-	-
Repairs and Maintenance	65 431	21 114	58 731	78 200	25 558	24 281	71 959	71 959	77 853	82 520
Free services										
Cost of Free Basic Services provided	51	26	-	-	-	-	-	-	-	-
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	1	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

Explanatory notes to MBRR Table A1 - Budget Summary

1. Table A1 is a budget summary and provides a concise overview of the municipality's budget from all of the major financial perspectives (operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. The table provides an overview of the amounts approved by Council for operating performance, resources deployed to capital expenditure, financial position, cash and funding compliance, as well as the municipality's commitment to eliminating basic service delivery backlogs.
3. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus/deficit (after Total Expenditure) is positive over the MTREF
 - b. Capital expenditure is balanced by capital funding sources, of which
 - i. Transfers recognised is reflected on the Financial Performance Budget;
 - ii. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years. The amount is incorporated in the Net cash from investing on the Cash Flow Budget. The fact that the municipality's cash flow remains positive, and is improving indicates that the necessary cash resources are available to fund the Capital Budget.
4. The Cash backing/surplus reconciliation shows Council as well as managements continued efforts to make this municipality financially viable and sustainable in the medium to long-term.

Table 10 MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue - Standard										
<i>Governance and administration</i>		89 912	81 848	82 995	75 686	76 166	76 166	80 466	82 277	85 043
Executive and council		2	48	752	2 098	2 578	2 578	2 733	2 867	3 053
Budget and treasury office		83 066	75 852	70 374	73 573	73 573	73 573	77 728	79 404	81 984
Corporate services		6 843	5 948	11 869	15	15	15	5	6	6
<i>Community and public safety</i>		11 869	14 562	15 089	15 485	15 485	15 485	21 059	28 053	29 233
Community and social services		106	2 562	2 821	2 796	2 796	2 796	3 044	3 364	3 600
Sport and recreation		2 465	-	-	-	-	-	-	-	-
Public safety		3 399	5 481	5 557	5 263	5 263	5 263	10 298	14 896	15 546
Housing		1 465	1 474	1 602	1 589	1 589	1 589	1 777	1 902	2 035
Health		4 435	5 045	5 109	5 837	5 837	5 837	5 939	7 891	8 053
<i>Economic and environmental services</i>		65 571	63 619	69 706	81 368	72 303	72 303	75 094	76 565	81 284
Planning and development		872	15	26	-	-	-	-	-	-
Road transport		64 699	63 604	69 680	81 368	72 303	72 303	75 094	76 565	81 284
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		82 099	86 785	93 470	107 888	107 888	107 887	139 156	150 392	190 296
Electricity		2 016	-	-	-	-	-	-	-	-
Water		78 595	86 785	93 470	107 888	107 888	107 887	139 156	150 392	190 296
Waste water management		1 488	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Standard	2	249 451	246 813	261 260	280 426	271 841	271 841	315 774	337 286	385 856
Expenditure - Standard										
<i>Governance and administration</i>		64 020	85 465	50 962	34 122	35 102	33 347	38 698	38 205	38 438
Executive and council		14 689	10 250	12 840	14 065	14 630	13 898	15 488	16 609	16 823
Budget and treasury office		34 042	60 955	25 029	9 822	10 322	9 806	14 793	12 334	11 673
Corporate services		15 289	14 260	13 093	10 235	10 150	9 642	8 417	9 261	9 943
<i>Community and public safety</i>		46 632	46 449	44 991	50 373	49 873	47 800	55 865	64 820	69 643
Community and social services		4 039	3 187	3 501	3 907	3 907	3 711	3 910	4 493	4 887
Sport and recreation		286	-	-	-	-	-	-	-	-
Public safety		27 947	28 072	26 761	29 296	28 796	27 356	34 423	40 881	43 819
Housing		482	500	983	1 216	1 216	1 155	985	1 074	1 150
Health		13 877	14 690	13 747	15 955	15 955	15 157	16 547	18 372	19 788
<i>Economic and environmental services</i>		71 488	67 330	73 809	84 335	75 270	75 122	78 298	80 127	85 140
Planning and development		6 319	3 726	4 129	2 967	2 967	2 819	3 204	3 562	3 856
Road transport		65 170	63 604	69 680	81 368	72 303	72 303	75 094	76 565	81 284
Environmental protection		-	-	-	-	-	-	-	-	-
<i>Trading services</i>		67 905	82 968	82 532	100 975	100 975	96 380	111 812	122 473	139 076
Electricity		2 014	-	-	-	-	-	-	-	-
Water		65 167	82 968	82 532	100 975	100 975	96 380	111 812	122 473	139 076
Waste water management		723	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Standard	3	250 045	282 211	252 295	269 806	261 221	252 228	284 673	305 624	332 296
Surplus/(Deficit) for the year		(594)	(35 399)	8 966	10 621	10 621	19 613	31 101	31 661	53 560

Explanatory notes to MBRR Table A2 - Budgeted Financial Performance (revenue and expenditure by standard classification)

- Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The modified GFS standard classification divides the municipal services into 15 functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile 'whole of government' reports.
- Note the Total Revenue on this table includes capital revenues (Transfers recognised – capital) and so does not balance to the operating revenue shown on Table A4.
- Note that as a general principle the revenues for the Trading Services should exceed their expenditure. The table highlights that this is the case for the water function.

4. Other functions that show a deficit between revenue and expenditure are being financed from grants and other revenue sources reflected under the Budget and Treasury office.

Table 11 MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote	1									
Vote 1 - COMMUNITY SERVICES		94 880	85 028	86 718	81 513	81 993	81 993	86 403	90 165	93 094
Vote 2 - SUBSIDISED SERVICES		3 843	7 361	6 969	6 650	6 650	6 650	11 677	16 371	17 125
Vote 3 - ECONOMIC SERVICES		3 953	2 562	2 821	2 796	2 796	2 796	3 044	3 364	3 600
Vote 4 - HOUSING SERVICES		1 465	1 474	1 602	1 589	1 589	1 589	1 777	1 902	2 035
Vote 5 - TRADING SERVICES		80 611	86 784	93 470	106 511	106 511	106 511	137 779	148 918	188 719
Vote 6 - AGENCIES		64 699	63 604	69 680	81 368	72 303	72 303	75 094	76 565	81 284
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	249 451	246 813	261 260	280 426	271 841	271 841	315 774	337 286	385 856
Expenditure by Vote to be appropriated	1									
Vote 1 - COMMUNITY SERVICES		78 882	97 849	65 842	52 045	53 025	50 374	57 092	58 680	60 537
Vote 2 - SUBSIDISED SERVICES		34 610	34 104	29 757	35 014	34 514	32 788	40 123	47 063	50 410
Vote 3 - ECONOMIC SERVICES		4 190	3 187	3 501	3 907	3 907	3 711	3 910	4 493	4 887
Vote 4 - HOUSING SERVICES		482	500	983	1 216	1 216	1 155	985	1 074	1 150
Vote 5 - TRADING SERVICES		67 182	82 968	82 532	96 256	96 256	91 897	107 469	117 750	134 030
Vote 6 - AGENCIES		64 699	63 604	69 680	81 368	72 303	72 303	75 094	76 565	81 284
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	250 045	282 211	252 295	269 806	261 221	252 228	284 673	305 624	332 296
Surplus/(Deficit) for the year	2	(594)	(35 399)	8 966	10 621	10 621	19 613	31 101	31 661	53 560

Explanatory notes to MBRR Table A3 - Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the municipality. This means it is possible to present the operating surplus or deficit of a vote. The following table is an analysis of the surplus or deficit for the electricity and water trading services.

Table 12 Surplus/ (Deficit) calculations for the trading services

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand										
Revenue by Vote	1									
Vote 5 - TRADING SERVICES		80 611	86 784	93 470	106 511	106 511	106 511	137 779	148 918	188 719
Expenditure by Vote to be appropriated	1									
Vote 5 - TRADING SERVICES		67 182	82 968	82 532	96 256	96 256	91 897	107 469	117 750	134 030
Surplus/(Deficit) for the year	2	13 429	3 816	10 938	10 255	10 255	14 614	30 310	31 168	54 689

- The surplus on the water account increases over the MTREF translating into a surplus of R30.3 million, R31.1 million and R54.6 million for each of the respective financial years.
- Note that the surpluses on these trading accounts are utilised as an internal funding source for the capital programme for asset renewal, refurbishment and the development of new asset infrastructure, *and are not used to cross-subsidise other municipal services.*

Table 13 MBRR Table A4 - Budgeted Financial Performance (revenue and expenditure)

Description	IRef	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source											
Property rates	2	868	-	-	-	-	-	-	-	-	-
Property rates - penalties & collection charges											
Service charges - electricity revenue	2	1 186	-	-	-	-	-	-	-	-	-
Service charges - water revenue	2	72 571	80 575	88 808	96 511	96 511	96 511	96 511	104 279	118 918	136 719
Service charges - sanitation revenue	2	585	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue	2	-	-	-	-	-	-	-	-	-	-
Service charges - other											
Rental of facilities and equipment				4 231	5 279	5 279	5 279	5 279	3 044	3 364	3 600
Interest earned - external investments		9 549	8 076	8 925	8 000	8 000	8 000	8 000	8 250	8 828	9 445
Interest earned - outstanding debtors									53	57	61
Dividends received											
Fines											
Licences and permits				54	120	120	120	120	59	63	68
Agency services		64 699	64 439	69 680	81 368	72 303	72 303	72 303	75 094	76 565	81 284
Transfers recognised - operational		81 517	78 037	75 641	76 281	76 761	76 761	76 761	81 632	85 668	87 890
Other revenue	2	18 353	15 260	7 500	2 868	2 868	2 868	2 868	9 863	13 822	14 789
Gains on disposal of PPE		125	426								
Total Revenue (excluding capital transfers and contributions)		249 451	246 813	254 840	270 426	261 841	261 841	261 841	282 274	307 286	333 856
Expenditure By Type											
Employee related costs	2	64 818	66 184	67 151	74 916	76 296	72 481	72 481	85 387	97 988	105 815
Remuneration of councillors		4 700	3 652	3 951	4 784	4 784	4 545	4 545	4 358	4 788	5 171
Debt impairment	3										
Depreciation & asset impairment	2	18 351	19 526	12 485	24 764	24 764	23 525	23 525	16 584	21 707	24 022
Finance charges		8 174	11 164	10 793	12 930	12 930	12 284	12 284	11 847	10 664	9 299
Bulk purchases	2	7 332	7 629	8 720	9 861	9 861	9 368	9 368	9 800	10 388	11 011
Other materials	8	65 431	21 141	12 632	78 200	25 558	26 314	26 314	71 959	77 853	82 520
Contracted services		-	-	-	-	-	-	-	-	-	-
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	81 240	152 915	136 550	64 350	107 027	103 710	103 710	84 738	82 236	94 458
Loss on disposal of PPE				11							
Total Expenditure		250 045	282 211	252 295	269 806	261 221	252 228	252 228	284 673	305 624	332 296
Surplus/(Deficit)		(594)	(35 399)	2 545	621	621	9 613	9 613	(2 399)	1 661	1 560
Transfers recognised - capital				6 421	10 000	10 000	10 000	10 000	33 500	30 000	52 000
Contributions recognised - capital	6	-	-	-	-	-	-	-	-	-	-
Contributed assets											
Surplus/(Deficit) after capital transfers & contributions		(594)	(35 399)	8 966	10 621	10 621	19 613	19 613	31 101	31 661	53 560
Taxation											
Surplus/(Deficit) after taxation		(594)	(35 399)	8 966	10 621	10 621	19 613	19 613	31 101	31 661	53 560
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(594)	(35 399)	8 966	10 621	10 621	19 613	19 613	31 101	31 661	53 560
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(594)	(35 399)	8 966	10 621	10 621	19 613	19 613	31 101	31 661	53 560

Explanatory notes to Table A4 - Budgeted Financial Performance (revenue and expenditure)

1. Total revenue is R312.2 million in 2014/15 and escalates to R385.8 by 2016/17.
2. Services charges relating to water constitutes the biggest component of the revenue basket of the municipality totalling R104.2 million for the 2014/15 financial year and increasing to R136.7 million by 2016/17.
3. Transfers recognised – operating includes the local government equitable share and other operating grants from national and provincial government. It needs to be noted that in real terms the grants receipts from national government are growing slowly over the MTREF.

4. The following graph illustrates the major expenditure items per type.

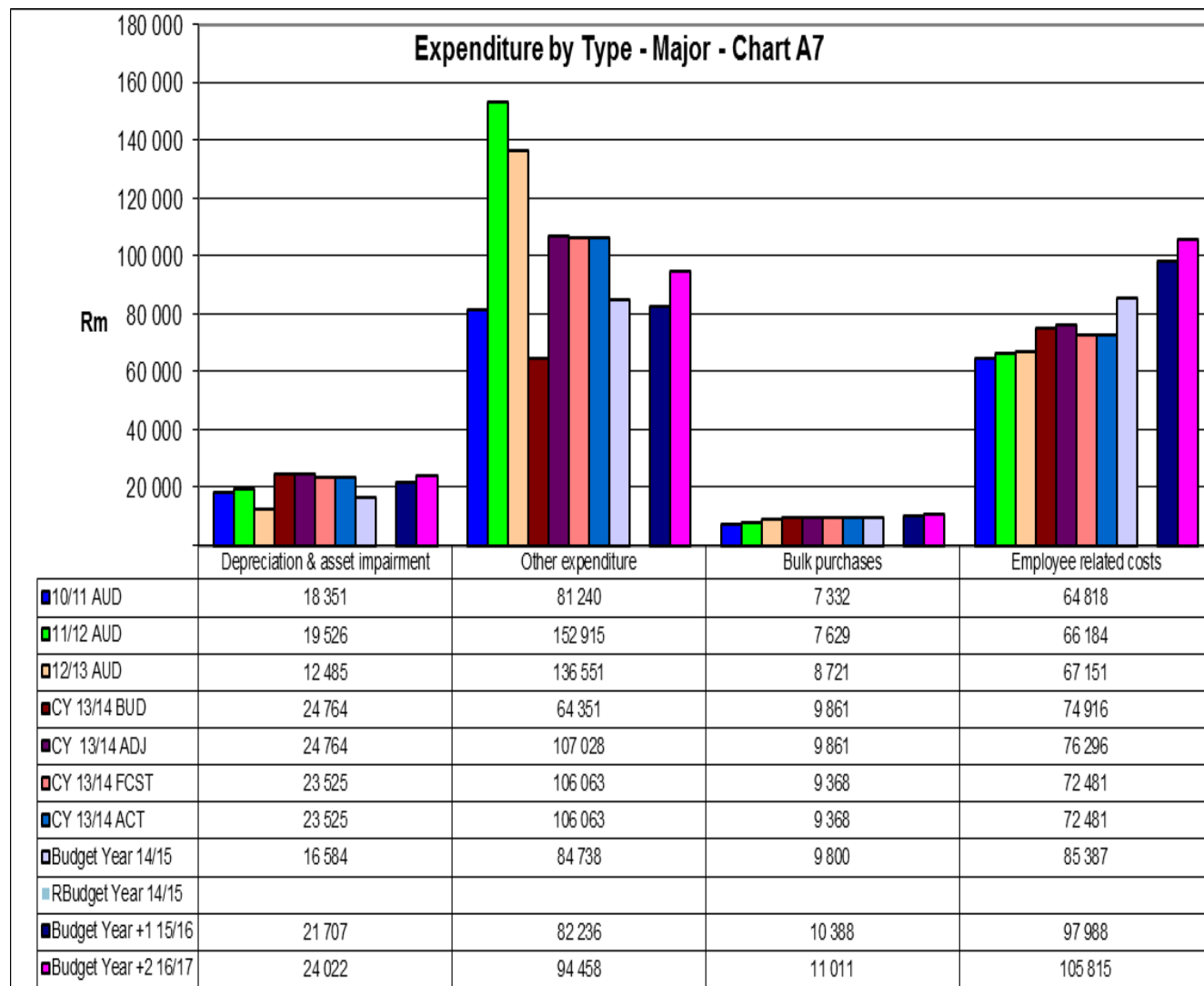


Figure 3 Expenditure by major type

5. Bulk purchases have significantly increased over the 2010/11 to 2016/17 period escalating from R7.3 million to R11 million. These increases can be attributed to the substantial increase in the cost water.
6. Employee related costs and other expenditure are the main cost drivers within the municipality.

Table 14 MBRR Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

Vote Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - COMMUNITY SERVICES		9 774	1 231	979	671	671	637	637	-	-	-
Vote 2 - SUBSIDISED SERVICES		4 335	1 221	1 622	400	400	380	380	-	-	-
Vote 3 - ECONOMIC SERVICES		-	-	-	30	30	29	29	-	-	-
Vote 4 - HOUSING SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 5 - TRADING SERVICES		48 856	29 200	33 666	15 200	15 200	14 440	14 440	41 650	100 050	120 000
Vote 6 - AGENCIES		-	20	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	62 965	31 671	36 268	16 300	16 300	15 485	15 485	41 650	100 050	120 000
Single-year expenditure to be appropriated	2										
Vote 1 - COMMUNITY SERVICES		-	-	-	-	-	-	-	167	-	-
Vote 2 - SUBSIDISED SERVICES		-	-	-	-	-	-	-	2 508	-	-
Vote 3 - ECONOMIC SERVICES		-	-	-	-	-	-	-	100	-	-
Vote 4 - HOUSING SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 5 - TRADING SERVICES		-	-	-	-	-	-	-	3 568	4 855	3 105
Vote 6 - AGENCIES		-	-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total									6 343	4 855	3 105
Total Capital Expenditure - Vote		62 965	31 671	36 268	16 300	16 300	15 485	15 485	47 993	104 905	123 105
Capital Expenditure - Standard											
Governance and administration		6 399	1 037	979	659	659	626	626	117	-	-
Executive and council		35	12	979	-	-	-	-	-	-	-
Budget and treasury office		6 364	1 023	-	243	243	231	231	2	-	-
Corporate services		0	2	-	416	416	395	395	115	-	-
Community and public safety		4 374	1 416	1 622	430	430	408	408	2 658	-	-
Community and social services		49	100	-	30	30	29	29	100	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-
Public safety		4 286	1 221	1 622	400	400	380	380	2 508	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		39	95	-	-	-	-	-	50	-	-
Economic and environmental services		3 336	20	-	11	11	11	11	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		3 336	20	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	11	11	11	11	-	-	-
Trading services		48 856	29 200	33 666	15 200	15 200	14 440	14 440	45 218	104 905	123 105
Electricity		11	596	-	-	-	-	-	-	-	-
Water		48 845	28 603	33 666	15 200	15 200	14 440	14 440	45 218	104 905	123 105
Waste water management		-	-	-	-	-	-	-	-	-	-
Waste management		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Standard	3	62 965	31 672	36 268	16 300	16 300	15 485	15 485	47 993	104 905	123 105
Funded by:											
National Government		3 336	-	-	10 000	10 000	10 000	10 000	30 000	30 000	52 000
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
Other transfers and grants		5 788	-	6 421	-	-	-	-	3 500	-	-
Transfers recognised - capital	4	9 124	-	6 421	10 000	10 000	10 000	10 000	33 500	30 000	52 000
Public contributions & donations	5	-	-	-	-	-	-	-	-	-	-
Borrowing	6	35 000	-	25 679	-	-	-	-	-	71 750	68 000
Internally generated funds	7	18 841	31 671	4 168	6 300	6 300	5 485	5 485	14 493	3 155	3 105
Total Capital Funding	7	62 965	31 671	36 268	16 300	16 300	15 485	15 485	47 993	104 905	123 105

Explanatory notes to Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital program in relation to capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The MFMA provides that a municipality may approve multi-year or single-year capital budget appropriations. In relation to multi-year appropriations, for 2014/15 R47.9 million has been allocated of the total R123.1 million capital budget.
3. Single-year capital expenditure has been appropriated at R6.3 million for the 2014/15 financial year.
4. Unlike multi-year capital appropriations, single-year appropriations relate to expenditure that will be incurred in the specific budget year such as the procurement of vehicles and specialized tools and equipment. The budget appropriations for the two outer years are indicative allocations based on the departmental business plans as informed by the IDP and will be reviewed on an annual basis to assess the relevance of the expenditure in relation to the strategic objectives and service delivery imperatives. For the purpose of funding assessment of the MTREF, these appropriations have been included but no commitments will be incurred against single-year appropriations for the two outer-years.
5. The capital program is funded from capital grants and internally generated funds from current year surpluses. For 2014/15, capital transfers totals R30 million and escalates to R52 million by 2016/17. These funding sources are further discussed in detail in 2.6 (Overview of Budget Funding).

Table 15 MBRR Table A6 - Budgeted Financial Position

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
ASSETS											
Current assets											
Cash		151 325	134 240	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916
Call investment deposits	1	-	-	-	-	-	-	-	-	-	-
Consumer debtors	1	6 292	6 624	7 511	5 566	5 566	9 331	9 331	10 932	13 002	15 475
Other debtors		7 610	8 473	10 243	410	410					
Current portion of long-term receivables											
Inventory	2	1 194	1 426	1 672	1 262	1 262	1 262	1 262	1 572	1 472	1 372
Total current assets		166 420	150 763	178 664	181 394	176 697	192 691	192 691	181 349	189 406	198 763
Non current assets											
Long-term receivables											
Investments											
Investment property		5 033	4 931	4 812	5 474	5 474	4 673	4 673	4 534	4 396	4 257
Investment in Associate											
Property, plant and equipment	3	334 670	311 803	336 540	480 727	480 727	329 356	329 356	361 051	444 413	543 635
Agricultural											
Biological											
Intangible			445	320			173	173	26		
Other non-current assets											
Total non current assets		339 704	317 180	341 672	486 202	486 202	334 202	334 202	365 611	448 809	547 892
TOTAL ASSETS		506 124	467 943	520 336	667 595	662 899	526 893	526 893	546 960	638 215	746 655
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	7 050	7 944	10 916	8 861	8 861	8 861	8 861	14 127	15 493	17 004
Consumer deposits											
Trade and other payables	4	35 034	26 985	31 847	15 548	10 852	21 198	21 198	18 726	23 953	42 501
Provisions		248	4 912	5 409			4 272	4 272	4 796	4 781	4 742
Total current liabilities		42 332	39 841	48 172	24 409	19 713	34 330	34 330	37 649	44 227	64 247
Non current liabilities											
Borrowing		91 116	83 146	100 756	104 285	104 285	99 785	99 785	86 531	142 788	181 149
Provisions		50 257	54 185	69 042	56 717	56 717	70 368	70 368	69 270	66 029	62 527
Total non current liabilities		141 372	137 331	169 798	161 002	161 002	170 153	170 153	155 801	208 816	243 677
TOTAL LIABILITIES		183 704	177 173	217 969	185 411	180 714	204 484	204 484	193 450	253 043	307 924
NET ASSETS	5	322 419	290 770	302 367	482 185	482 185	322 410	322 410	353 510	385 172	438 731
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		322 419	290 770	302 367	482 185	482 185	322 410	322 410	353 510	385 172	438 731
Reserves	4	-	-	-	-	-	-	-	-	-	-
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	322 419	290 770	302 367	482 185	482 185	322 410	322 410	353 510	385 172	438 731

Explanatory notes to Table A6 - Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Table 15 is supported by an extensive table of notes (SA3 which can be found on page 89) providing a detailed analysis of the major components of a number of items, including:
 - Call investments deposits;
 - Consumer debtors;
 - Property, plant and equipment;
 - Trade and other payables;
 - Provisions non-current;
 - Changes in net assets; and
 - Reserves
4. The municipal equivalent of equity is Community Wealth/Equity. The justification is that ownership and the net assets of the municipality belong to the community.
5. Any movement on the Budgeted Financial Performance or the Capital Budget will inevitably impact on the Budgeted Financial Position. As an example, the collection rate assumption will impact on the cash position of the municipality and subsequently inform the level of cash and cash equivalents at year end. Similarly, the collection rate assumption should inform the budget appropriation for debt impairment which in turn would impact on the provision for bad debt. These budget and planning assumptions form a critical link in determining the applicability and relevance of the budget as well as the determination of ratios and financial indicators. In addition the funding compliance assessment is informed directly by forecasting the statement of financial position.

Table 16 MBRR Table A7 - Budgeted Cash Flow Statement

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
					Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Raleypayers and other		227 395	236 199	168 045	199 345	185 080	185 080	185 080	200 642	221 618	245 966
Government - operating	1			75 641	76 281	76 761	76 761	76 761	81 632	85 668	87 890
Government - capital	1			6 421	10 000	10 000	10 000	10 000	33 500	30 000	52 000
Interest		9 549	8 076	8 899							
Dividends											
Payments											
Suppliers and employees		(199 625)	(247 217)	(196 859)	(232 112)	(223 527)	(212 351)	(212 351)	(256 242)	(273 253)	(298 975)
Finance charges				(10 793)	(12 930)	(12 930)	(12 284)	(12 284)	(11 847)	(10 664)	(9 299)
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		37 320	(2 942)	51 353	40 584	35 384	47 206	47 206	47 685	53 369	77 582
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		134	35 768	246							
Decrease (Increase) in non-current debtors											
Decrease (Increase) other non-current receivables											
Decrease (Increase) in non-current investments											
Payments											
Capital assets		(62 965)	(31 671)	(36 268)	(16 300)	(16 300)	(15 485)	(15 485)	(47 993)	(104 905)	(123 105)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(62 830)	4 097	(36 022)	(16 300)	(16 300)	(15 485)	(15 485)	(47 993)	(104 905)	(123 105)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		29 454	(7 075)	20 581							
Borrowing long term/refinancing									71 750	68 000	
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing		(8 174)	(11 164)	(10 916)	(8 861)	(8 861)	(8 861)	(8 861)	(12 944)	(14 127)	(15 493)
NET CASH FROM/(USED) FINANCING ACTIVITIES		21 281	(18 239)	9 665	(8 861)	(8 861)	(8 861)	(8 861)	(12 944)	57 623	52 507
NET INCREASE/ (DECREASE) IN CASH HELD		(4 230)	(17 084)	24 996	15 424	10 223	22 861	22 861	(13 252)	6 087	6 984
Cash/cash equivalents at the year begin:	2	155 555	151 325	134 241	158 732	159 237	159 237	159 237	182 097	168 845	174 932
Cash/cash equivalents at the year end:	2	151 325	134 241	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916

Table 17 MBRR Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
					Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome
Cash and investments available											
Cash/cash equivalents at the year end	1	151 325	134 241	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916
Other current investments > 90 days	1	(0)	(0)	(0)	0	-	-	-	-	-	-
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
Cash and investments available:		151 325	134 240	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916
Application of cash and investments											
Unspent conditional transfers		2 320	1 408	1 725	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	12 740	3 328	12 462	9 149	4 606	11 445	11 445	7 325	10 411	26 408
Other provisions		50 099	56 176	71 322	56 717		74 640	74 640	78 338	79 877	81 118
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and investments:		65 158	60 912	85 509	65 866	4 606	86 084	86 084	85 663	90 288	107 526
Surplus(shortfall)		86 166	73 328	73 728	108 290	164 854	96 013	96 013	83 182	84 643	74 390

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. It can be seen that the cash levels are stable over the 2010/11 to 2016/17 financial years.
4. The 2014/15 MTREF has been informed by the planning principle of ensuring adequate cash reserves over the medium-term.
5. Cash and cash equivalents totals R168.8 million as at the end of the 2014/15 financial year and increases to R181.9 million by 2016/17.

Explanatory notes to Table A8 - Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 64 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality's budget must be "funded".
4. Non-compliance with section 18 of the MFMA is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded.
5. From the table it can be seen that for the period 2011/15 to 2016/17 the surplus increases slightly from R83 million to R87 million.

Table 18 MBRR Table A9 - Asset Management

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
CAPITAL EXPENDITURE										
Total New Assets	1	62 965	31 671	36 268	16 300	16 300	15 485	47 993	104 905	123 105
Infrastructure - Road transport		3 336	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	582	-	-	-	-	-	-	-
Infrastructure - Water		48 600	28 295	33 166	15 200	15 200	14 440	41 650	101 750	120 000
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		51 935	28 877	33 166	15 200	15 200	14 440	41 650	101 750	120 000
Community		1 667	-	-	-	-	-	100	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	9 363	2 781	3 078	1 100	1 100	1 045	6 243	3 155	3 105
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	13	24	-	-	-	-	-	-
Total Renewal of Existing Assets	2	-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	-	-	-	-	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	-	-	-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	62 965	31 671	36 268	16 300	16 300	15 485	47 993	104 905	123 105
Infrastructure - Road transport		3 336	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	582	-	-	-	-	-	-	-
Infrastructure - Water		48 600	28 295	33 166	15 200	15 200	14 440	41 650	101 750	120 000
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		51 935	28 877	33 166	15 200	15 200	14 440	41 650	101 750	120 000
Community		1 667	-	-	-	-	-	100	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	9 363	2 781	3 078	1 100	1 100	1 045	6 243	3 155	3 105
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	13	24	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	62 965	31 671	36 268	16 300	16 300	15 485	47 993	104 905	123 105
ASSET REGISTER SUMMARY - PPE (WDV)	5	7 429	33	146	43	43	136	125	115	104
Infrastructure - Road transport		3 657	377	488	662	662	461	435	408	382
Infrastructure - Electricity		205 491	226 197	256 729	344 027	344 027	259 555	292 186	380 925	484 768
Infrastructure - Water		13 424	3 247	4 491	4 450	4 450	4 344	4 196	4 049	3 901
Infrastructure - Sanitation		1 422	882	-	15 240	15 240	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		231 423	230 736	261 855	364 422	364 422	264 496	296 942	385 497	489 155
Community		-	-	41 307	59 374	59 374	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		5 033	4 931	4 812	5 474	5 474	4 673	4 534	4 396	4 257
Other assets		103 247	81 067	33 378	56 932	56 932	64 860	64 109	58 916	54 480
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	445	320	-	-	173	26	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	339 704	317 180	341 672	486 202	486 202	334 202	365 611	448 809	547 892
EXPENDITURE OTHER ITEMS										
Depreciation & asset impairment		18 351	19 526	12 485	24 764	24 764	23 525	16 584	21 707	24 022
Repairs and Maintenance by Asset Class	3	65 431	21 114	58 731	78 200	25 558	24 281	71 959	77 853	82 520
Infrastructure - Road transport		60 775	15 767	50 341	70 265	18 000	17 100	63 438	67 992	72 072
Infrastructure - Electricity		122	-	-	-	-	-	-	-	-
Infrastructure - Water		2 897	3 508	4 726	2 960	2 960	2 812	3 070	3 292	3 475
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		63 794	19 275	55 066	73 225	20 960	19 912	66 508	71 285	75 547
Community		937	-	1 908	800	423	402	439	465	504
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	309	-	-	-	-	-	-	-
Other assets	6, 7	700	1 529	1 757	4 175	4 175	3 967	5 013	6 104	6 470
TOTAL EXPENDITURE OTHER ITEMS		83 781	40 640	71 217	102 964	50 322	47 806	88 543	99 561	106 542
<i>Renewal of Existing Assets as % of total capex</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>Renewal of Existing Assets as % of deprecn*</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>R&M as a % of PPE</i>		19.6%	6.8%	17.5%	16.3%	5.3%	7.4%	19.9%	17.5%	15.2%
<i>Renewal and R&M as a % of PPE</i>		19.0%	7.0%	17.0%	16.0%	5.0%	7.0%	20.0%	17.0%	15.0%

Explanatory notes to Table A9 - Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.

Table 19 MBRR Table A10 - Basic Service Delivery Measurement

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Household service targets										
Water:										
Piped water inside dwelling		1 871	973	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		1 871	973	-	-	-	-	-	-	-
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	1 871	973	-	-	-	-	-	-	-
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		-	84	-	-	-	-	-	-	-
Flush toilet (with septic tank)		310	-	-	-	-	-	-	-	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		470	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		780	84	-	-	-	-	-	-	-
Bucket toilet		-	-	-	-	-	-	-	-	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	780	84	-	-	-	-	-	-	-
Energy:										
Electricity (at least min.service level)		76	84	-	-	-	-	-	-	-
Electricity - prepaid (min.service level)		336	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		412	84	-	-	-	-	-	-	-
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		904	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		904	-	-	-	-	-	-	-	-
Total number of households	5	1 316	84	-	-	-	-	-	-	-
Refuse:										
Removed at least once a week		904	84	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		904	84	-	-	-	-	-	-	-
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	904	84	-	-	-	-	-	-	-
Households receiving Free Basic Service										
Water (6 kilolitres per household per month)		1 871	973	-	-	-	-	-	-	-
Sanitation (free minimum level service)		217	973	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		871	973	-	-	-	-	-	-	-
Refuse (removed at least once a week)		643	973	-	-	-	-	-	-	-
Cost of Free Basic Services provided (R'000)										
Water (6 kilolitres per household per month)		9	25	-	-	-	-	-	-	-
Sanitation (free sanitation service)		7	0	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per month)		16	1	-	-	-	-	-	-	-
Refuse (removed once a week)		19	0	-	-	-	-	-	-	-
Total cost of FBS provided (minimum social package)		51	26	-	-	-	-	-	-	-
Highest level of free service provided										
Property rates (R value threshold)		-	-	-	-	-	-	-	-	-
Water (kilolitres per household per month)		-	6	-	-	-	-	-	-	-
Sanitation (kilolitres per household per month)		-	1	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		32	1	-	-	-	-	-	-	-
Electricity (kwh per household per month)		-	100	-	-	-	-	-	-	-
Refuse (average litres per week)		30	1	-	-	-	-	-	-	-
Revenue cost of free services provided (R'000)										
Property rates (R15 000 threshold rebate)		-	-	-	-	-	-	-	-	-
Property rates (other exemptions, reductions and rebates)		-	-	-	-	-	-	-	-	-
Water		-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	-	-	-
Electricity/other energy		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of free services provided (total social package)		-	-	-	-	-	-	-	-	-

Explanatory notes to Table A10 - Basic Service Delivery Measurement

1. Table A10 provides an overview of service delivery levels, including backlogs (below minimum service level), for each of the main services.
2. The municipality's DMA area was transferred in the 2011/12 financial year to the Local Municipalities which makes this table not applicable.

Part 2 – Supporting Documentation

1.8 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in section 53 of the Act.

1.8.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year a time schedule that sets out the process to revise the IDP and prepare the budget. The process plan will be added to this document as an appendix. There were no deviations from the key dates set out in the Budget Time Schedule tabled in Council. This plan is attached as Annexure B.

1.8.2 Integrated Development Plan and Service Delivery and Budget Implementation Plan

This is the second review of the Integrated Development Plan (IDP) as adopted by Council in May 2014. It started in September 2013 after the tabling of the IDP Process Plan and Budget Time Schedule for the 2014/15 MTREF in August of the same year.

The municipality's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. The Process Plan applicable to the second revision cycle included the following key IDP processes and deliverables:

- Registration of municipal priorities and community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Public stakeholder engagement process;
- Compilation of the SDBIP, and
- The review of the performance management and monitoring processes.

The IDP has been taken into a business and financial planning process leading up to the 2014/15 MTREF, based on the approved 2013/14 MTREF, Mid-year Review and adjustments budget. The business planning process has subsequently been refined in the light of current economic circumstances and the resulting revenue projections.

With the compilation of the 2014/15 MTREF, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2013/14 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

1.8.3 Financial Modelling and Key Planning Drivers

As part of the compilation of the 2014/15 MTREF extensive financial modelling were taken into account to ensure affordability and long-term financial sustainability. The following key factors and planning strategies have informed the compilation of the 2014/15 MTREF:

- Policy priorities and strategic objectives
- Asset maintenance
- Economic climate and trends (i.e. inflation)
- Performance trends
- Cash Flow Management Strategy
- Debtor payment levels
- The need for tariff increases versus the ability of the community to pay for services;
- Improved and sustainable service delivery

In addition to the above, the strategic guidance given in National Treasury's MFMA Circulars 70 has been taken into consideration in the planning and prioritisation process.

1.9 Overview of alignment of annual budget with IDP

The Constitution mandates local government with the responsibility to exercise local developmental and co-operative governance. Addressing the inequalities of South African society can only be realized through a credible integrated developmental planning process.

Municipalities in South Africa need to utilise integrated development planning as a method to plan future development in their areas and so find the best solutions to achieve sound long-term development goals. A municipal IDP provides a five year strategic programme of action aimed at setting short, medium and long term strategic and budget priorities to create a development platform, which correlates with the term of office of the political incumbents. The plan aligns the resources and the capacity of a municipality to its overall development aims and guides the municipal budget. An IDP is therefore a key instrument which municipalities use to provide vision, leadership and direction to all those that have a role to play in the development of a municipal area. The IDP enables municipalities to make the best use of scarce resources and speed up service delivery.

Integrated developmental planning in the South African context is amongst others, an approach to planning aimed at involving the municipality and the community to jointly find the best

solutions towards sustainable development. Furthermore, integrated development planning provides a strategic environment for managing and guiding all planning, development and decision making in the municipality.

It is important that the IDP developed by municipalities correlate with National and Provincial intent. It must aim to co-ordinate the work of local and other spheres of government in a coherent plan to improve the quality of life for all the people living in that area. Applied to the municipality, issues of national and provincial importance should be reflected in the IDP of the municipality. A clear understanding of such intent is therefore imperative to ensure that the municipality strategically complies with the key national and provincial priorities.

The aim of this revision cycle was to develop and coordinate a coherent plan to improve the quality of life for all the people living in the area, also reflecting issues of national and provincial importance. One of the key objectives is therefore to ensure that there exists alignment between national and provincial priorities, policies and strategies and the municipality's response to these requirements.

The national and provincial priorities, policies and strategies of importance include amongst others:

- Green Paper on National Strategic Planning of 2009;
- Government Programme of Action;
- Development Facilitation Act of 1995;
- Provincial Growth and Development Strategy (GGDS);
- National and Provincial spatial development perspectives;
- Relevant sector plans such as transportation, legislation and policy;
- National Key Performance Indicators (NKPIs);
- Accelerated and Shared Growth Initiative (ASGISA);
- National 2014 Vision;
- National Spatial Development Perspective (NSDP) and
- The National Priority Outcomes.

The Constitution requires local government to relate its management, budgeting and planning functions to its objectives. This gives a clear indication of the intended purposes of municipal integrated development planning. Legislation stipulates clearly that a municipality must not only give effect to its IDP, but must also conduct its affairs in a manner which is consistent with its IDP. The following table highlights the IDP's five strategic objectives for the 2014/15 MTREF and further planning refinements that have directly informed the compilation of the budget:

Table 20 IDP Strategic Objectives

2014/15 MTREF	
1.	Ensuring Environmental Integrity for the West Coast
2.	Pursuing economic growth and the facilitation of job opportunities
3.	Promoting the social wellbeing of the community
4.	Providing essential bulk services to the district
5.	Ensuring good governance and financial viability

In order to ensure integrated and focused service delivery between all spheres of government it was important for the municipality to align its budget priorities with that of national and provincial government. All spheres of government place a high priority on infrastructure development, economic development and job creation, efficient service delivery, poverty alleviation and building sound institutional arrangements.

Local priorities were identified as part of the IDP review process which is directly aligned to that of the national and provincial priorities. The key performance areas can be summarised as follows against the five strategic objectives:

1. Ensuring Environmental Integrity for the West Coast:
 - Implement an integrated environmental programme;
 - Implement the air quality management plan;
 - Carrying forward the disaster management plan; and
 - Climate change strategy to be developed.
2. Pursuing economic growth and the facilitation of job opportunities:
 - Review of spatial development framework providing a framework;
 - Implementation of the regional economic development strategy;
 - Technical and capacity support to B-Municipalities;
 - Revision and updating in collaboration with economic development partners; and
 - Support regional investment promotion.
3. Promoting the social wellbeing of the community:
4. Providing essential bulk services to the district:
 - Develop integrated transport plan;
 - Use and update the master plan for bulk water system;
 - Environmental impact assessment is currently underway for a proposed desalination plant in the Saldanha Bay area; and
 - The municipality is currently developing a regional waste disposal site for Matzikama and Cederberg municipalities.
5. Ensuring good governance and financial viability:
 - Strategic human resource and building of human capital (internally);
 - Corporate training and development in the district;
 - Employee wellness and assistance programme; and
 - Each post is linked to a full job description.

In line with the MSA, the IDP constitutes a single, inclusive strategic plan for the municipality. The five-year programme responds to the development challenges and opportunities faced by the municipality by identifying the key performance areas to achieve the five the strategic objectives mentioned above.

Lessons learned with previous IDP revision and planning cycles as well as changing environments were taken into consideration in the compilation of the IDP, including:

- Strengthening the analysis and strategic planning processes of the municipality;
- Ensuring better coordination through a programmatic approach and attempting to focus the budgeting process through planning interventions; and
- Strengthening performance management and monitoring systems in ensuring the objectives and deliverables are achieved.

The 2014/15 MTREF has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table 21 MBRR Table SA4 - Reconciliation between the IDP strategic objectives and budgeted revenue

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand												
HUMAN WELL-BEING				3 122								
HUMAN RESOURCES DEVELOPMENT				754								
ECONOMY				2 114								
CO-OPERATION				102 791								
SAFE ENVIROMENT				3 350								
NATURAL AND BUILD ENVIROMENT				163								
INFRASTRUCTURE MUNICIPAL				137 157	17	1 000	890	890	890	934	967	1 018
TRANSFORMATION & INST. DEVELOPMENT												
BASIC SERVICE DELIVERY MUNICIPAL					164 225	175 419	201 945	192 880	192 880	232 264	251 645	297 213
TRANSFORMATION & INST. DEVELOPMENT					78 832	81 244	73 573	74 053	74 053	78 328	80 022	82 647
GOOD GOVERNANCE & PUBLIC PARTICIPATION					1 134	752	1 213	1 213	1 213	1 202	1 286	1 376
LOCAL ECONOMIC DEVELOPMENT					2 605	2 847	2 806	2 806	2 806	3 046	3 366	3 602
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	249 451	246 813	261 261	280 426	271 841	271 841	315 774	337 286	385 856

Table 22 MBRR Table SA5 - Reconciliation between the IDP strategic objectives and budgeted operating expenditure

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
HUMAN WELL-BEING				13 877								
HUMAN RESOURCE DEVELOPMENT				3 642								
ECONOMY				5 735								
CO-OPERATION				45 689								
SAFE ENVIROMENT				27 947								
NATURAL AND BUILD ENVIROMENT				4 780								
INFRASTRUCTURE				148 375								
MUNICIPAL TRANSFORMATION & INST.DEVELOPMENT					6 846	8 595	4 026	4 026	3 824	5 360	5 802	5 224
BASIC SERVICE DELIVERY					198 483	200 479	228 810	219 745	208 758	238 861	259 365	285 116
MUNICIPAL TRANSFORMATION & INST.DEVELOPMENT					58 212	21 853	11 641	12 121	15 584	20 331	18 283	18 060
GOOD GOVERNANCE & PUBLIC PARTICIPATION					13 376	15 251	19 115	19 115	18 159	13 821	15 024	16 173
LOCAL ECONOMIC DEVELOPMENT					5 294	6 117	6 214	6 214	5 903	6 301	7 150	7 723
Allocations to other priorities												
Total Expenditure			1	250 045	282 211	252 295	269 806	261 221	252 228	284 673	305 624	332 296

Table 23 MBRR Table SA6 - Reconciliation between the IDP strategic objectives and budgeted capital expenditure

Strategic Objective	Goal	Goal Code	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
HUMAN WELL- BEING		A		-								
HUMAN RESOURCE DEVELOPMENT		B		-								
ECONOMY		C		-								
CO - OPERATION		D		-								
SAFE ENVIROMENT		E		-								
NATURAL AND BUILD ENVIROMENT		F		-								
INFRASTRUCTURE		G		-								
MUNICIPAL TRANSFORMATION & INST. DEVELOPMENT		H										
BASIC SERVICE DELIVERY		I		56 467	30 535	33 666	15 997	15 997	15 197	47 876	104 905	123 105
MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT		J		6 498	1 136	2 602	303	303	288	117		
LOCAL ECONOMIC DEVELOPMENT		K										
		L										
		M										
		N										
		O										
		P										
Allocations to other priorities			3									
Total Capital Expenditure			1	62 965	31 671	36 268	16 300	16 300	15 485	47 993	104 905	123 105

1.10 Measurable performance objectives and indicators

Performance Management is a system intended to manage and monitor service delivery progress against the identified strategic objectives and priorities. In accordance with legislative requirements and good business practices as informed by the National Framework for Managing Programme Performance Information, the municipality has developed and implemented a performance management system of which system is constantly refined as the integrated planning process unfolds. The Municipality target, monitors, assesses and reviews organisational performance which in turn is directly linked to individual employee's performance.

At any given time within government, information from multiple years is being considered; plans and budgets for next year; implementation for the current year; and reporting on last year's performance. Although performance information is reported publicly during the last stage, the performance information process begins when policies are being developed, and continues through each of the planning, budgeting, implementation and reporting stages. The planning, budgeting and reporting cycle can be graphically illustrated as follows:

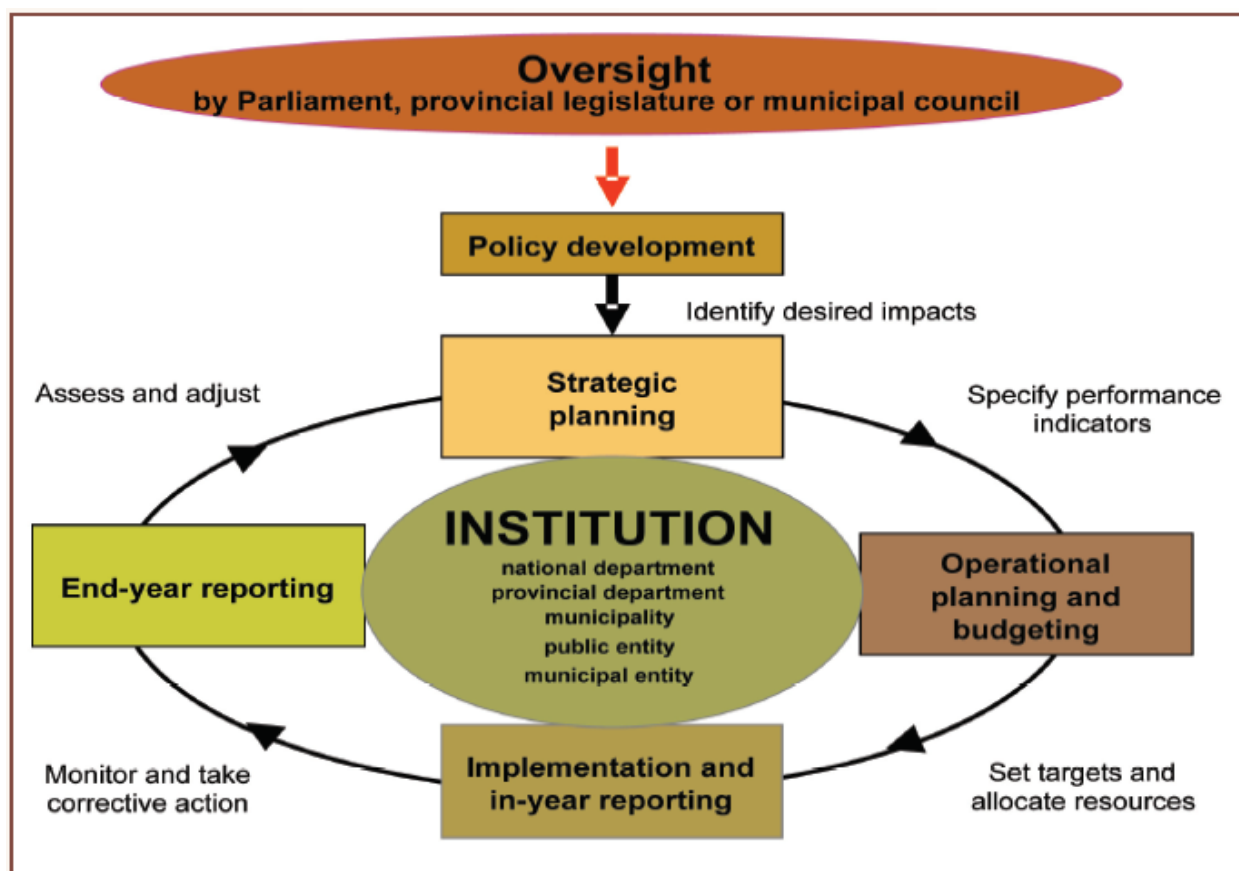


Figure 4 Planning, budgeting and reporting cycle

The performance of the municipality relates directly to the extent to which it has achieved success in realising its goals and objectives, complied with legislative requirements and meeting stakeholder expectations. The municipality therefore has adopted one integrated performance management system which encompasses:

- Planning (setting goals, objectives, targets and benchmarks);
- Monitoring (regular monitoring and checking on the progress against plan);
- Measurement (indicators of success);
- Review (identifying areas requiring change and improvement);
- Reporting (what information, to whom, from whom, how often and for what purpose); and
- Improvement (making changes where necessary).

The performance information concepts used by the municipality in its integrated performance management system are aligned to the **Framework of Managing Programme Performance Information** issued by the National Treasury:

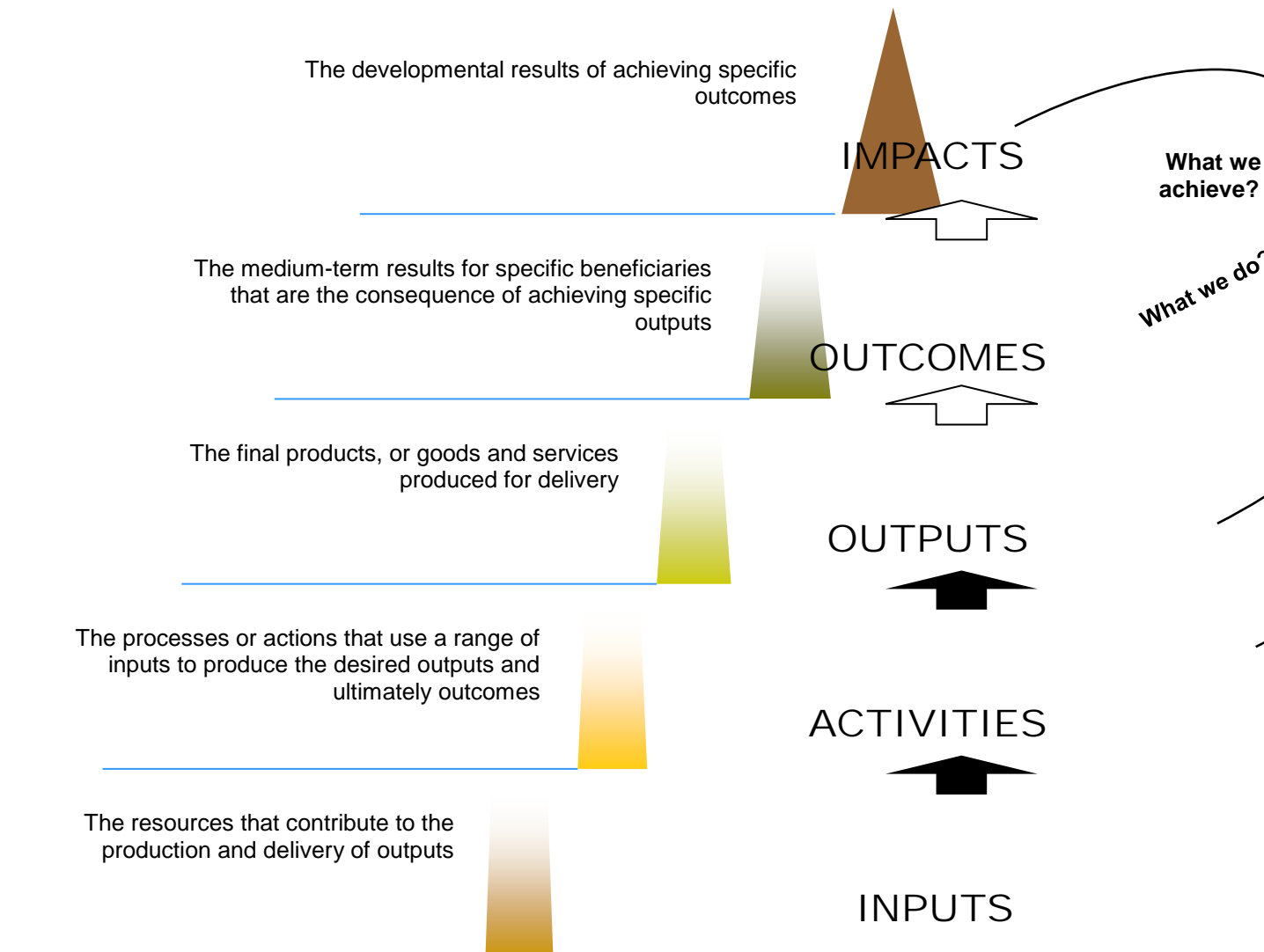


Figure 5 Definition of performance information concepts

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table 24 MBRR Table SA7 - Measurable performance objectives will be attached as an appendix.

Description	Unit of measurement	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Vote 1 - vote name										
Facilitate the functioning of council	Number of council meetings per annum	new 3rd generation IDP, new key			4	4	4	4	4	4
Facilitate the functioning of the portfolio committees	Number of sec 80 committee meetings per committee per annum	new 3rd generation IDP, new key			11	11	11	11	11	11
Submit the main budget to council for approval by legislative deadline	Main budget submitted by 31 May annually	new 3rd generation IDP, new key			1	1	1	1	1	1
Submit the Mid-Year performance and budget assessment to the Executive Mayor & Treasury by 25 January	Mid-year budget and performance assessment submitted to the Executive Mayor	new 3rd generation IDP, new key			1	1	1	1	1	1
Submit the Top Layer SDBIP to the Mayor within 28 days after the budget has been approved	Top Layer SDBIP submitted to the Mayor	new 3rd generation IDP, new key			1	1	1	1	1	1
Appoint personnel in terms of the approved Employment Equity plan	Number of Personnel appointed to the equity targets	new 3rd generation IDP, new key			1	1	1	1	1	1
Submit the draft annual report to council by 31 January	Draft annual report submitted to Council	new 3rd generation IDP, new key			1	1	1	1	1	1
Maintain human capital by limiting the vacancy rate to less than 10% of budgeted posts	Vacancy rate	new 3rd generation IDP, new key			0	0	0	0	0	0
Facilitate the meeting of the Local Labour Forum for effective and healthy labour relations	Number of Local Labour Forum meetings initiated by the employer	new 3rd generation IDP, new key			9	9	9	9	9	9
Revise Human Resources policies to ensure compliance with regulatory framework	No of policies revised	new 3rd generation IDP, new key			6	6	6	6	6	6
Train staff in terms of the workplace skills plan (Number of staff that completed training/ Total number of staff identified for training)	% of staff who completed training	new 3rd generation IDP, new key			100%	100%	100%	100%	100%	100%
Submitting of quarterly fraud declarations by senior managers and internal auditor	Number of fraud declarations submitted by senior managers and internal auditor	new 3rd generation IDP, new key			20	20	20	20	20	20
Perform quarterly risk assessments per the Risk implementation plan.	No of quarterly risk assessments per annum.	new 3rd generation IDP, new key			4	4	4	4	4	4
Implement an individual performance management system	Implemented to one post level down on KPI owner level	new 3rd generation IDP, new key			1	1	1	1	1	1
Co-ordinate the functioning of the audit committee and submit the minutes to council	Number of meetings held	new 3rd generation IDP, new key			4	4	4	4	4	4
Risk based audit plan is compiled and approved by the Audit Committee annually.	Number of RBAP compiled annually.	new 3rd generation IDP, new key			1	1	1	1	1	1
Provide inter-municipal co-operation / shared support in the district (Number of actual inter-municipal co-operation & shared support submissions on the monitoring and management of shared services to governance and management committees (DCF portfolio))	% of requests received attended to	new 3rd generation IDP, new key			75.00%	75.00%	75.00%	75.00%	75.00%	75.00%
Facilitation of IGR in the district measured by the number of DCF (Tech) meetings initiated for policy support.	Number of reports submitted	new 3rd generation IDP, new key			4	4	4	4	4	4
Compile and submit the IDP process schedule to council by 31 August	No of DCF Tech meetings initiated.	new 3rd generation IDP, new key			4	4	4	4	4	4
Review the Integrated Development Plan and submit to council by legislative deadline	IDP Process Schedule submitted to council	new 3rd generation IDP, new key			1	1	1	1	1	1
	Reviewed IDP submitted to council by 31 May	new 3rd generation IDP, new key			1	1	1	1	1	1

Table 24 MBRR Table SA7 - Measurable performance objectives will be attached as an appendix. (Continued)

Consult with local municipalities on the District IDP before the end of May	Number of local municipalities consulted by the end of May	new 3rd generation IDP, new key performance	5	5	5	5	5	5
Facilitate the regular meeting of the district IDP Co-ordinating forum	Number of meetings initiated	new 3rd generation IDP, new key performance	4	4	4	4	4	4
Sign the performance agreements of the municipal manager and section 56 managers by 31 July	Number of performance agreements signed	new 3rd generation IDP, new key performance	4	4	4	4	4	4
Submit feedback to the portfolio committee on by-laws to be revised by 31 December	Feedback submitted to portfolio committee by 31 December	new 3rd generation IDP, new key performance	1	1	1	1	1	1
The financial viability of the WCDM is healthy and the organisation is able to service its annual debt.	Debt coverage measured by the total operating revenue from grants and services	new 3rd generation IDP, new key performance	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%
Financial viability is healthy with a low level of outstanding service debts within the year	Service debts to revenue – Total outstanding service debts/revenue	new 3rd generation IDP, new key performance	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Financial viability measured by the available cash to cover fixed operating expenditure is healthy	Cost coverage of fixed operating expenditure	new 3rd generation IDP, new key performance	80.00%	80.00%	80.00%	80.00%	80.00%	80.00%
Comply with GRAP to enhance effective asset management	Zero findings in the audit report on non-compliance	new 3rd generation IDP, new key performance	0	0	0	0	0	0
Submit the financial statements to the Auditor-General by 31 August	Financial statements submitted by 31 August	new 3rd generation IDP, new key performance	1	1	1	1	1	1
Spend at least 95% of capital conditional grants	% of capital conditional grants spent	new 3rd generation IDP, new key performance	95.00%	95.00%	95.00%	95.00%	95.00%	95.00%
Spend operational conditional grants	% of operational conditional grants spent	new 3rd generation IDP, new key performance	100%	100%	100%	100%	100%	100%
Comply with the Supply Chain Management regulations measured by the limitation of successful appeals against the municipality	Number successful appeals	new 3rd generation IDP, new key performance	0	0	0	0	0	0
Facilitate the meeting of District Coordinating Forum	Number of DCF meetings initiated	new 3rd generation IDP, new key performance	4	4	4	4	4	4
Co-ordinate the drawing of a consolidated implementation plan for social development interventions in the district and submit to council for approval by 30 September	Implementation plan submitted to council	new 3rd generation IDP, new key performance	1	1	1	1	1	1
Monitor air pollution to comply with legislated standards	Number of Section 21 NEM:AQA listed activity visits	new 3rd generation IDP, new key performance	16	16	16	16	16	16
Monitor and quality control the bacteriological levels of potable water in towns, farms and communities in the district through tests and monitoring inspections per year	Number of monitoring inspections per year and corrective actions.	new 3rd generation IDP, new key performance	300	300	300	300	300	300
Form strategic partnerships to enhance resource mobilisation	Number of strategic partnerships agreements documented	new 3rd generation IDP, new key performance	2	2	2	2	2	2
Submit regional tourism reports to the municipal managers, Mayco and council to promote regional tourism	Number of regional tourism reports submitted	new 3rd generation IDP, new key performance	10	10	10	10	10	10
Complete regional tourism promotion activities (Number of activities completed/ Total number of activities identified for completion)	Percentage of targeted tourism promotion activities completed	new 3rd generation IDP, new key performance	80.00%	80.00%	80.00%	80.00%	80.00%	80.00%
Create full time equivalent (FTE's) through government expenditure with the EPWP	Number of full time equivalent (FTE's) created	new 3rd generation IDP, new key performance	30	30	30	30	30	30

Table 24 MBRR Table SA7 - Measurable performance objectives will be attached as an appendix. (Continued)

Create temporary job opportunities through capital projects	Number of man days created	New 3rd generation IDP, new key performance indicators	1100	1100	1100	1100	1100	1100
Environmental pollution is monitored to comply with legislated standards	% of complaints responded to (measured by number of responses/number of complaints)	New 3rd generation IDP, new key performance indicators	100%	100%	100%	100%	100%	100%
Vote 2 - Subsidised Services								
Raise disaster risk awareness in communities	Number of awareness initiatives	New 3rd generation IDP, new key performance indicators	4	4	4	4	4	4
Co-ordinate the functioning of the disaster management forum advisory forum meetings	Number of meetings held	New 3rd generation IDP, new key performance indicators	2	2	2	2	2	2
Facilitate meetings with local municipalities to standardise fire service delivery and formalise service delivery protocols	Number of meetings held	New 3rd generation IDP, new key performance indicators	4	4	4	4	4	4
Vote 3 - Economic Services								
Source funding for the development of a regional solid waste disposal site for Matzikama and Cederberg	Funding application submitted	New 3rd generation IDP, new key performance indicators	1	1	1	1	1	1
Vote 5 - Trading Services								
Update the Bulk Water System Master Plan and submit to council by 30 June	Updated plan submitted to council by 30 June	New 3rd generation IDP, new key performance indicators	1	1	1	1	1	1
Spend the approved capital budget allocation for bulk water projects	% spent of capital budget allocation for bulk water projects	New 3rd generation IDP, new key performance indicators	100%	100%	100%	100%	100%	100%
Source funding by 31 December for the development of the Saldanha Desalination Plant as an additional supply source for Bulk water	Funding application submitted	New 3rd generation IDP, new key performance indicators	1	1	1	1	1	1
Vote 6 - Agencies								
Review of the Integrated transport plan for the district completed and submitted to council by 30 June	Reviewed plan submitted to council	New 3rd generation IDP, new key performance indicators	100%	100%	100%	100%	100%	100%
Compile and submit the annual performance plan for the maintenance of provincial roads to the Provincial Government by 30 November	Annual Performance submitted by 30 November	New 3rd generation IDP, new key performance indicators	1	1	1	1	1	1
Spend the provincial roads conditional grant budget allocation	% of the budget spent	New 3rd generation IDP, new key performance indicators	100%	100%	100%	100%	100%	100%

The following table sets out the municipalities main performance objectives and benchmarks for the 2013/14 MTREF.

Table 25 MBRR Table SA8 - Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Borrowing Management											
Credit Rating		A-	A-	A-	A-	A-	A-	A-			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	6.5%	7.9%	8.6%	8.1%	8.3%	8.4%	8.4%	8.7%	8.1%	7.5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	9.7%	13.2%	12.1%	11.2%	11.8%	11.4%	11.4%	12.4%	11.2%	10.1%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure ex.c.l. transfers and grants and contributions	54.7%	-22.3%	69.0%	0.0%	0.0%	0.0%	0.0%	0.0%	95.8%	95.6%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	3.9	3.8	3.7	7.4	9.0	5.6	5.6	4.8	4.3	3.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	3.9	3.8	3.7	7.4	9.0	5.6	5.6	4.8	4.3	3.1
Liquidity Ratio	Monetary Assets/Current Liabilities	3.6	3.4	3.3	7.1	8.6	5.3	5.3	4.5	4.0	2.8
Revenue Management											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		143.7%	147.4%	98.7%	107.1%	104.5%	104.5%	104.5%	104.3%	104.1%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		143.7%	147.4%	98.7%	107.1%	104.5%	104.5%	104.5%	104.3%	104.1%	104.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	5.6%	6.1%	7.0%	2.2%	2.3%	3.6%	3.6%	3.9%	4.2%	4.6%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Creditors to Cash and Investments		21.6%	19.1%	18.8%	8.9%	6.4%	11.6%	11.6%	11.1%	13.7%	23.4%
Other Indicators											
Electricity Distribution Losses (2)	Total Volume Losses (kW)	0	0	0	0	0	0	0	0	0	0
	Total Cost of Losses (Rand '000)	-	-	-	-	-	-	-	-	-	-
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	-	-	-	-	-	-	-	-	-	-
	Total Volume Losses (kt)	11.68%	5.07%	4.49%	5%			5%	5%	5%	5%
Employee costs	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	26.0%	26.8%	26.4%	27.7%	29.1%	27.7%	27.7%	30.2%	31.9%	31.7%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	27.9%	28.3%	29.0%	29.5%	31.0%	29.3%		31.8%	33.4%	33.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	26.2%	8.6%	23.0%	28.9%	9.8%	9.3%		25.5%	25.3%	24.7%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	10.6%	12.4%	9.1%	13.9%	14.4%	13.7%	13.7%	10.1%	10.5%	10.0%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due (within financial year)	8.7	8.5	20.2	21.9	21.9	21.9	14.3	14.2	14.3	15.9
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	18.5%	18.7%	19.1%	5.9%	5.9%	9.2%	9.2%	10.2%	10.6%	11.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	13.4	11.0	13.7	13.9	13.7	15.4	15.4	12.6	12.1	11.7

1.10.1 Performance indicators and benchmarks

1.10.1.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. The following financial performance indicators have formed part of the compilation of the 2014/15 MTREF:

- *Borrowing to asset ratio* is a measure of the long-term borrowing as a percentage of the total asset base of the municipality. While this ratio is decreasing over the MTREF from 8.8 per cent to 7.5 per cent in 2016/17.

1.10.1.2 Liquidity

- For the 2014/15 MTREF the current ratio is 4.8.
- *The liquidity ratio* is a measure of the ability of the municipality to utilize cash and cash equivalents to extinguish or retire its current liabilities immediately. Ideally the municipality should have the equivalent cash and cash equivalents on hand to meet at least the current liabilities, which should translate into a liquidity ratio of 1. Anything below 1 indicates a shortage in cash to meet creditor obligations. For the 2014/15 financial year the ratio was 4.5.

1.10.1.3 Revenue Management

- As part of the financial sustainability strategy, an aggressive revenue management framework has been implemented to increase cash inflow. The intention of the strategy is to streamline the revenue value chain by ensuring accurate billing, customer service, and credit control and debt collection.

1.10.1.4 Creditors Management

- The municipality has managed to ensure that creditors are settled within the legislated 30 days of invoice. This has had a favourable impact on suppliers' perceptions of risk of doing business with the municipality.

1.10.1.5 Other Indicators

- The water distribution losses have been significantly reduced to 5 per cent in 2013/14. It is planned to further reduce distribution losses in 2014/15.
- Employee costs as a percentage of operating revenue continues to be stable over the MTREF.
- Repairs and maintenance as percentage of operating revenue is also decreasing owing directly to the costing method adopted for agency services.

1.10.2 Providing clean water

The municipality provides bulk water services provider to 22 towns as well as 876 farmers. The Municipality's bulk water needs are provided by the Department of Water Affairs and Forestry in the form of raw water.

The Department of Water Affairs conducts an annual performance rating of water treatment works, presenting a Blue Drop award for water treatment works that meet certain criteria of excellence.

The municipality were awarded Blue Drop status in 2010/11 and 2011/12, indicating that the municipality's drinking water is of exceptional quality.

1.11 Overview of budget related-policies

The municipality's budgeting process is guided and governed by relevant legislation, frameworks, strategies and related policies.

1.11.1 Review of credit control and debt collection procedures/policies

The Collection Policy was approved by Council in 2013. While the adopted policy is credible, sustainable, manageable and informed by affordability and value for money there has been a need to review certain components to achieve a higher collection rate.

The 2014/15 MTREF has been prepared on the basis of achieving an average debtors' collection rate of 98 per cent on current billings.

1.11.2 Asset Management Policy

A proxy for asset consumption can be considered the level of depreciation each asset incurs on an annual basis. Preserving the investment in new infrastructure needs to be considered a significant strategy in ensuring the future sustainability of infrastructure and the municipality's revenue base. Within the framework, the need for new assets was considered a priority and hence the capital programme was determined based on new asset construction.

The Asset Management Policy is therefore considered a strategic guide in ensuring a sustainable approach to new assets as well as asset renewal, repairs and maintenance. In addition the policy prescribes the accounting and administrative policies and procedures relating to property, plant and equipment (fixed assets).

1.11.3 Supply Chain Management Policy

The Supply Chain Management Policy was adopted by Council in September 2005. An amended policy was considered by Council in December 2012.

1.11.4 Cash Management and Investment Policy

The aim of the policy is to ensure that the municipality's surplus cash and investments are adequately managed, especially the funds set aside for the cash backing of certain reserves. The policy details the minimum cash and cash equivalents required at any point in time and introduce time frames to achieve certain benchmarks.

1.11.5 Tariff Policies

The municipality's tariff policies provide a broad framework within which the Council can determine fair, transparent and affordable charges that also promote sustainable service delivery.

All the above policies are available on the municipality's website, as well as other budget related policies:

1.12 Overview of budget assumptions

1.12.1 External factors

Owing to the economic slowdown which started in 2008, financial resources are limited due to reduced payment levels by consumers. This has resulted in declining cash inflows, which has necessitated restrained expenditure to ensure that cash outflows remain within the affordability parameters of the municipality's finances.

1.12.2 General inflation outlook and its impact on the municipal activities

There are five key factors that have been taken into consideration in the compilation of the 2014/15 MTREF:

- National Government macro-economic targets;
- The general inflationary outlook;
- The impact of municipal cost drivers;
- The increase in prices for electricity and bulk water; and
- The increase in the cost of remuneration. Employee related costs comprise 31.9 per cent of total operating expenditure in the 2014/15 MTREF and therefore this increase above inflation places a disproportionate upward pressure on the expenditure budget.

1.12.3 Credit rating outlook

Table 26 Credit rating outlook

Security class	Currency	Rating	Annual rating 2013/14	Previous Rating
Short term	Rand	A1	May 2013	A1
Long-term	Rand	A	May 2013	A
Outlook	Rand	Stable	May 2013	Stable

1.12.4 Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The municipality's borrowing will decrease of the MTREF.

1.12.5 Collection rate for revenue services

The base assumption is that tariff and rating increases will increase at a rate slightly higher than CPI over the long term. It is also assumed that current economic conditions, and relatively controlled inflationary conditions, will continue for the forecasted term.

The rate of revenue collection is currently expressed as a percentage (98 per cent) of annual billings. Cash flow is assumed to be 100 per cent of billing.

1.12.6 Salary increases

The assumption is that for the three years an across the board increase of 8 per cent is allowed.

1.12.7 Impact of national, provincial and local policies

Integration of service delivery between national, provincial and local government is critical to ensure focussed service delivery and in this regard various measures were implemented to align IDPs, provincial and national strategies around priority spatial interventions. In this regard, the following national priorities form the basis of all integration initiatives:

- Creating jobs;
- Enhancing education and skill development;
- Improving Health services;
- Rural development and agriculture; and
- Fighting crime and corruption.

To achieve these priorities integration mechanisms are in place to ensure integrated planning and execution of various development programs. The focus will be to strengthen the link between policy priorities and expenditure thereby ensuring the achievement of the national, provincial and local objectives.

1.12.8 Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 95 per cent is achieved on operating expenditure and 100 per cent on the capital programme for the 2014/15 MTREF of which performance has been factored into the cash flow budget.

1.13 Overview of budget funding

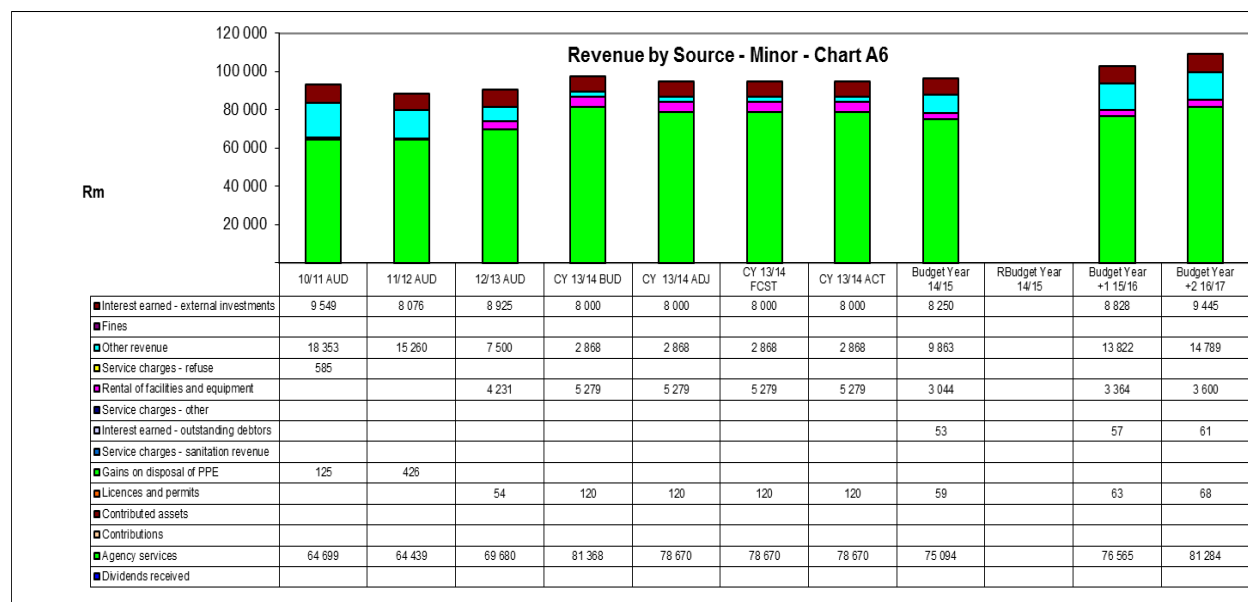
1.13.1 Medium-term outlook: operating revenue

The following table is a breakdown of the operating revenue over the medium-term:

Table 27 Breakdown of the operating revenue over the medium-term

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Financial Performance										
Property rates	868	-	-	-	-	-	-	-	-	-
Service charges	74 341	80 575	88 808	96 511	96 511	96 511	96 511	104 279	118 918	136 719
Investment revenue	9 549	8 076	8 925	8 000	8 000	8 000	8 000	8 250	8 828	9 445
Transfers recognised - operational	81 517	78 037	75 641	76 281	76 761	76 761	76 761	81 632	85 668	87 890
Other own revenue	83 176	80 125	81 466	89 635	80 570	80 570	80 570	88 113	93 872	99 801
Total Revenue (excluding capital transfers and contributions)	249 451	246 813	254 840	270 426	261 841	261 841	261 841	282 274	307 286	333 856

Figure 6 Breakdown of operating revenue over the 2014/15 MTREF



Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The municipality derives most of its operational revenue from bulk water services; agency services (Roads), operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc.)

The revenue strategy is a function of key components such as:

- Growth in the municipality and economic development;
- Revenue management and enhancement;
- Achievement of a 100 per cent annual collection rate for consumer revenue;
- National Treasury guidelines;
- Achievement of full cost recovery of specific user charges;
- Determining tariff escalation rate by establishing/calculating revenue requirements.

The above principles guide the annual increase in the tariffs charged to the consumers and aligned to the economic forecasts.

The proposed tariff increases for the 2014/15 MTREF on the different revenue categories are:

Table 28 Proposed tariff increases over the medium-term

Revenue category	2014/15 proposed tariff increase	2015/16 proposed tariff increase	2016/17 proposed tariff increase	2014/15 additional revenue for each 1% tariff increase	2014/15 additional revenue owing to 2% tariff increases	2014/15 Total Budgeted revenue
	%	%	%	R'000	R'000	R'000
Water	13.16	14.20	15.20	1 043	2 086	104 279
Total				1 043	2 086	104 279

Services charges relating to bulk water constitutes the second biggest component of the revenue basket of the municipality totalling R104.2 million for the 2014/15 financial year and increasing to R136.7 million by 2016/17. For the 2014/15 financial year services charges amounts to 33.4 per cent of the total revenue base. This growth can mainly be attributed to the increase in the bulk prices water.

Operational grants and subsidies amount to R81.6 million, R85.6 million and R87.8 million for each of the respective financial years of the MTREF, or 26.1, 20.9 and 22.8 per cent of operating revenue.

Investment revenue contributes marginally to the revenue base with a budget allocation of R8.2 million, R8.8 million and R9.4 million for the respective three financial years of the 2014/15 MTREF. It should be noted that all cash are classified under cash and cash equivalents as per GRAP. The municipality accounts for cash to comply with GRAP 24.

Table 29 Sources of capital revenue over the MTREF

Vote Description	IRef	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Funded by:											
National Government		3 336			10 000	10 000	10 000	10 000	30 000	30 000	52 000
Provincial Government											
District Municipality											
Other transfers and grants		5 788		6 421					3 500		
Transfers recognised - capital	4	9 124	-	6 421	10 000	10 000	10 000	10 000	33 500	30 000	52 000
Public contributions & donations	5										
Borrowing	6	35 000		25 679						71 750	68 000
Internally generated funds		18 841	31 671	4 168	6 300	6 300	5 485	5 485	14 493	3 155	3 105
Total Capital Funding	7	62 965	31 671	36 268	16 300	16 300	15 485	15 485	47 993	104 905	123 105

The above table is graphically represented as follows for the 2014/15 financial year.

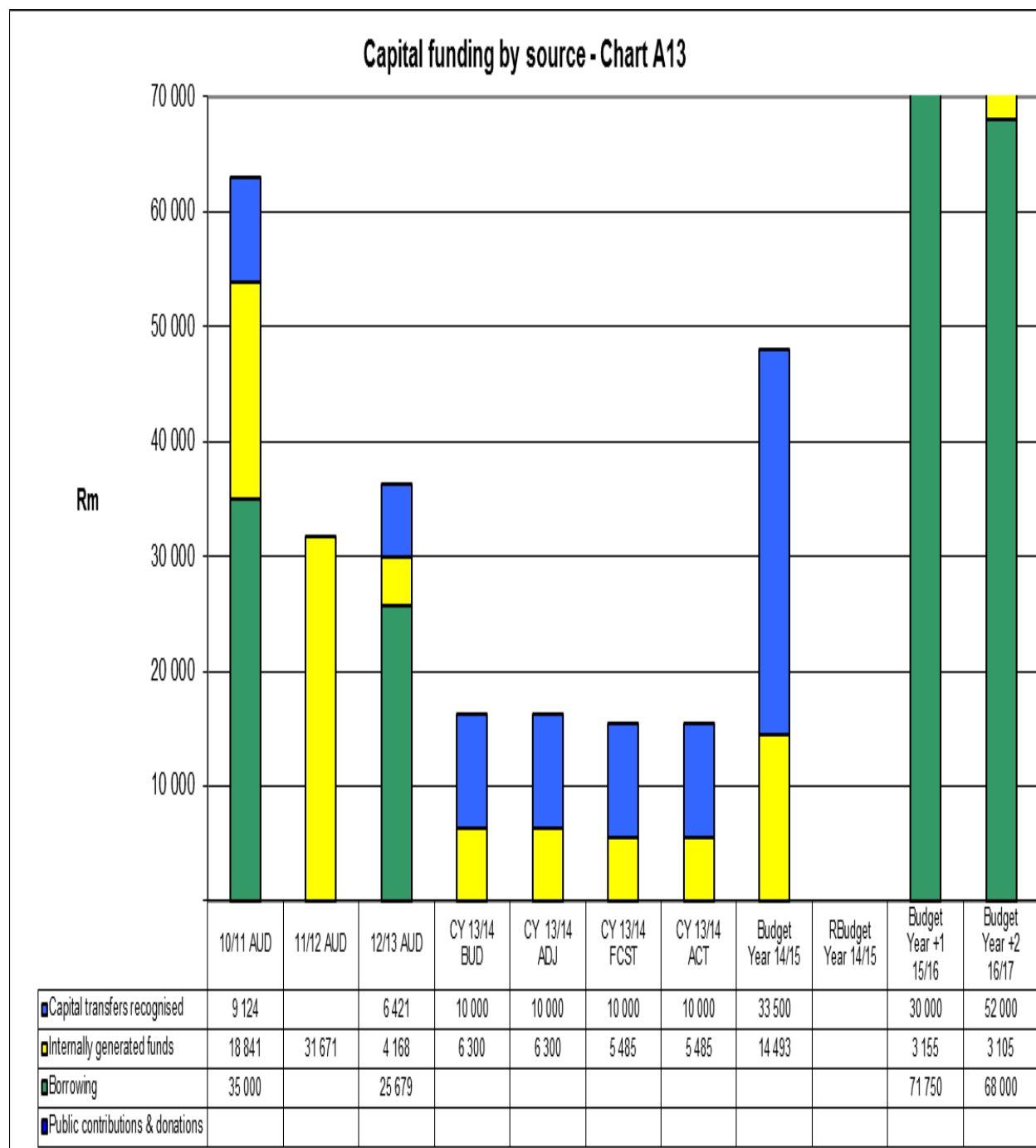


Figure 7 Sources of capital revenue for the 2014/15 financial year

Capital grants and receipts equates to 69.8 per cent of the total funding source which represents R33.5 million for the 2014/15 financial year and increase to R52 million by 2016/17.

The following table is a detailed analysis of the municipality's borrowing liability.

Table 30 MBRR Table SA 17 - Detail of borrowings

Borrowing - Categorized by type R thousand	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Parent municipality										
Long-Term Loans (annuity/reducing balance)		91 116	83 146	100 756	104 285	104 285	99 785	86 531	142 788	181 149
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	91 116	83 146	100 756	104 285	104 285	99 785	86 531	142 788	181 149
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	91 116	83 146	100 756	104 285	104 285	99 785	86 531	142 788	181 149
Unspent Borrowing - Categorized by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

The following graph illustrates the growth in outstanding borrowing for the 2010/11 to 2016/17 period.

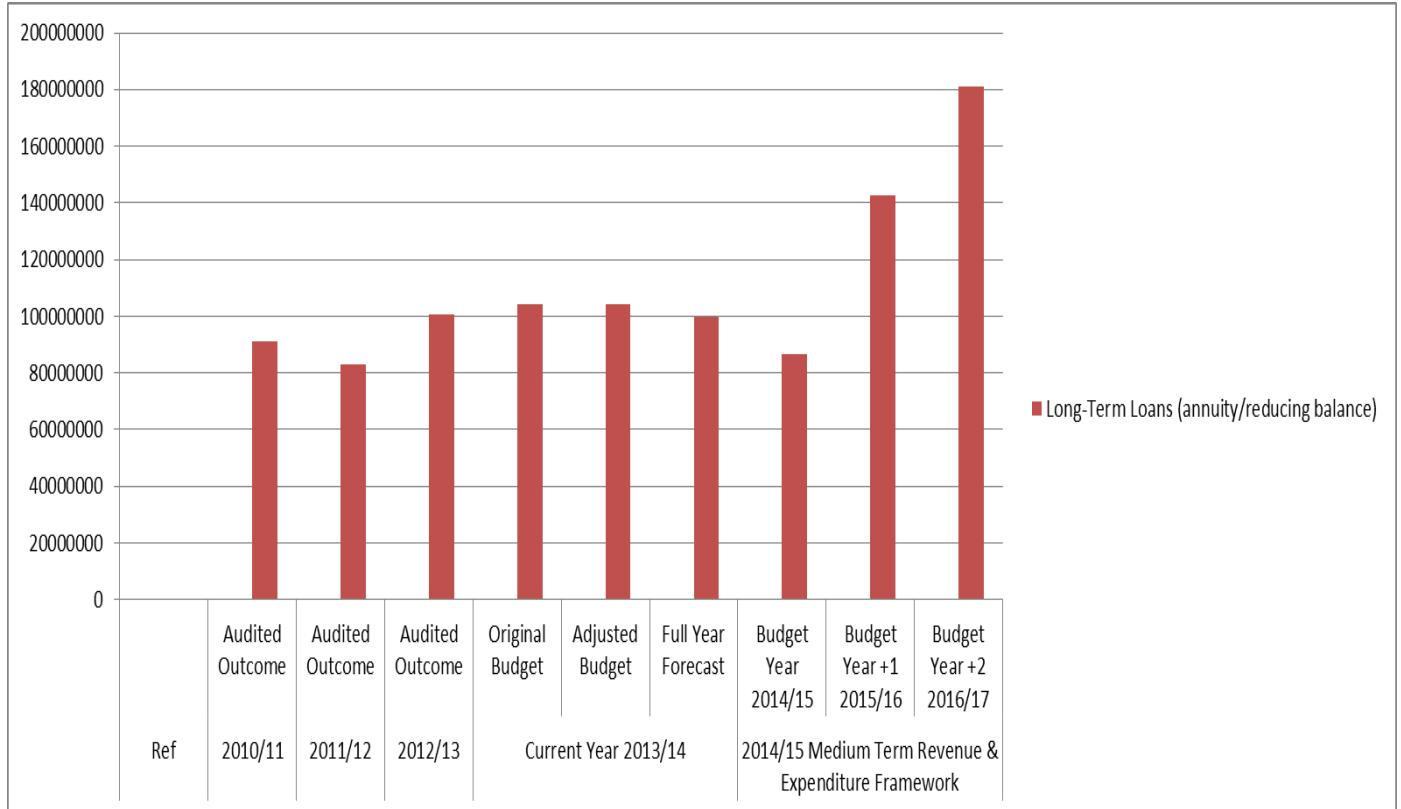


Figure 8 Growth in outstanding borrowing (long-term liabilities)

The municipality plans to borrow R139.7 million over the MTREF to finance capital infrastructure (water department).

Table 31 MBRR Table SA 18 - Capital transfers and grants receipts

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		59 315	61 966	75 641	75 766	75 766	75 766	79 168	82 710	84 889
Local Government Equitable Share		57 565	59 294	70 000	72 626	72 626	72 626	75 984	80 493	82 571
Finance Management		1 000	1 579	1 250	1 250	1 250	1 250	1 250	1 250	1 300
Municipal Systems Improvement		750	790	1 000	890	890	890	934	967	1 018
EPWP Incentive				1 063	1 000	1 000	1 000	1 000		
Other transfers/grants [WSOG]			303	2 328						
Provincial Government:		11 139	-	-	-	480	480	-	-	-
Finance Management						480	480			
EQUITABLE SHARE		11 139								
District Municipality: [insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		7 975	16 071	6 421	515	515	515	2 464	2 958	3 001
OTHER GRANTS/TRANSFERS		7 975	16 071	6 421	515	515	515	504	539	577
Rural Roads Asset Management System								1 960	2 419	2 424
Total Operating Transfers and Grants	5	78 429	78 037	82 062	76 281	76 761	76 761	81 632	85 668	87 890
Capital Transfers and Grants										
National Government:		-	-	-	10 000	10 000	10 000	30 000	30 000	52 000
Regional Bulk Infrastructure					10 000	10 000	10 000	30 000	30 000	52 000
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality: [insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		5 788	-	-	-	-	-	3 500	-	-
MIG		5 788								
Local Municipalities								3 500		
Total Capital Transfers and Grants	5	5 788	-	-	10 000	10 000	10 000	33 500	30 000	52 000
TOTAL RECEIPTS OF TRANSFERS & GRANTS		84 217	78 037	82 062	86 281	86 761	86 761	115 132	115 668	139 890

1.13.2 Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understanding for councillors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provided for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue., and

- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table 32 MBRR Table A7 - Budget cash flow statement

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		227 395	236 199	168 045	199 345	185 080	185 080	185 080	200 642	221 618	245 966
Government - operating	1			75 641	76 281	76 761	76 761	76 761	81 632	85 668	87 890
Government - capital	1			6 421	10 000	10 000	10 000	10 000	33 500	30 000	52 000
Interest		9 549	8 076	8 899							
Dividends											
Payments											
Suppliers and employees		(199 625)	(247 217)	(196 859)	(232 112)	(223 527)	(212 351)	(212 351)	(256 242)	(273 253)	(298 975)
Finance charges				(10 793)	(12 930)	(12 930)	(12 284)	(12 284)	(11 847)	(10 664)	(9 299)
Transfers and Grants	1										
NET CASH FROM/(USED) OPERATING ACTIVITIES		37 320	(2 942)	51 353	40 584	35 384	47 206	47 206	47 685	53 369	77 582
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		134	35 768	246							
Decrease (Increase) in non-current debtors											
Decrease (increase) other non-current receivables											
Decrease (increase) in non-current investments											
Payments											
Capital assets		(62 965)	(31 671)	(36 268)	(16 300)	(16 300)	(15 485)	(15 485)	(47 993)	(104 905)	(123 105)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(62 830)	4 097	(36 022)	(16 300)	(16 300)	(15 485)	(15 485)	(47 993)	(104 905)	(123 105)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		29 454	(7 075)	20 581							
Borrowing long term/refinancing										71 750	68 000
Increase (decrease) in consumer deposits											
Payments											
Repayment of borrowing		(8 174)	(11 164)	(10 916)	(8 861)	(8 861)	(8 861)	(8 861)	(12 944)	(14 127)	(15 493)
NET CASH FROM/(USED) FINANCING ACTIVITIES		21 281	(18 239)	9 665	(8 861)	(8 861)	(8 861)	(8 861)	(12 944)	57 623	52 507
NET INCREASE/ (DECREASE) IN CASH HELD		(4 230)	(17 084)	24 996	15 424	10 223	22 861	22 861	(13 252)	6 087	6 984
Cash/cash equivalents at the year begin:	1 2	155 555	151 325	134 241	158 732	159 237	159 237	159 237	182 097	168 845	174 932
Cash/cash equivalents at the year end:	1 2	151 325	134 241	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916

The above table shows that cash and cash equivalents of the municipality equals a positive cash balance of R151.3 million in 2010/11 to R181 million in 2016/17. With the 2013/14 adjustments budget various cost efficiencies and savings had to be realised to ensure the municipality could meet its operational expenditure commitments.

1.13.3 Cash Backed Reserves/Accumulated Surplus Reconciliation

This following table meets the requirements of MFMA Circular 64 which deals with the funding of a municipal budget in accordance with sections 18 and 19 of the MFMA. The table seeks to answer three key questions regarding the use and availability of cash:

- What are the predicted cash and investments that are available at the end of the budget year?
- How are those funds used?
- What is the net funds available or funding shortfall?

A surplus would indicate the cash-backed accumulated surplus that was/is available. A shortfall (applications > cash and investments) is indicative of non-compliance with section 18 of the MFMA requirement that the municipality's budget must be 'funded'. Non-compliance with

section 18 is assumed because a shortfall would indirectly indicate that the annual budget is not appropriately funded (budgeted spending is greater than funds available or to be collected).

Table 33 MBRR Table A8 - Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
Cash and investments available												
Cash/cash equivalents at the year end	1	151 325	134 241	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916	
Other current investments > 90 days		(0)	(0)	(0)	0	-	-	-	-	-	-	
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-	
Cash and investments available:		151 325	134 240	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916	
Application of cash and investments												
Unspent conditional transfers		2 320	1 408	1 725	-	-	-	-	-	-	-	
Unspent borrowing		-	-	-	-	-	-	-	-	-	-	
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-	
Other working capital requirements	3	12 740	3 328	12 462	9 149	4 606	11 445	11 445	7 325	10 411	26 408	
Other provisions		50 099	56 176	71 322	56 717	-	74 640	74 640	78 338	79 877	81 118	
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-	
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-	
Total Application of cash and investments:		65 158	60 912	85 509	65 866	4 606	86 084	86 084	85 663	90 288	107 526	
Surplus(shortfall)		86 166	73 328	73 728	108 290	164 854	96 013	96 013	83 182	84 643	74 390	

From the above table it can be seen that the cash and investments available total R83 million in the 2014/15 financial year and progressively decreases to R74 million by 2016/17, including the projected cash and cash equivalents as determined in the cash flow forecast. The following is a breakdown of the application of this funding:

- Unspent conditional transfers (grants) are automatically assumed to be an obligation as the municipality has received government transfers in advance of meeting the conditions. Ordinarily, unless there are special circumstances, the municipality is obligated to return unspent conditional grant funds to the national revenue fund at the end of the financial year. In the past these have been allowed to 'roll-over' and be spent in the ordinary course of business, but this practice has been discontinued.
- There is no unspent borrowing from the previous financial years. In terms of the municipality's Borrowing and Investments Policy, borrowings are only drawn down once the expenditure has been incurred against the particular project. Unspent borrowing is ring-fenced and reconciled on a monthly basis to ensure no unnecessary liabilities are incurred.
- Against other provisions an amount R76.3 million has been provided for the 2014/15 financial year and these increases to R81.1 million by 2016/17. This liability is informed by, amongst others, the supplementary pension liability.

It can be concluded that the municipality has a surplus against the cash backed and accumulated surpluses reconciliation. The 2014/15 MTREF has been informed by ensuring the financial plan meets the minimum requirements of the MFMA.

The following graph supplies an analysis of the activities relating cash and cash equivalent over a seven year perspective.

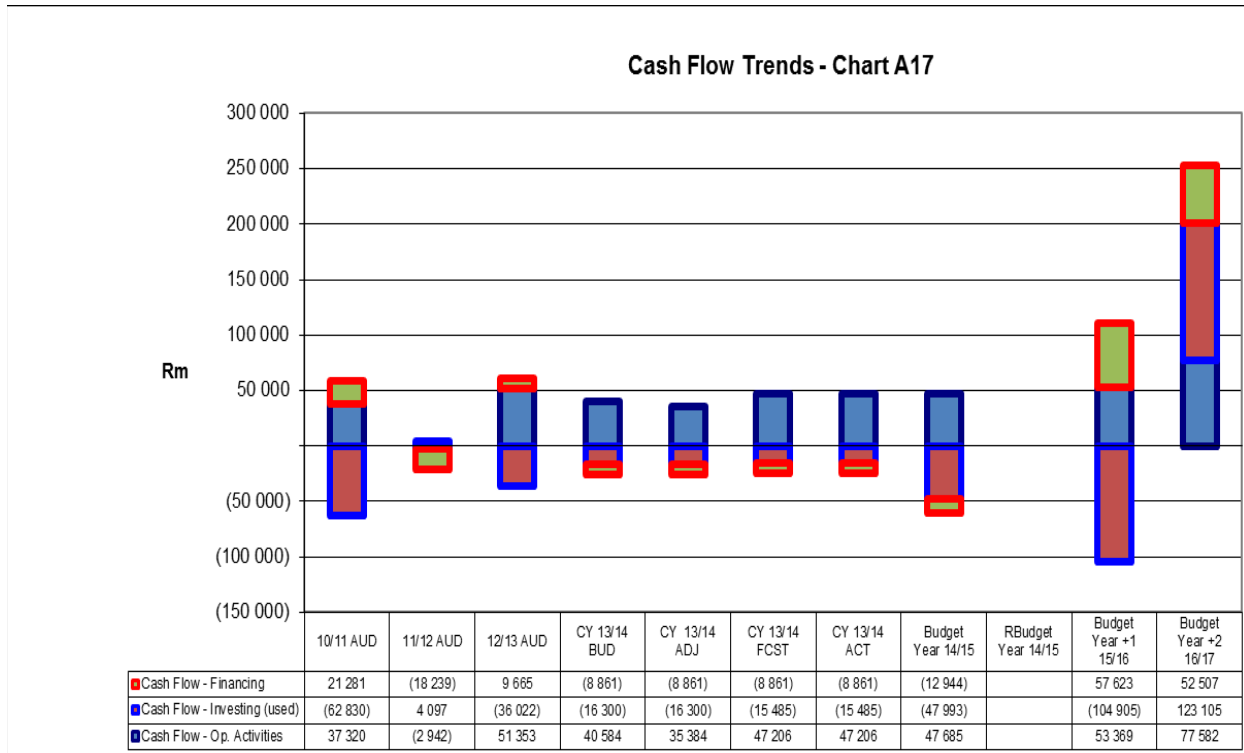


Figure 9 Cash and cash equivalents activities

1.13.4 Funding compliance measurement

National Treasury requires that the municipality assess its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. All the information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table 34 MBRR SA10 – Funding compliance measurement

Description	MFMA section	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	151 325	134 241	159 237	174 156	169 460	182 097	182 097	168 845	174 932	181 916
Cash + investments at the yr end less applications - R'000	18(1)b	2	86 166	73 328	73 728	108 290	164 854	96 013	96 013	83 182	84 643	74 390
Cash year end/monthly employee/supplier payments	18(1)b	3	13.4	11.0	13.7	13.9	13.7	15.4	15.4	12.6	12.1	11.7
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(594)	(35 399)	8 966	10 621	10 621	19 613	19 613	31 101	31 661	53 560
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	1.1%	4.2%	2.7%	(6.0%)	(6.0%)	(6.0%)	2.0%	8.0%	9.0%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	143.7%	147.4%	98.7%	107.1%	104.5%	104.5%	104.5%	104.3%	104.1%	104.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Capital payments % of capital expenditure	18(1)c,19	8	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	95.8%	95.6%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								122.0%	102.2%	161.6%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	8.6%	17.6%	(66.3%)	0.0%	56.2%	0.0%	82.9%	18.9%	19.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	19.6%	6.8%	17.5%	16.3%	5.3%	7.4%	21.8%	19.9%	17.5%	15.2%
Asset renewal at % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

1.13.4.1 Cash/cash equivalent position

The municipality's forecast cash position was discussed as part of the budgeted cash flow statement. A 'positive' cash position, for each year of the MTREF would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

The forecasted cash and cash equivalents for the 2014/15 MTREF shows R181.4 million, R187.5 million and R194.5 million for each respective financial year.

1.13.4.2 Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table 17, on page 31. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

1.13.4.3 Monthly average payments covered by cash or cash equivalents

The purpose of this measure is to understand the level of financial risk should the municipality be under stress from a collection and cash in-flow perspective. Regardless of the annual cash position an evaluation should be made of the ability of the municipality to meet monthly payments as and when they fall due. Notably, the ratio is steady.

1.13.4.4 Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. For the 2014/15 MTREF the indicative outcome is a surplus of R31.1 million, R31.6 million and R53.5 million.

It needs to be noted that a surplus does not necessarily mean that the budget is funded from a cash flow perspective and the first two measures in the table are therefore critical.

1.13.4.5 Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTREF to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 104, 104 and 104 per cent for each of the respective financial years. Given that the assumed collection rate was based on a 98 per cent performance target, the cash flow statement has been conservatively determined. Should performance with the mid-year review and adjustments, be positive in relation to actual collections of billed revenue, the adjustments budget will be amended accordingly.

1.13.4.6 Debt impairment expense as a percentage of billable revenue

This factor measures whether the provision for debt impairment is being adequately funded and is based on the underlying assumption that the provision for debt impairment (doubtful and bad debts) has to be increased to offset under-collection of billed revenues. Considering the municipality is a bulk water supplier to local municipalities this ratio is less than 0%.

1.13.4.7 Capital payments percentage of capital expenditure

The purpose of this measure is to determine whether the timing of payments has been taken into consideration when forecasting the cash position. The municipality aims to keep this as low as possible through strict compliance with the legislative requirement that debtors be paid within 30 days.

1.13.4.8 Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. It can be seen that borrowing equates to 0 per cent of own funded capital.

1.13.4.9 Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 per cent could indicate that not all grants as contained in the Division of Revenue Act (DoRA) have been budgeted for. The municipality has budgeted for all transfers.

1.13.4.10 Consumer debtors change (Current and Non-current)

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are 2 measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position.

1.13.4.11 Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the overall budget is not credible and/or sustainable in the medium to long term because the revenue budget is not being protected. Details of the municipality's strategy pertaining to asset management and repairs and maintenance are contained in Table 49 MBRR SA34c on page 77.

1.14 Expenditure on grants and reconciliations of unspent funds

Table 35 MBRR SA19 - Expenditure on transfers and grant programmes

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		59 315	61 966	75 641	75 766	75 766	75 766	79 168	82 710	84 889
Local Government Equitable Share		57 565	59 294	70 000	72 626	72 626	72 626	75 984	80 493	82 571
Finance Management		1 000	1 579	1 250	1 250	1 250	1 250	1 250	1 250	1 300
Municipal Systems Improvement		750	790	1 000	890	890	890	934	967	1 018
EPWP Incentive				1 063	1 000	1 000	1 000	1 000		
Other transfers/grants [WSOG]			303	2 328						
Provincial Government:		11 139	-	-	-	480	480	-	-	-
Finance Management						480	480			
EQUITABLE SHARE		11 139								
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		7 975	16 071	6 421	515	515	515	2 464	2 958	3 001
OTHER GRANTS/TRANSFERS		7 975	16 071	6 421	515	515	515	504	539	577
RURAL ROADS ASSET MANAGEMENT SYSTEM								1 960	2 419	2 424
Total operating expenditure of Transfers and Grants		78 429	78 037	82 062	76 281	76 761	76 761	81 632	85 668	87 890
Capital expenditure of Transfers and Grants										
National Government:		-	-	-	10 000	10 000	10 000	30 000	30 000	52 000
Regional Bulk Infrastructure					10 000	10 000	10 000	30 000	30 000	52 000
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]										
Other grant providers:		5 788	-	-	-	-	-	3 500	-	-
MIG		5 788								
Local Municipalities								3 500		
Total capital expenditure of Transfers and Grants		5 788	-	-	10 000	10 000	10 000	33 500	30 000	52 000
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		84 217	78 037	82 062	86 281	86 761	86 761	115 132	115 668	139 890

Table 36 MBRR SA 20 - Reconciliation between of transfers, grant receipts and unspent funds

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		81 517	78 037	75 641	75 766	76 246	76 246	79 168	82 710	84 889
Conditions met - transferred to revenue		81 517	78 037	75 641	75 766	76 246	76 246	79 168	82 710	84 889
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts					515	515	515	2 464	2 958	3 001
Conditions met - transferred to revenue					515	515	515	2 464	2 958	3 001
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		81 517	78 037	75 641	76 281	76 761	76 761	81 632	85 668	87 890
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		9 124		6 421	10 000	10 000	10 000	30 000	30 000	52 000
Conditions met - transferred to revenue		9 124		6 421	10 000	10 000	10 000	30 000	30 000	52 000
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year										
Current year receipts										
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts								3 500		
Conditions met - transferred to revenue								3 500		
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		9 124		6 421	10 000	10 000	10 000	33 500	30 000	52 000
Total capital transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		90 641	78 037	82 062	86 281	86 761	86 761	115 132	115 668	139 890
TOTAL TRANSFERS AND GRANTS - CTBM		-	-	-	-	-	-	-	-	-

1.15 Councillor and employee benefits

Table 37 MBRR SA22 - Summary of councillor and staff benefits

Summary of Employee and Councillor remuneration	R thousand	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
					Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		3 656	2 930	2 839	3 601	3 601	3 421	3 451	3 728	4 026
Pension and UIF Contributions		349	137	438	479	479	75	174	187	202
Medical Aid Contributions									61	65
Motor Vehicle Allowance		451	444	878	514	514	489	518	560	604
Cellphone Allowance		163	130	183	154	154	146	200	216	234
Housing Allowances										
Other benefits and allowances		81	11	34	36	36	34	14	37	39
Sub Total - Councillors		4 700	3 652	4 372	4 784	4 784	4 165	4 358	4 788	5 171
% increase	4		(22.3%)	19.7%	9.4%	-	(12.9%)	4.6%	9.9%	8.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		5 195	3 545	3 913	4 000	4 000	3 800	4 392	4 744	5 124
Pension and UIF Contributions		404	435	198	107	107	102	361	390	421
Medical Aid Contributions		72	59	62	131	131	124	137	148	160
Overtime										
Performance Bonus		175	203	192	213	213	202	275	297	321
Motor Vehicle Allowance	3	276	261	382	333	333	317	172	185	200
Cellphone Allowance	3			78	78	78	74	61	65	71
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave	3	122	101	83	16	16	15	21	23	25
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Municipality		6 244	4 604	4 906	4 878	4 878	4 634	5 419	5 853	6 322
% increase	4		(26.3%)	6.6%	(0.6%)	-	(5.0%)	16.9%	8.0%	8.0%
Other Municipal Staff										
Basic Salaries and Wages		36 845	36 995	42 467	45 044	46 424	44 102	49 018	57 197	61 772
Pension and UIF Contributions		6 246	6 532	7 367	8 202	8 202	7 792	9 053	9 599	10 367
Medical Aid Contributions		1 922	4 547	2 156	0	0	0	2 808	3 033	3 276
Overtime		4 713	4 021	2 053	2 255	2 255	2 143	3 125	3 374	3 644
Performance Bonus		2 772	2 813	3 672	3 672	3 672	3 488	4 096	4 392	4 743
Motor Vehicle Allowance	3	4 233	4 531	4 448	4 746	4 746	4 509	5 144	5 556	6 000
Cellphone Allowance	3	566	607	559	583	583	554	549	580	626
Housing Allowances	3	321	343	365	382	382	363	353	382	412
Other benefits and allowances	3	955	907	5 287	4 991	4 991	4 741	5 559	7 756	8 376
Payments in lieu of leave										
Long service awards			284		163	163	155	264	266	275
Post-retirement benefit obligations	6									
Sub Total - Other Municipal Staff		58 574	61 580	64 702	70 038	71 418	67 848	79 969	92 134	99 492
% increase	4		5.1%	5.1%	8.2%	2.0%	(5.0%)	17.9%	15.2%	8.0%
Total Parent Municipality		69 518	69 836	73 980	79 700	81 080	76 646	89 745	102 776	110 986
% increase	4		0.5%	5.9%	7.7%	1.7%	(5.5%)	17.1%	14.5%	8.0%
Board Members of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Senior Managers of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Other Staff of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		69 518	69 836	73 980	79 700	81 080	76 646	89 745	102 776	110 986
% increase	4		0.5%	5.9%	7.7%	1.7%	(5.5%)	17.1%	14.5%	8.0%
TOTAL MANAGERS AND STAFF	5,7	64 818	66 184	69 608	74 916	76 296	72 481	85 387	97 987	105 814

Table 39 MBRR SA24 – Summary of personnel numbers

Summary of Personnel Numbers	Ref	2012/13			Current Year 2013/14			Budget Year 2014/15		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		25	7	17	24	7	17	27	9	18
Board Members of municipal entities	4	10	4	-	3	3	-	-	-	-
Municipal employees	5	-	-	-	-	-	-	-	-	-
Municipal Manager and Senior Managers	3	-	-	-	4	4	-	4	4	-
Other Managers	7	-	-	-	-	-	-	-	-	-
Professionals		115	107	4	114	106	4	133	112	16
<i>Finance</i>		28	22	4	25	21	4	31	22	4
<i>Spatial/town planning</i>		-	2	-	2	2	-	1	1	-
<i>Information Technology</i>		-	2	-	2	2	-	2	2	1
<i>Roads</i>		-	-	-	-	-	-	-	-	-
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		4	-	-	4	-	-	-	-	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		2	-	-	-	-	-	-	-	-
<i>Other</i>		81	81	-	81	81	-	99	87	11
Technicians		487	330	158	493	345	158	411	339	34
<i>Finance</i>		-	-	-	-	-	-	-	-	-
<i>Spatial/town planning</i>		-	-	-	-	-	-	-	-	-
<i>Information Technology</i>		-	-	-	-	-	-	-	-	-
<i>Roads</i>		267	170	98	267	170	98	202	185	28
<i>Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Water</i>		105	97	8	104	96	8	131	98	-
<i>Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Refuse</i>		-	-	-	-	-	-	-	-	-
<i>Other</i>		115	63	52	122	79	52	78	56	6
Clerks (Clerical and administrative)		-	-	-	-	-	-	-	-	-
Service and sales workers		-	-	-	-	-	-	-	-	-
Skilled agricultural and fishery workers		-	-	-	-	-	-	-	-	-
Craft and related trades		-	-	-	-	-	-	-	-	-
Plant and Machine Operators		20	19	1	26	19	1	29	25	-
Elementary Occupations		-	-	-	-	-	-	-	-	-
TOTAL PERSONNEL NUMBERS	9	657	467	180	664	484	180	604	489	68
% increase					1.1%	3.6%	-	(9.0%)	1.0%	(62.2%)
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

1.16 Monthly targets for revenue, expenditure and cash flow

Table 40 MBRR SA25 - Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue By Source																
Property rates														-	-	-
Property rates - penalties & collection charges														-	-	-
Service charges - electricity revenue														-	-	-
Service charges - water revenue		5 214	5 214	6 257	6 257	7 300	10 428	10 428	8 342	11 471	16 685	10 428	6 256	104 279	118 918	136 719
Service charges - sanitation revenue														-	-	-
Service charges - refuse revenue														-	-	-
Service charges - other														-	-	-
Rental of facilities and equipment		152	152	183	183	213	304	304	244	335	487	304	183	3 044	3 364	3 600
Interest earned - external investments		413	413	495	495	578	825	825	660	908	1 320	825	495	8 250	8 828	9 445
Interest earned - outstanding debtors		3	3	3	3	4	5	5	4	6	9	5	3	53	57	61
Dividends received														-	-	-
Fines														-	-	-
Licences and permits		3	3	4	4	4	6	6	5	7	9	6	4	59	63	68
Agency services		3 755	3 755	4 506	4 506	5 257	7 509	7 509	6 008	8 260	12 015	7 509	4 506	75 094	76 565	81 284
Transfers recognised - operational		27 211					27 211			27 211				81 632	85 668	87 890
Other revenue		493	493	592	592	690	986	986	789	1 085	1 578	986	591	9 863	13 822	14 789
Gains on disposal of PPE														-	-	-
Total Revenue (excluding capital transfers and contributions)		37 243	10 032	12 039	12 039	14 045	47 275	20 064	16 051	49 281	32 103	20 064	12 038	282 274	307 286	333 856
Expenditure By Type																
Employee related costs		4 269	4 269	5 123	5 123	5 977	8 539	8 539	6 831	9 393	13 662	8 539	5 124	85 387	97 988	105 815
Remuneration of councillors		218	218	261	261	305	436	436	349	479	697	436	261	4 358	4 788	5 171
Debt impairment														-	-	-
Depreciation & asset impairment		829	829	995	995	1 161	1 658	1 658	1 327	1 824	2 653	1 658	995	16 584	21 707	24 022
Finance charges							5 924						5 924	11 847	10 664	9 299
Bulk purchases		490	490	588	588	686	980	980	784	1 078	1 568	980	588	9 800	10 388	11 011
Other materials		3 598	3 598	4 318	4 318	5 037	7 196	7 196	5 757	7 915	11 513	7 196	4 318	71 959	77 853	82 520
Contracted services														-	-	-
Transfers and grants														-	-	-
Other expenditure		4 237	4 237	5 084	5 084	5 932	8 474	8 474	6 779	9 321	13 558	8 474	5 084	84 738	82 236	94 458
Loss on disposal of PPE														-	-	-
Total Expenditure		13 641	13 641	16 370	16 370	19 098	33 206	27 283	21 826	30 011	43 652	27 283	22 293	284 673	305 624	332 296
Surplus/(Deficit)		23 602	(3 609)	(4 331)	(4 331)	(5 053)	14 069	(7 218)	(5 775)	19 271	(11 549)	(7 218)	(10 255)	(2 399)	1 661	1 560
Transfers recognised - capital		10 000					10 000			10 000			3 500	33 500	30 000	52 000
Contributions recognised - capital														-	-	-
Contributed assets														-	-	-
Surplus/(Deficit) after capital transfers & contributions		33 602	(3 609)	(4 331)	(4 331)	(5 053)	24 069	(7 218)	(5 775)	29 271	(11 549)	(7 218)	(6 755)	31 101	31 661	53 560
Taxation														-	-	-
Attributable to minorities														-	-	-
Share of surplus/ (deficit) of associate														-	-	-
Surplus/(Deficit)	1	33 602	(3 609)	(4 331)	(4 331)	(5 053)	24 069	(7 218)	(5 775)	29 271	(11 549)	(7 218)	(6 755)	31 101	31 661	53 560

Table 41 MBRR SA26 - Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Revenue by Vote																
Vote 1 - COMMUNITY SERVICES		4 320	4 320	5 184	5 184	6 048	8 640	8 640	6 912	9 504	13 824	8 640	5 184	86 403	90 165	93 094
Vote 2 - SUBSIDISED SERVICES		584	584	701	701	817	1 168	1 168	934	1 284	1 868	1 168	701	11 677	16 371	17 125
Vote 3 - ECONOMIC SERVICES		152	152	183	183	213	304	304	244	335	487	304	183	3 044	3 364	3 600
Vote 4 - HOUSING SERVICES		89	89	107	107	124	178	178	142	195	284	178	107	1 777	1 902	2 035
Vote 5 - TRADING SERVICES		6 889	6 889	8 267	8 267	9 645	13 778	13 778	11 022	15 156	22 045	13 778	8 266	137 779	148 918	188 719
Vote 6 - AGENCIES		3 755	3 755	4 506	4 506	5 257	7 509	7 509	6 008	8 260	12 015	7 509	4 506	75 094	76 565	81 284
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue by Vote		15 789	15 789	18 946	18 946	22 104	31 577	31 577	25 262	34 735	50 524	31 577	18 947	315 774	337 286	385 856
Expenditure by Vote to be appropriated																
Vote 1 - COMMUNITY SERVICES		2 855	2 855	3 426	3 426	3 996	5 709	5 709	4 567	6 280	9 135	5 709	3 426	57 092	58 680	60 537
Vote 2 - SUBSIDISED SERVICES		2 006	2 006	2 407	2 407	2 809	4 012	4 012	3 210	4 414	6 420	4 012	2 407	40 123	47 063	50 410
Vote 3 - ECONOMIC SERVICES		196	196	235	235	274	391	391	313	430	626	391	235	3 910	4 493	4 887
Vote 4 - HOUSING SERVICES		49	49	59	59	69	99	99	79	108	158	99	59	985	1 074	1 150
Vote 5 - TRADING SERVICES		5 373	5 373	6 448	6 448	7 523	10 747	10 747	8 598	11 822	17 195	10 747	6 448	107 469	117 750	134 030
Vote 6 - AGENCIES		3 755	3 755	4 506	4 506	5 257	7 509	7 509	6 008	8 260	12 015	7 509	4 506	75 094	76 565	81 284
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		14 234	14 234	17 080	17 080	19 927	28 467	28 467	22 774	31 314	45 548	28 467	17 081	284 673	305 624	332 296
Surplus/(Deficit) before assoc.		1 555	1 555	1 866	1 866	2 177	3 110	3 110	2 488	3 421	4 976	3 110	1 866	31 101	31 661	53 560
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	1 555	1 555	1 866	1 866	2 177	3 110	3 110	2 488	3 421	4 976	3 110	1 866	31 101	31 661	53 560

Table 42 MBRR SA27 - Budgeted monthly revenue and expenditure (standard classification)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
Revenue - Standard																	
<i>Governance and administration</i>		4 023	4 023	4 828	4 828	5 633	8 047	8 047	6 437	8 851	12 875	8 047	4 828	80 466	82 277	85 043	
Executive and council		137	137	164	164	191	273	273	219	301	437	273	163	2 733	2 867	3 053	
Budget and treasury office		3 886	3 886	4 664	4 664	5 441	7 773	7 773	6 218	8 550	12 436	7 773	4 664	77 728	79 404	81 984	
Corporate services		0	0	0	0	0	1	1	0	1	1	1	1	5	6	6	
<i>Community and public safety</i>		1 053	1 053	1 263	1 263	1 474	2 106	2 106	1 685	2 316	3 369	2 106	1 264	21 059	28 053	29 233	
Community and social services		152	152	183	183	213	304	304	244	335	487	304	183	3 044	3 364	3 600	
Sport and recreation														-	-	-	
Public safety		515	515	618	618	721	1 030	1 030	824	1 133	1 648	1 030	618	10 298	14 896	15 546	
Housing		89	89	107	107	124	178	178	142	195	284	178	107	1 777	1 902	2 035	
Health		297	297	356	356	416	594	594	475	653	950	594	357	5 939	7 891	8 053	
<i>Economic and environmental services</i>		3 755	3 755	4 506	4 506	5 257	7 509	7 509	6 008	8 260	12 015	7 509	4 506	75 094	76 565	81 284	
Planning and development														-	-	-	
Road transport		3 755	3 755	4 506	4 506	5 257	7 509	7 509	6 008	8 260	12 015	7 509	4 506	75 094	76 565	81 284	
Environmental protection														-	-	-	
<i>Trading services</i>		6 958	6 958	8 349	8 349	9 741	13 916	13 916	11 132	15 307	22 265	13 916	8 349	139 156	150 392	190 296	
Electricity														-	-	-	
Water		6 958	6 958	8 349	8 349	9 741	13 916	13 916	11 132	15 307	22 265	13 916	8 349	139 156	150 392	190 296	
Waste water management														-	-	-	
Waste management														-	-	-	
<i>Other</i>														-	-	-	
Total Revenue - Standard		15 789	15 789	18 946	18 946	22 104	31 577	31 577	25 262	34 735	50 524	31 577	18 947	315 774	337 286	385 856	
Expenditure - Standard																	
<i>Governance and administration</i>		1 935	1 935	2 322	2 322	2 709	3 870	3 870	3 096	4 257	6 192	3 870	2 322	38 698	38 205	38 438	
Executive and council		774	774	929	929	1 084	1 549	1 549	1 239	1 704	2 478	1 549	929	15 488	16 609	16 823	
Budget and treasury office		740	740	888	888	1 036	1 479	1 479	1 183	1 627	2 367	1 479	888	14 793	12 334	11 673	
Corporate services		421	421	505	505	589	842	842	673	926	1 347	842	505	8 417	9 261	9 943	
<i>Community and public safety</i>		2 793	2 793	3 352	3 352	3 911	5 587	5 587	4 469	6 145	8 938	5 587	3 352	55 865	64 820	69 643	
Community and social services		196	196	235	235	274	391	391	313	430	626	391	235	3 910	4 493	4 887	
Sport and recreation														-	-	-	
Public safety		1 721	1 721	2 065	2 065	2 410	3 442	3 442	2 754	3 787	5 508	3 442	2 065	34 423	40 881	43 819	
Housing		49	49	59	59	69	99	99	79	108	158	99	59	985	1 074	1 150	
Health		827	827	993	993	1 158	1 655	1 655	1 324	1 820	2 648	1 655	993	16 547	18 372	19 788	
<i>Economic and environmental services</i>		3 915	3 915	4 698	4 698	5 481	7 830	7 830	6 264	8 613	12 528	7 830	4 698	78 298	80 127	85 140	
Planning and development		160	160	192	192	224	320	320	256	352	513	320	192	3 204	3 562	3 856	
Road transport		3 755	3 755	4 506	4 506	5 257	7 509	7 509	6 008	8 260	12 015	7 509	4 506	75 094	76 565	81 284	
Environmental protection														-	-	-	
<i>Trading services</i>		5 591	5 591	6 709	6 709	7 827	11 181	11 181	8 945	12 299	17 890	11 181	6 709	111 812	122 473	139 076	
Electricity														-	-	-	
Water		5 591	5 591	6 709	6 709	7 827	11 181	11 181	8 945	12 299	17 890	11 181	6 709	111 812	122 473	139 076	
Waste water management														-	-	-	
Waste management														-	-	-	
<i>Other</i>														-	-	-	
Total Expenditure - Standard		14 234	14 234	17 080	17 080	19 927	28 467	28 467	22 774	31 314	45 548	28 467	17 081	284 673	305 624	332 296	
Surplus/(Deficit) before assoc.		1 555	1 555	1 866	1 866	2 177	3 110	3 110	2 488	3 421	4 976	3 110	1 866	31 101	31 661	53 560	
Share of surplus/ (deficit) of associate														-	-	-	
Surplus/(Deficit)	1	1 555	1 555	1 866	1 866	2 177	3 110	3 110	2 488	3 421	4 976	3 110	1 866	31 101	31 661	53 560	

Table 43 MBRR SA28 - Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Multi-year expenditure to be appropriated	1															
Vote 1 - COMMUNITY SERVICES																
Vote 2 - SUBSIDISED SERVICES																
Vote 3 - ECONOMIC SERVICES																
Vote 4 - HOUSING SERVICES																
Vote 5 - TRADING SERVICES		2 083	2 083	2 499	2 499	2 916	4 165	4 165	3 332	4 582	6 664	4 165	2 499	41 650	100 050	120 000
Vote 6 - AGENCIES																
Vote 7 - [NAME OF VOTE 7]																
Vote 8 - [NAME OF VOTE 8]																
Vote 9 - [NAME OF VOTE 9]																
Vote 10 - [NAME OF VOTE 10]																
Vote 11 - [NAME OF VOTE 11]																
Vote 12 - [NAME OF VOTE 12]																
Vote 13 - [NAME OF VOTE 13]																
Vote 14 - [NAME OF VOTE 14]																
Vote 15 - [NAME OF VOTE 15]																
Capital multi-year expenditure sub-total	2	2 083	2 083	2 499	2 499	2 916	4 165	4 165	3 332	4 582	6 664	4 165	2 499	41 650	100 050	120 000
Single-year expenditure to be appropriated																
Vote 1 - COMMUNITY SERVICES		8	8	10	10	12	17	17	13	18	27	17	10	167	-	-
Vote 2 - SUBSIDISED SERVICES		125	125	150	150	176	251	251	201	276	401	251	150	2 508	-	-
Vote 3 - ECONOMIC SERVICES		5	5	6	6	7	10	10	8	11	16	10	6	100	-	-
Vote 4 - HOUSING SERVICES																
Vote 5 - TRADING SERVICES		178	178	214	214	250	357	357	285	392	571	357	214	3 568	4 855	3 105
Vote 6 - AGENCIES																
Vote 7 - [NAME OF VOTE 7]																
Vote 8 - [NAME OF VOTE 8]																
Vote 9 - [NAME OF VOTE 9]																
Vote 10 - [NAME OF VOTE 10]																
Vote 11 - [NAME OF VOTE 11]																
Vote 12 - [NAME OF VOTE 12]																
Vote 13 - [NAME OF VOTE 13]																
Vote 14 - [NAME OF VOTE 14]																
Vote 15 - [NAME OF VOTE 15]																
Capital single-year expenditure sub-total	2	317	317	381	381	444	634	634	507	698	1 015	634	381	6 343	4 855	3 105
Total Capital Expenditure	2	2 400	2 400	2 880	2 880	3 360	4 799	4 799	3 839	5 279	7 679	4 799	2 880	47 993	104 905	123 105

Table 44 MBRR SA29 - Budgeted monthly capital expenditure (standard classification)

Description	Ref	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital Expenditure - Standard	1															
<i>Governance and administration</i>		6	6	7	7	8	12	12	9	13	19	12	7	117	-	-
Executive and council																
Budget and treasury office		0	0	0	0	0	0	0	0	0	0	0	0	2	-	-
Corporate services		6	6	7	7	8	12	12	9	13	18	12	7	115	-	-
<i>Community and public safety</i>		133	133	159	159	186	266	266	213	292	425	266	159	2 658	-	-
Community and social services		5	5	6	6	7	10	10	8	11	16	10	6	100	-	-
Sport and recreation																
Public safety		125	125	150	150	176	251	251	201	276	401	251	150	2 508	-	-
Housing																
Health		3	3	3	3	4	5	5	4	6	8	5	3	50	-	-
<i>Economic and environmental services</i>																
Planning and development																
Road transport																
Environmental protection																
<i>Trading services</i>		2 261	2 261	2 713	2 713	3 165	4 522	4 522	3 617	4 974	7 235	4 522	2 713	45 218	104 905	123 105
Electricity																
Water		2 261	2 261	2 713	2 713	3 165	4 522	4 522	3 617	4 974	7 235	4 522	2 713	45 218	104 905	123 105
Waste water management																
Waste management																
<i>Other</i>																
Total Capital Expenditure - Standard	2	2 400	2 400	2 880	2 880	3 360	4 799	4 799	3 839	5 279	7 679	4 799	2 880	47 993	104 905	123 105
Funded by:																
National Government		10 000					10 000			10 000				30 000	30 000	52 000
Provincial Government																
District Municipality																
Other transfers and grants		3 500												3 500		
Transfers recognised - capital		13 500					10 000			10 000				33 500	30 000	52 000
Public contributions & donations																
Borrowing															71 750	68 000
Internally generated funds		14 493												14 493	3 155	3 105
Total Capital Funding		27 993					10 000			10 000				47 993	104 905	123 105

Table 45 MBRR SA30 - Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework			
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Cash Receipts By Source														1		
Property rates																
Property rates - penalties & collection charges																
Service charges - electricity revenue																
Service charges - water revenue	5 214	5 214	6 257	6 257	7 300	10 428	10 428	8 342	11 471	16 685	10 428	6 257	104 279	118 918	136 719	
Service charges - sanitation revenue																
Service charges - refuse revenue																
Service charges - other																
Rental of facilities and equipment	152	152	183	183	213	304	304	244	335	487	304	183	3 044	3 364	3 600	
Interest earned - external investments	413	413	495	495	578	825	825	660	908	1 320	825	495	8 250	8 828	9 445	
Interest earned - outstanding debtors	3	3	3	3	4	5	5	4	6	9	5	3	53	57	61	
Dividends received																
Fines																
Licences and permits	3	3	4	4	4	6	6	5	7	9	6	4	59	63	68	
Agency services	3 755	3 755	4 506	4 506	5 257	7 509	7 509	6 008	8 260	12 015	7 509	4 506	75 094	76 565	81 284	
Transfer receipts - operational	27 211					27 211			27 211					81 632	85 668	87 890
Other revenue	493	493	592	592	690	986	986	789	1 085	1 578	986	592	9 863	13 822	14 789	
Cash Receipts by Source	37 243	10 032	12 039	12 039	14 045	47 275	20 064	16 051	49 281	32 103	20 064	12 039	282 274	307 286	333 856	
Other Cash Flows by Source																
Transfer receipts - capital	10 000					10 000			10 000					30 000	30 000	52 000
Contributions recognised - capital & Contributed	3 500													3 500		
Proceeds on disposal of PPE																
Short term loans																
Borrowing long term/refinancing															71 750	68 000
Increase (decrease) in consumer deposits																
Decrease (Increase) in non-current debtors																
Decrease (Increase) other non-current receivables																
Decrease (increase) in non-current investments																
Total Cash Receipts by Source	50 743	10 032	12 039	12 039	14 045	57 275	20 064	16 051	59 281	32 103	20 064	12 039	315 774	409 036	453 856	
Cash Payments by Type																
Employee related costs	4 269	4 269	5 123	5 123	5 977	8 539	8 539	6 831	9 393	13 662	8 539	5 123	85 387	97 987	105 815	
Remuneration of councillors	218	218	261	261	305	436	436	349	479	697	436	261	4 358	4 788	5 171	
Finance charges						5 924							5 924	11 847	9 299	
Bulk purchases - Electricity																
Bulk purchases - Water & Sewer	490	490	588	588	686	980	980	784	1 078	1 568	980	588	9 800	10 388	11 011	
Other materials	3 598	3 598	4 318	4 318	5 037	7 196	7 196	5 757	7 915	11 513	7 196	4 318	71 959	77 853	82 520	
Contracted services																
Transfers and grants - other municipalities																
Transfers and grants - other																
Other expenditure	4 237	4 237	5 084	5 084	5 932	8 474	8 474	6 779	9 321	13 558	8 474	5 084	84 738	82 237	94 458	
Cash Payments by Type	12 812	12 812	15 375	15 375	17 937	31 548	25 624	20 499	28 187	40 999	25 624	21 298	268 089	283 917	308 274	
Other Cash Flows/Payments by Type																
Capital assets	2 400	2 400	2 880	2 880	3 360	4 799	4 799	3 839	5 279	7 679	4 799	2 880	47 993	104 905	123 105	
Repayment of borrowing						6 472						6 472	12 944	14 127	15 493	
Other Cash Flows/Payments																
Total Cash Payments by Type	15 212	15 212	18 254	18 254	21 296	42 819	30 424	24 339	33 466	48 678	30 424	30 650	329 026	402 950	446 872	
NET INCREASE/(DECREASE) IN CASH HELD	35 531	(5 180)	(6 216)	(6 216)	(7 252)	14 456	(10 359)	(8 287)	25 815	(16 575)	(10 359)	(18 611)	(13 252)	6 086	6 984	
Cash/cash equivalents at the month/year begin:	182 097	217 628	212 448	206 233	200 077	192 765	207 221	196 862	188 575	214 390	197 815	187 456	182 097	168 845	174 931	
Cash/cash equivalents at the month/year end:	217 628	212 448	206 233	200 017	192 766	207 221	196 862	188 575	214 390	197 815	187 456	168 845	168 845	174 931	181 915	

1.16 Annual budgets and SDBIPs – internal departments

1.16.1 Water Services Department – Vote 5

The department is primarily responsible for the distribution of bulk water, which includes the purification of raw water, maintenance of the reticulation network and implementation of the departmental capital programme.

Table 46 Water Services Department - operating revenue by source, expenditure by type and total capital expenditure

Description	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands							
Financial Performance							
Service charges	96 511	96 511	96 511	96 511	104 279	118 918	136 719
Total Revenue (excluding capital transfers and contributions)							
Employee related cost	22 551	22 511	21 386	21 386	25 363	30 626	33 076
Debt impairment	200	200	200	200	400	450	400
Depreciation & Asset impairment	14 579	14 579	13 850	13 850	8 834	13 490	15 312
Finance Charges	12 930	12 930	12 284	12 284	11 847	10 663	9 298
Bulk Purchases	9 861	9 861	9 368	9 368	9 800	10 388	11 011
Other Materials	4 012	4 012	3 812	3 812	4 131	4 416	4 666
Other Expenditure	32 123	32 123	30 997	30 997	47 094	47 716	60 266
Total Expenditure	96 254	96 254	91 897	91 897	107 469	117 749	134 029
Surplus / (Deficit)	257	257	14 614	14 614	(3 190)	1 169	2 690
Transfers – Capital	10 000	10 000	10 000	10 000	33 500	30 000	52 000
Surplus / (Deficit) after Capital Transfers	10 257	10 257	5 485	5 485	11 718	3 155	3 105
Capital Expenditure	16 300	16 300	15 485	15 485	45 218	104 905	123 105

Table 47 Water Services Department – Performance objectives and indicators

Description	Unit of measurement	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17

Vote 5 - Trading Services

Update the Bulk Water System Master Plan and submit to council by 30 June	Updated plan submitted to council by 30 June	New 3rd generation IDP, new key performance indicators	1	1	1	1	1	1
Spend the approved capital budget allocation for bulk water projects	% spent of capital budget allocation for bulk water projects	New 3rd generation IDP, new key performance indicators	100%	100%	100%	100%	100%	100%
Source running by 31 December for the development of the Saldanha Desalination Plant as an additional supply source for Bulk water	Funding application submitted	New 3rd generation IDP, new key performance indicators	1	1	1	1	1	1

There are currently no unfilled positions in the top management structure of the Water Services Department. The top management structure consists of the Director, senior manager and 1 professional engineer.

Significant capital projects to be undertaken over the medium term includes, amongst others:

- Vergeleë Storage (29mi) – R7 million; and
- Desalination Plant – R30 million;

The departmental strategy is ensuring the economic value and useful life of the water reticulation network and infrastructure is maintained. To this end, the medium-term expenditure framework provides for operational repairs and maintenance of R4.1 million, R4.4 million and R4.6 million in each of the respective financial years of the MTREF.

The departmental revenue base is primarily informed by the sale of water of which budget appropriation for the 2014/15 financial year is R137.7 million and increases to R188.7 million by 2016/17 and has been informed by a collection rate of 100 per cent and distribution losses of 5 per cent.

The reduction of distribution losses is considered a priority and hence the departmental objectives and targets. Past performance has been irregular with a total distribution loss of 11.68 per cent in 2010/11, dropping to 5 per cent the next year resulting in a total distribution loss of 15 per cent for the years.

Note: Municipalities would be required to undertake the aforementioned for each department/vote within the municipality.

1.17 Contracts having future budgetary implications

In terms of the municipality's Supply Chain Management Policy, no contracts are awarded beyond the medium-term revenue and expenditure framework (three years). In ensuring adherence to this contractual time frame limitation, all reports submitted to either the Bid Evaluation and Adjudication Committees must obtain formal financial comments from the Financial Management Division of the Treasury Department.

1.18 Capital expenditure details

The following three tables present details of the municipality's capital expenditure programme, firstly on new assets, then the renewal of assets and finally on the repair and maintenance of assets.

Table 48 MBRR SA 34a - Capital expenditure on new assets by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		51 935	28 877	33 166	15 200	15 200	14 440	41 650	101 750	120 000
Infrastructure - Road transport		3 336	-	-	-	-	-	-	-	-
Roads, Pavements & Bridges		3 336	-	-	-	-	-	-	-	-
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	582	-	-	-	-	-	-	-
Generation		-	582	-	-	-	-	-	-	-
Transmission & Reticulation		-	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		48 600	28 295	33 166	15 200	15 200	14 440	41 650	101 750	120 000
Dams & Reservoirs		1 591	4 299	-	-	-	-	8 850	31 700	31 000
Water purification		-	-	1 025	-	-	-	-	-	-
Reticulation		47 009	23 997	32 141	15 200	15 200	14 440	32 800	70 050	89 000
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Sewerage purification		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management		-	-	-	-	-	-	-	-	-
Transportation	2	-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other	3	-	-	-	-	-	-	-	-	-
Community		1 667	-	-	-	-	-	100	-	-
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & stadia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		1 667	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	100	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency		-	-	-	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses	7	-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing	8	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other	9	-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Other assets		9 363	2 781	3 078	1 100	1 100	1 045	6 243	3 155	3 105
General vehicles		2 959	26	925	60	60	57	750	500	600
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	-	725	330	330	314	2 725	2 550	2 435
Computers - hardware/equipment		231	-	308	232	232	221	50	85	50
Furniture and other office equipment		178	598	140	122	122	116	28	20	20
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		-	2	-	356	356	338	-	-	-
Other Land		4 335	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		1 660	2 155	979	-	-	-	2 690	-	-
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Intangibles		-	13	24	-	-	-	-	-	-
Computers - software & programming		-	13	24	-	-	-	-	-	-
Other (list sub-class)		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on new assets	1	62 965	31 671	36 268	16 300	16 300	15 485	47 993	104 905	123 105
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-

Table 49 MBRR SA34c - Repairs and maintenance expenditure by asset class

Description	iRef	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure		63 794	19 276	55 066	73 225	20 960	19 912	66 508	71 285	75 547
Infrastructure - Road transport		60 775	15 767	50 341	70 265	18 000	17 100	63 438	67 992	72 072
Roads, Pavements & Bridges		60 775	15 767	50 341	70 265	18 000	17 100	63 438	67 992	72 072
Storm water		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		122	-	-	-	-	-	-	-	-
Generation		-	-	-	-	-	-	-	-	-
Transmission & Reticulation		122	-	-	-	-	-	-	-	-
Street Lighting		-	-	-	-	-	-	-	-	-
Infrastructure - Water		2 897	3 508	4 726	2 960	2 960	2 812	3 070	3 292	3 475
Dams & Reservoirs		-	-	-	-	-	-	-	-	-
Water purification		-	-	4 726	2 960	2 960	2 812	250	265	281
Reticulation		2 897	3 508	-	-	-	-	2 820	3 027	3 194
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Sewerage purification		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management		-	-	-	-	-	-	-	-	-
Transportation		-	-	-	-	-	-	-	-	-
Gas		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Community		937	-	1 908	800	423	402	439	465	504
Parks & gardens		-	-	-	-	-	-	-	-	-
Sportsfields & sladia		-	-	-	-	-	-	-	-	-
Swimming pools		-	-	-	-	-	-	-	-	-
Community halls		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Recreational facilities		-	-	838	800	423	402	439	465	504
Fire, safety & emergency		552	-	1 045	-	-	-	-	-	-
Security and policing		-	-	-	-	-	-	-	-	-
Buses		-	-	-	-	-	-	-	-	-
Clinics		-	-	-	-	-	-	-	-	-
Museums & Art Galleries		-	-	-	-	-	-	-	-	-
Cemeteries		-	-	-	-	-	-	-	-	-
Social rental housing		-	-	-	-	-	-	-	-	-
Other		385	-	25	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Investment properties		-	309	-	-	-	-	-	-	-
Housing development		-	-	-	-	-	-	-	-	-
Other		-	309	-	-	-	-	-	-	-
Other assets		700	1 529	1 757	4 175	4 175	3 967	5 013	6 104	6 470
General vehicles		-	-	-	1 419	1 419	1 348	2 287	2 922	3 098
Specialised vehicles		-	-	-	-	-	-	-	-	-
Plant & equipment		-	501	-	135	135	129	217	262	278
Computers - hardware/equipment		-	18	200	170	170	162	10	11	11
Furniture and other office equipment		-	211	10	131	131	124	116	123	131
Abattoirs		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Civic Land and Buildings		-	-	-	-	-	-	-	-	-
Other Buildings		148	799	805	2 075	2 075	1 971	2 082	2 467	2 615
Other Land		-	-	-	-	-	-	-	-	-
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
Other		553	-	742	245	245	233	301	319	338
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
Computers - software & programming		-	-	-	-	-	-	-	-	-
Other (list sub-class)		-	-	-	-	-	-	-	-	-
Total Repairs and Maintenance Expenditure		65 431	21 114	58 731	78 200	25 558	24 281	71 959	77 853	82 520
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
Fire		-	-	-	-	-	-	-	-	-
Conservancy		-	-	-	-	-	-	-	-	-
Ambulances		-	-	-	-	-	-	-	-	-
R&M as a % of PPE		19.6%	6.8%	17.5%	16.3%	5.3%	7.4%	19.9%	17.5%	15.2%
R&M as % Operating Expenditure		26.2%	7.5%	23.3%	29.0%	9.8%	9.6%	25.3%	25.5%	24.8%

Table 50 MBRR SA34d – Depreciation by asset class

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Depreciation by Asset Class/Sub-class										
Infrastructure		6 647	7 798	4 922	14 580	14 580	13 851	6 294	11 418	13 732
Infrastructure - Road transport		42	57	8	2	2	2	2	2	2
Roads, Pavements & Bridges		42	57	8	2	2	2	2	2	2
Storm water										
Infrastructure - Electricity		324	157	17	-	-	-	-	-	-
Generation										
Transmission & Reticulation		324	157	17						
Street Lighting										
Infrastructure - Water		6 114	7 437	4 789	14 488	14 488	13 764	6 192	11 316	13 630
Dams & Reservoirs		1 863	2 361	1 461				1 500	1 500	1 500
Water purification			1 445	661				800	800	800
Reticulation		4 251	3 632	2 667	14 488	14 488	13 764	3 892	9 016	11 330
Infrastructure - Sanitation		167	148	109	90	90	85	100	100	100
Reticulation										
Sewerage purification		167	148	109	90	90	85	100	100	100
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Waste Management										
Transportation										
Gas										
Other										
Community		-	-	-	-	-	-	-	-	-
Parks & gardens										
Sportsfields & stadia										
Swimming pools										
Community halls										
Libraries										
Recreational facilities										
Fire, safety & emergency										
Security and policing										
Buses										
Clinics										
Museums & Art Galleries										
Cemeteries										
Social rental housing										
Other										
Heritage assets		-	-	-	-	-	-	-	-	-
Buildings										
Other										
Investment properties		92	102	139	114	114	108	120	120	120
Housing development										
Other		92	102	139	114	114	108	120	120	120
Other assets		11 612	11 402	7 278	9 844	9 844	9 352	10 020	10 020	10 020
General vehicles		5 015	5 172	3 276	5 063	5 063	4 810	5 000	5 000	5 000
Specialised vehicles										
Plant & equipment		670		435						
Computers - hardware/equipment		954	632	339	424	424	403	340	340	340
Furniture and other office equipment			975	304	277	277	263	280	280	280
Abattoirs										
Markets										
Civic Land and Buildings										
Other Buildings		3 000	2 826	1 811	1 636	1 636	1 554	2 000	2 000	2 000
Other Land										
Surplus Assets - (Investment or Inventory)										
Other		1 973	1 797	1 114	2 445	2 445	2 322	2 400	2 400	2 400
Agricultural assets		-	-	-	-	-	-	-	-	-
List sub-class										
Biological assets		-	-	-	-	-	-	-	-	-
List sub-class										
Intangibles		-	223	147	226	226	214	150	150	150
Computers - software & programming			223	147	226	226	214	150	150	150
Other (list sub-class)										
Total Depreciation		18 351	19 526	12 485	24 764	24 764	23 525	16 584	21 707	24 022
Specialised vehicles		-	-	-	-	-	-	-	-	-
Refuse										
Fire										
Conservancy										
Ambulances										

Table 51 MBRR SA35 - Future financial implications of the capital budget

Vote Description	Ref	2014/15 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year	Budget Year	Budget Year	Forecast	Forecast	Forecast	Present
		2014/15	+1 2015/16	+2 2016/17	2017/18	2018/19	2019/20	value
R thousand								
Capital expenditure	1							
Vote 1 - COMMUNITY SERVICES		167	-	-	-	-	-	-
Vote 2 - SUBSIDISED SERVICES		2 508	-	-	-	-	-	-
Vote 3 - ECONOMIC SERVICES		100	-	-	-	-	-	-
Vote 4 - HOUSING SERVICES		-	-	-	-	-	-	-
Vote 5 - TRADING SERVICES		45 218	104 905	123 105	-	-	-	-
Vote 6 - AGENCIES		-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-
<i>List entity summary if applicable</i>								
Total Capital Expenditure		47 993	104 905	123 105				
Future operational costs by vote	2							
Vote 1 - COMMUNITY SERVICES		-	-	-	-	-	-	-
Vote 2 - SUBSIDISED SERVICES		-	-	-	-	-	-	-
Vote 3 - ECONOMIC SERVICES		-	-	-	-	-	-	-
Vote 4 - HOUSING SERVICES		-	-	-	-	-	-	-
Vote 5 - TRADING SERVICES		-	-	-	-	-	-	-
Vote 6 - AGENCIES		-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-
<i>List entity summary if applicable</i>								
Total future operational costs								
Future revenue by source	3							
Property rates		-	-	-	-	-	-	-
Property rates - penalties & collection charges		-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-	-	-
Service charges - other		-	-	-	-	-	-	-
Rental of facilities and equipment		-	-	-	-	-	-	-
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue								
Net Financial Implications		47 993	104 905	123 105				

Table 52 MBRR SA36 - Detailed capital budget per municipal vote

Municipal Vote/Capital project	Ref	Program/Project description	Project number	IDP Goal code	Individually Approved (Yes/No)	Asset Class	Asset Sub-Class	GPS co-ordinates	Total Project Estimate	Prior year outcomes		2014/15 Medium Term Revenue & Expenditure Framework			Project information		
										Audited Outcome 2012/13	Current Year 2013/14 Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	Ward location	New or renewal	
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>																	
Water Supply / Reticulation		F Pipeline			No	Infrastructure - Water	Reticulation					1 200	1 200			new	
Water Supply / Reticulation		PVR System			No	Infrastructure - Water	Reticulation					1 100	150			new	
Water Supply / Reticulation		Swartland Pipeline			No	Infrastructure - Water	Reticulation		26 746	4 940		26 000	3 000			new	
Water Supply / Reticulation		Desalination Plant			No	Infrastructure - Water	Reticulation		6 421	9 500	30 000	30 000	52 000			new	
Water Supply / Reticulation		Voelvlei WTW filter			No	Infrastructure - Water	Reticulation				500	10 000	32 000			new	
Water Supply / Reticulation		Velddrift Pipeline			No	Infrastructure - Water	Reticulation					1 000	2 000			new	
Water Supply / Reticulation		Rural Scheme : Rooikaroo (WCMD)			No	Infrastructure - Water	Reticulation					450				new	
Water Supply / Reticulation		Rural Scheme : Weltevrede			No	Infrastructure - Water	Reticulation					1 250				new	
Reservoir Structures		Vergelee			No	Infrastructure - Water	Dams & Reservoirs				7 000	24 000	13 000			new	
Reservoir Structures		Darling			No	Infrastructure - Water	Dams & Reservoirs				1 850	200				new	
Reservoir Structures		Besaansklip			No	Infrastructure - Water	Dams & Reservoirs					6 000	17 000			new	
Reservoir Structures		Rural Scheme : Rooikaroo			No	Infrastructure - Water	Dams & Reservoirs					1 500	1 000			new	
Other Assets		Other Assets			No	Other Assets	Plant & equipment		3 077	1 045	6 343	3 155	3 105			new	
Intangible Assets		Computer Software			No	Intangibles	Computers - software & programming		24							new	
Parent Capital expenditure											47 993	104 905	123 105				
Entities: <i>List all capital projects grouped by Entity</i>																	
Entity A Water project A																	
Entity B Electricity project B																	
Entity Capital expenditure											-	-	-	-	-		
Total Capital expenditure											36 267	15 485	47 993	104 905	123 105		

Table 53 MBRR SA37 - Projects delayed from previous financial year

Municipal Vote/Capital project	Ref.	Project name	Project number	Asset Class 3	Asset Sub-Class 3	GPS co-ordinates 4	Previous target year to complete Year	Current Year 2013/14		2014/15 Medium Term Revenue & Expenditure Framework		
	1,2							Original Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand												
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>				Examples	Examples							
Water Provision	1	Swartland Pipeline	1	Infrastructure - Water	Reticulation		2013/14	5 200	5 200	-	26 000	
Entities: <i>List all capital projects grouped by Municipal Entity</i>												
Entity Name Project name												

1.19 Legislation compliance status

Compliance with the MFMA implementation requirements have been substantially adhered to through the following activities:

1. In year reporting
Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has progressively improved and includes monthly published financial performance.
2. Internship programme
The municipality is participating in the Municipal Financial Management Internship programme and has employed five interns undergoing training in various divisions of the Financial Services Department and Internal Audit. Of the five interns two has been appointed permanently from 2012 and 2013.
3. Budget and Treasury Office
The Budget and Treasury Office has been established in accordance with the MFMA.
4. Audit Committee
An Audit Committee has been established and is fully functional.
5. Service Delivery and Implementation Plan
The detail SDBIP document is at a draft stage and will be finalised after approval of the 2014/15 MTREF in February 2014 directly aligned and informed by the 2014/15 MTREF.
6. Annual Report
Annual report is compiled in terms of the MFMA and National Treasury requirements.
7. MFMP Training
The MFMP training is provided by Stellenbosch University in line with the minimum competency levels prescribed in legislation.

1.20 Other supporting documents

Table 54 MBRR Table SA1 - Supporting detail to budgeted financial performance

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
REVENUE ITEMS:											
Property rates											
Total Property Rates	6	868	-	-	-	-	-	-	-	-	-
less Revenue Foregone		-	-	-	-	-	-	-	-	-	-
Net Property Rates		868	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue											
Total Service charges - electricity revenue	6	1 186	-	-	-	-	-	-	-	-	-
less Revenue Foregone		-	-	-	-	-	-	-	-	-	-
Net Service charges - electricity revenue		1 186	-	-	-	-	-	-	-	-	-
Service charges - water revenue											
Total Service charges - water revenue	6	72 571	80 575	88 808	96 511	96 511	96 511	96 511	104 279	118 918	136 719
less Revenue Foregone		-	-	-	-	-	-	-	-	-	-
Net Service charges - water revenue		72 571	80 575	88 808	96 511	96 511	96 511	96 511	104 279	118 918	136 719
Service charges - sanitation revenue											
Total Service charges - sanitation revenue	6	585	-	-	-	-	-	-	-	-	-
less Revenue Foregone		-	-	-	-	-	-	-	-	-	-
Net Service charges - sanitation revenue		585	-	-	-	-	-	-	-	-	-
Service charges - refuse revenue											
Total refuse removal revenue	6	-	-	-	-	-	-	-	-	-	-
Total landfill revenue		-	-	-	-	-	-	-	-	-	-
less Revenue Foregone		-	-	-	-	-	-	-	-	-	-
Net Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-
Other Revenue by source											
List other revenue by source		18 353	15 260	7 500	2 868	2 868	2 868	2 868	2 409	3 029	3 242
Fire Subsidy (Saldanhabay)		-	-	-	-	-	-	-	4 300	7 418	7 935
Housing (Not investment Property)		-	-	-	-	-	-	-	1 777	1 902	2 035
Land and Buildings		-	-	-	-	-	-	-	1 377	1 473	1 576
Total 'Other' Revenue	3	18 353	15 260	7 500	2 868	2 868	2 868	2 868	9 863	13 822	14 789
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	44 035	32 732	41 043	49 044	50 424	47 903	47 903	53 409	61 941	66 896
Pension and UIF Contributions		8 657	16 699	7 075	8 309	8 309	7 894	7 894	9 414	9 989	10 788
Medical Aid Contributions		-	-	-	131	131	124	124	2 945	3 181	3 436
Overtime		4 713	4 021	4 396	2 255	2 255	2 143	2 143	3 125	3 374	3 644
Performance Bonus		2 947	4 267	1 992	3 849	3 849	3 656	3 656	4 371	4 689	5 064
Motor Vehicle Allowance		3 988	7 539	8 198	5 080	5 080	4 826	4 826	5 316	5 741	6 200
Cellphone Allowance		-	-	-	661	661	628	628	610	645	697
Housing Allowances		321	535	339	382	382	363	363	353	382	412
Other benefits and allowances		-	-	3 684	5 042	5 042	4 790	4 790	5 580	7 780	8 402
Payments in lieu of leave		-	-	-	-	-	-	-	-	-	-
Long service awards		158	391	423	163	163	155	155	264	266	275
Post-retirement benefit obligations	4	-	-	-	-	-	-	-	-	-	-
sub-total	5	64 818	66 184	67 151	74 916	76 296	72 481	72 481	85 387	97 988	105 815
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	64 818	66 184	67 151	74 916	76 296	72 481	72 481	85 387	97 988	105 815
Contributions recognised - capital											
List contributions by contract		-	-	-	-	-	-	-	-	-	-
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	-
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		18 351	19 526	12 485	24 764	24 764	23 525	23 525	16 584	21 707	24 022
Lease amortisation		-	-	-	-	-	-	-	-	-	-
Capital asset impairment		-	-	-	-	-	-	-	-	-	-
Depreciation resulting from revaluation of PPE	10	-	-	-	-	-	-	-	-	-	-
Total Depreciation & asset impairment	1	18 351	19 526	12 485	24 764	24 764	23 525	23 525	16 584	21 707	24 022
Bulk purchases											
Electricity Bulk Purchases		1 278	-	-	-	-	-	-	-	-	-
Water Bulk Purchases		6 055	7 629	8 720	9 861	9 861	9 368	9 368	9 800	10 388	11 011
Total bulk purchases	1	7 332	7 629	8 720	9 861	9 861	9 368	9 368	9 800	10 388	11 011

Table 55 MBRR Table SA2 – Matrix financial performance budget (revenue source/expenditure type and department)

Description	Ref	Vote 1 -	Vote 2 -	Vote 3 -	Vote 4 -	Vote 5 -	Vote 6 -	Vote 7 -	Vote 8 -	Vote 9 -	Vote 10 -	Vote 11 -	Vote 12 -	Vote 13 -	Vote 14 -	Vote 15 -	Total
		COMMUNITY SERVICES	SUBSIDISED SERVICES	ECONOMIC SERVICES	HOUSING SERVICES	TRADING SERVICES	AGENCIES	[NAME OF VOTE 7]	[NAME OF VOTE 8]	[NAME OF VOTE 9]	[NAME OF VOTE 10]	[NAME OF VOTE 11]	[NAME OF VOTE 12]	[NAME OF VOTE 13]	[NAME OF VOTE 14]	[NAME OF VOTE 15]	
R thousand																	
Revenue By Source																	
Property rates																	-
Property rates - penalties & collection charges																	-
Service charges - electricity revenue						104 679											104 679
Service charges - water revenue																	-
Service charges - sanitation revenue																	-
Service charges - refuse revenue																	-
Service charges - other																	-
Rental of facilities and equipment				3 044													3 044
Interest earned - external investments		8 250															8 250
Interest earned - outstanding debtors		53															53
Dividends received																	-
Fines																	-
Licences and permits		59															59
Agency services							75 094										75 094
Other revenue		3 284	4 401		1 777												9 462
Transfers recognised - operational		75 636	5 996														81 632
Gains on disposal of PPE																	-
Total Revenue (excluding capital transfers and contributions)		87 283	10 397	3 044	1 777	104 679	75 094	-	-	-	-	-	-	-	-	-	282 274
Expenditure By Type																	
Employee related costs		28 844	22 237	2 215	488	25 364	6 238										85 387
Remuneration of councillors		4 358															4 358
Debt impairment																	-
Depreciation & asset impairment		1 071	6 578	102		8 832											16 584
Finance charges						11 847											11 847
Bulk purchases						9 800											9 800
Other materials		328	3 148	439	475	4 131	63 438										71 959
Contracted services																	-
Transfers and grants																	-
Other expenditure		19 874	10 775	1 154	22	47 495	5 418										84 739
Loss on disposal of PPE																	-
Total Expenditure		54 475	42 739	3 910	985	107 469	75 094	-	-	-	-	-	-	-	-	-	284 673
Surplus/(Deficit)		32 808	(32 342)	(866)	792	(2 791)	-	-	-	-	-	-	-	-	-	-	(2 399)
Transfers recognised - capital						33 500											33 500
Contributions recognised - capital																	-
Contributed assets																	-
Surplus/(Deficit) after capital transfers & contributions		32 808	(32 342)	(866)	792	30 709	-	-	-	-	-	-	-	-	-	-	31 101

Table 56 MBRR Table SA3 – Supporting detail to Statement of Financial Position

Description	Ref	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousand											
ASSETS											
Call investment deposits											
Call deposits < 90 days											
Other current investments > 90 days											
Total Call investment deposits	2	-	-	-	-	-	-	-	-	-	-
Consumer debtors											
Consumer debtors		6 292	6 624	7 939	5 566	5 566	9 870	9 870	11 933	14 320	17 064
Less: Provision for debt impairment				(428)			(538)	(538)	(1 001)	(1 318)	(1 589)
Total Consumer debtors	2	6 292	6 624	7 511	5 566	5 566	9 331	9 331	10 932	13 002	15 475
Debt impairment provision											
Balance at the beginning of the year				150	428	428	428	428	538	1 001	1 318
Contributions to the provision				960	110	110	310	310	663	517	471
Bad debts written off				(681)			(200)	(200)	(200)	(200)	(200)
Balance at end of year				428	538	538	538	538	1 001	1 318	1 589
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		334 670	311 803	442 359	505 491	505 491	457 844	457 844	505 837	610 742	733 847
Leases recognised as PPE											
Less: Accumulated depreciation				105 818	24 764	24 764	128 488	128 488	144 786	166 328	190 211
Total Property, plant and equipment (PPE)	2	334 670	311 803	336 540	480 727	480 727	329 356	329 356	361 051	444 413	543 635
LIABILITIES											
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)											
Current portion of long-term liabilities		7 050	7 944	10 916	8 861	8 861	8 861	8 861	14 127	15 493	17 004
Total Current liabilities - Borrowing		7 050	7 944	10 916	8 861	8 861	8 861	8 861	14 127	15 493	17 004
Trade and other payables											
Trade and other creditors		32 714	25 577	29 984	15 548	10 852	21 198	21 198	18 726	23 953	42 501
Unspent conditional transfers		2 320	1 408	1 725							
VAT				138							
Total Trade and other payables	2	35 034	26 985	31 847	15 548	10 852	21 198	21 198	18 726	23 953	42 501
Non current liabilities - Borrowing											
Borrowing		91 116	83 146	100 756	104 285	104 285	99 785	99 785	86 531	142 788	181 149
Finance leases (including PPP asset element)											
Total Non current liabilities - Borrowing	4	91 116	83 146	100 756	104 285	104 285	99 785	99 785	86 531	142 788	181 149
Provisions - non-current											
Retirement benefits		50 099	54 185	69 042	56 717	56 717	70 368	70 368	69 270	66 029	62 527
List other major provision items											
Refuse landfill site rehabilitation		158									
Other											
Total Provisions - non-current		50 257	54 185	69 042	56 717	56 717	70 368	70 368	69 270	66 029	62 527
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		323 013	323 091	290 770	471 564	471 564	302 796	302 796	322 410	353 510	385 172
GRAP adjustments			3 078	2 280							
Restated balance		323 013	326 169	293 050	471 564	471 564	302 796	302 796	322 410	353 510	385 172
Surplus/(Deficit)		(594)	(35 399)	8 966	10 621	10 621	19 613	19 613	31 101	31 661	53 560
Appropriations to Reserves											
Transfers from Reserves											
Depreciation offsets											
Other adjustments				351							
Accumulated Surplus/(Deficit)	1	322 419	290 770	302 367	482 185	482 185	322 410	322 410	353 510	385 172	438 731
Reserves											
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves											
Revaluation											
Total Reserves	2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	322 419	290 770	302 367	482 185	482 185	322 410	322 410	353 510	385 172	438 731

Table 57 MBRR Table SA9 – Social, economic and demographic statistics and assumptions

Description of economic indicator	Basis of calculation	2001 Census	2007 Survey	2011 Census	2010/11	2011/12	2012/13	Current Year	2014/15 Medium Term Revenue & Expenditure Framework		
					Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome
Demographics	Ref.										
Population		-	-	-	-	392	-	-	-	-	-
Females aged 5 - 14		-	-	-	-	10	-	-	-	-	-
Males aged 5 - 14		-	-	-	-	9	-	-	-	-	-
Females aged 15 - 34		-	-	-	-	68.5 percent	-	-	-	-	-
Males aged 15 - 34		-	-	-	-	-	-	-	-	-	-
Unemployment		-	-	-	-	6 percent	-	-	-	-	-
Monthly household income (no. of households)	1, 12										
No income		-	-	-	-	-	-	-	-	-	-
R1 - R1 600		-	-	-	-	-	-	-	-	-	-
R1 601 - R3 200		-	-	-	-	-	-	-	-	-	-
R3 201 - R6 400		-	-	-	-	-	-	-	-	-	-
R6 401 - R12 800		-	-	-	-	-	-	-	-	-	-
R12 801 - R25 600		-	-	-	-	-	-	-	-	-	-
R25 601 - R51 200		-	-	-	-	-	-	-	-	-	-
R52 201 - R102 400		-	-	-	-	-	-	-	-	-	-
R102 401 - R204 800		-	-	-	-	-	-	-	-	-	-
R204 801 - R409 600		-	-	-	-	-	-	-	-	-	-
R409 601 - R819 200		-	-	-	-	-	-	-	-	-	-
> R819 200		-	-	-	-	-	-	-	-	-	-
Poverty profiles (no. of households)											
< R2 060 per household per month	13	-	-	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Insert description	2	-	-	-	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Household/demographics (000)											
Number of people in municipal area		-	-	-	-	-	-	-	-	-	-
Number of poor people in municipal area		-	-	-	-	-	-	-	-	-	-
Number of households in municipal area		-	-	-	-	-	-	-	-	-	-
Number of poor households in municipal area		-	-	-	-	-	-	-	-	-	-
Definition of poor household (R per month)		-	-	-	-	-	-	-	-	-	-
Housing statistics	3										
Formal		-	-	-	-	-	-	-	-	-	-
Informal		-	-	-	-	-	-	-	-	-	-
Total number of households		-	-	-	-	-	-	-	-	-	-
Dwellings provided by municipality	4	-	-	-	-	-	-	-	-	-	-
Dwellings provided by province/s		-	-	-	-	-	-	-	-	-	-
Dwellings provided by private sector	5	-	-	-	-	-	-	-	-	-	-
Total new housing dwellings		-	-	-	-	-	-	-	-	-	-
Economic	6										
Inflation/inflation outlook (CPIX)							6.0%				
Interest rate - borrowing							0.0%				
Interest rate - investment							8.0%				
Remuneration increases							8.1%				
Consumption growth (electricity)							0.0%				
Consumption growth (water)							10.4%				
Collection rates	7										
Property tax/service charges							0.0%				
Rental of facilities & equipment							100.0%				
Interest - external investments							100.0%				
Interest - debtors							0.0%				
Revenue from agency services							100.0%				

Table 57 MBRR Table SA9 – Social, economic and demographic statistics and assumptions (Continued)

Total municipal services		2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
Ref		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Household service targets (000)										
Water:										
	Piped water inside dwelling	-	-	-	-	-	-	-	-	-
	Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
8	Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
10	Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
9	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
10	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
	No water supply	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:										
	Flush toilet (connected to sewerage)	-	-	-	-	-	-	-	-	-
	Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
	Chemical toilet	-	-	-	-	-	-	-	-	-
	Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
	Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Bucket toilet	-	-	-	-	-	-	-	-	-
	Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
	No toilet provisions	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
Energy:										
	Electricity (at least min.service level)	-	-	-	-	-	-	-	-	-
	Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
	Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
	Other energy sources	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
Refuse:										
	Removed at least once a week	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
	Using communal refuse dump	-	-	-	-	-	-	-	-	-
	Using own refuse dump	-	-	-	-	-	-	-	-	-
	Other rubbish disposal	-	-	-	-	-	-	-	-	-
	No rubbish disposal	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
Municipal in-house services		2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
Ref		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Household service targets (000)										
Water:										
	Piped water inside dwelling	-	-	-	-	-	-	-	-	-
	Piped water inside yard (but not in dwelling)	-	-	-	-	-	-	-	-	-
8	Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-
10	Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
9	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-
10	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-
	No water supply	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:										
	Flush toilet (connected to sewerage)	-	-	-	-	-	-	-	-	-
	Flush toilet (with septic tank)	-	-	-	-	-	-	-	-	-
	Chemical toilet	-	-	-	-	-	-	-	-	-
	Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-
	Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Bucket toilet	-	-	-	-	-	-	-	-	-
	Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-
	No toilet provisions	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
Energy:										
	Electricity (at least min.service level)	-	-	-	-	-	-	-	-	-
	Electricity - prepaid (min.service level)	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Electricity (< min.service level)	-	-	-	-	-	-	-	-	-
	Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-
	Other energy sources	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-
Refuse:										
	Removed at least once a week	-	-	-	-	-	-	-	-	-
	<i>Minimum Service Level and Above sub-total</i>	-	-	-	-	-	-	-	-	-
	Removed less frequently than once a week	-	-	-	-	-	-	-	-	-
	Using communal refuse dump	-	-	-	-	-	-	-	-	-
	Using own refuse dump	-	-	-	-	-	-	-	-	-
	Other rubbish disposal	-	-	-	-	-	-	-	-	-
	No rubbish disposal	-	-	-	-	-	-	-	-	-
	<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-
	Total number of households	-	-	-	-	-	-	-	-	-

Table 57 MBRR Table SA9 – Social, economic and demographic statistics and assumptions (Continued)

Municipal entity services	Ref	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework			
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17	
Name of municipal entity		Household service targets (000)									
		Water:									
		Piped water inside dwelling									
	8	-	-	-	-	-	-	-	-	-	
		Piped water inside yard (but not in dwelling)									
	10	-	-	-	-	-	-	-	-	-	
		Using public tap (at least min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		Other water supply (at least min.service level)									
	9	-	-	-	-	-	-	-	-	-	
		<i>Minimum Service Level and Above sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Using public tap (< min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		Other water supply (< min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		No water supply									
	10	-	-	-	-	-	-	-	-	-	
		<i>Below Minimum Service Level sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Total number of households									
	10	-	-	-	-	-	-	-	-	-	
Name of municipal entity		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)									
	8	-	-	-	-	-	-	-	-	-	
		Flush toilet (with septic tank)									
	10	-	-	-	-	-	-	-	-	-	
		Chemical toilet									
	9	-	-	-	-	-	-	-	-	-	
		Pit toilet (ventilated)									
	10	-	-	-	-	-	-	-	-	-	
		Other toilet provisions (> min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		<i>Minimum Service Level and Above sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Bucket toilet									
	9	-	-	-	-	-	-	-	-	-	
		Other toilet provisions (< min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		No toilet provisions									
	10	-	-	-	-	-	-	-	-	-	
		<i>Below Minimum Service Level sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Total number of households									
	10	-	-	-	-	-	-	-	-	-	
Name of municipal entity		Energy:									
		Electricity (at least min.service level)									
	8	-	-	-	-	-	-	-	-	-	
		Electricity - prepaid (min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		<i>Minimum Service Level and Above sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Electricity (< min.service level)									
	9	-	-	-	-	-	-	-	-	-	
		Electricity - prepaid (< min. service level)									
	10	-	-	-	-	-	-	-	-	-	
		Other energy sources									
	10	-	-	-	-	-	-	-	-	-	
		<i>Below Minimum Service Level sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Total number of households									
	10	-	-	-	-	-	-	-	-	-	
Name of municipal entity		Refuse:									
		Removed at least once a week									
	8	-	-	-	-	-	-	-	-	-	
		<i>Minimum Service Level and Above sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Removed less frequently than once a week									
	9	-	-	-	-	-	-	-	-	-	
		Using communal refuse dump									
	10	-	-	-	-	-	-	-	-	-	
		Using own refuse dump									
	9	-	-	-	-	-	-	-	-	-	
		Other rubbish disposal									
	10	-	-	-	-	-	-	-	-	-	
		No rubbish disposal									
	10	-	-	-	-	-	-	-	-	-	
		<i>Below Minimum Service Level sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Total number of households									
	10	-	-	-	-	-	-	-	-	-	
Services provided by 'external mechanisms'		Household service targets (000)									
		Water:									
		Piped water inside dwelling									
	8	-	-	-	-	-	-	-	-	-	
		Piped water inside yard (but not in dwelling)									
	10	-	-	-	-	-	-	-	-	-	
		Using public tap (at least min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		Other water supply (at least min.service level)									
	9	-	-	-	-	-	-	-	-	-	
		<i>Minimum Service Level and Above sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Using public tap (< min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		Other water supply (< min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		No water supply									
	10	-	-	-	-	-	-	-	-	-	
		<i>Below Minimum Service Level sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Total number of households									
	10	-	-	-	-	-	-	-	-	-	
Names of service providers		Sanitation/sewerage:									
		Flush toilet (connected to sewerage)									
	8	-	-	-	-	-	-	-	-	-	
		Flush toilet (with septic tank)									
	10	-	-	-	-	-	-	-	-	-	
		Chemical toilet									
	9	-	-	-	-	-	-	-	-	-	
		Pit toilet (ventilated)									
	10	-	-	-	-	-	-	-	-	-	
		Other toilet provisions (> min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		<i>Minimum Service Level and Above sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Bucket toilet									
	9	-	-	-	-	-	-	-	-	-	
		Other toilet provisions (< min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		No toilet provisions									
	10	-	-	-	-	-	-	-	-	-	
		<i>Below Minimum Service Level sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Total number of households									
	10	-	-	-	-	-	-	-	-	-	
Names of service providers		Energy:									
		Electricity (at least min.service level)									
	8	-	-	-	-	-	-	-	-	-	
		Electricity - prepaid (min.service level)									
	10	-	-	-	-	-	-	-	-	-	
		<i>Minimum Service Level and Above sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Electricity (< min.service level)									
	9	-	-	-	-	-	-	-	-	-	
		Electricity - prepaid (< min. service level)									
	10	-	-	-	-	-	-	-	-	-	
		Other energy sources									
	10	-	-	-	-	-	-	-	-	-	
		<i>Below Minimum Service Level sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Total number of households									
	10	-	-	-	-	-	-	-	-	-	
Names of service providers		Refuse:									
		Removed at least once a week									
	8	-	-	-	-	-	-	-	-	-	
		<i>Minimum Service Level and Above sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Removed less frequently than once a week									
	9	-	-	-	-	-	-	-	-	-	
		Using communal refuse dump									
	10	-	-	-	-	-	-	-	-	-	
		Using own refuse dump									
	9	-	-	-	-	-	-	-	-	-	
		Other rubbish disposal									
	10	-	-	-	-	-	-	-	-	-	
		No rubbish disposal									
	10	-	-	-	-	-	-	-	-	-	
		<i>Below Minimum Service Level sub-total</i>									
	10	-	-	-	-	-	-	-	-	-	
		Total number of households									
	10	-	-	-	-	-	-	-	-	-	

1.21 Municipal manager's quality certificate

I H F Prins, municipal manager of West Coast District Municipality, hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documents are consistent with the Integrated Development Plan of the municipality.

Print Name _____

Municipal manager of West Coast District Municipality (DC1)

Signature _____

Date _____